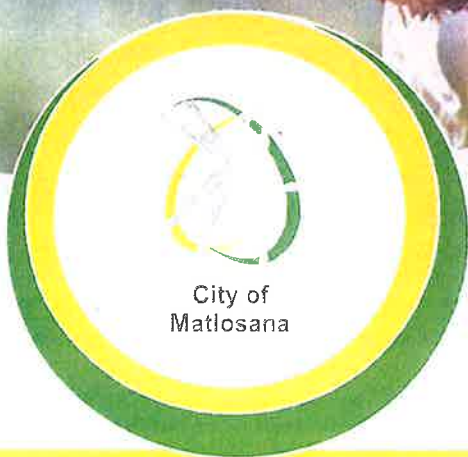
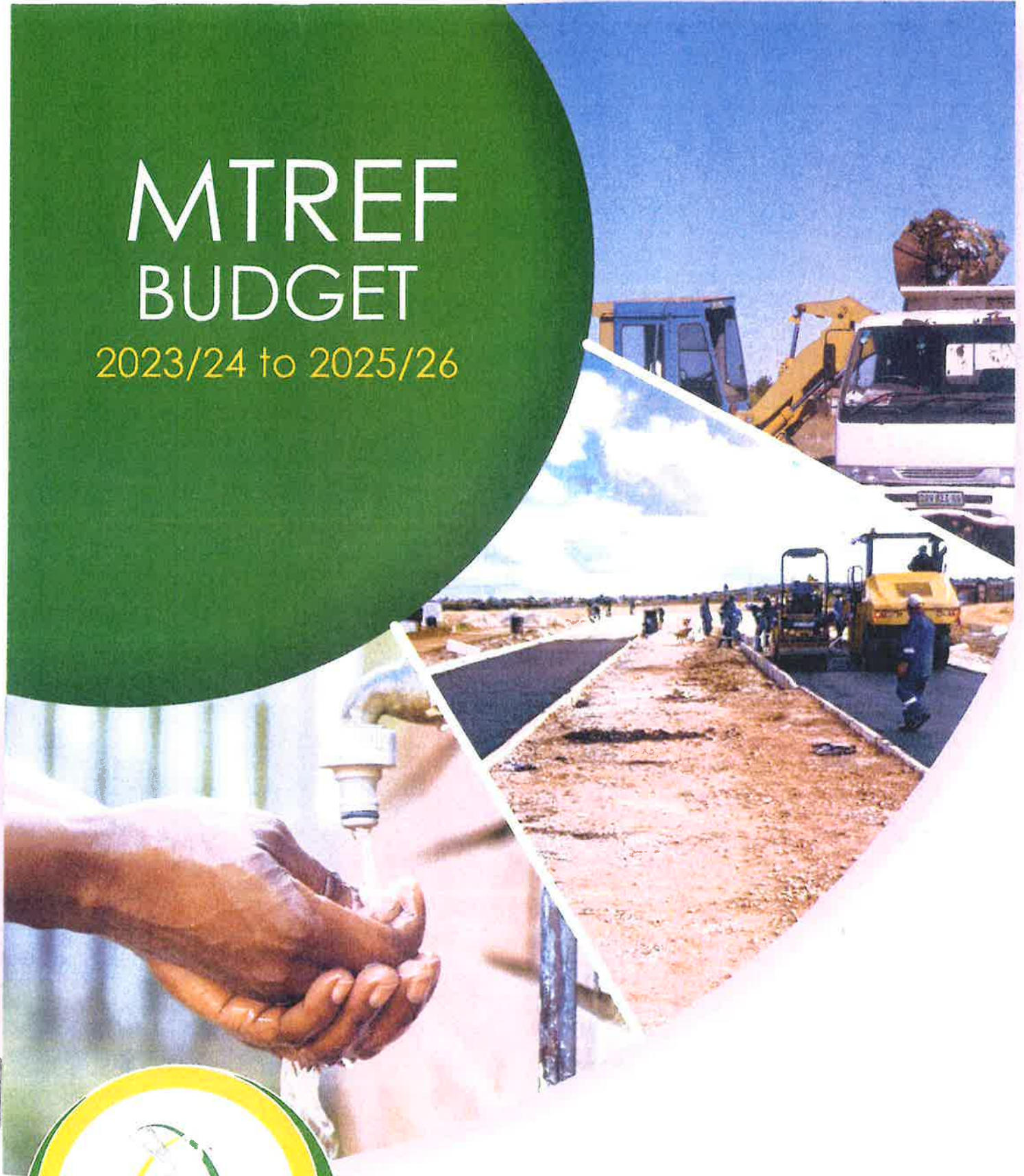


MTREF BUDGET

2023/24 to 2025/26



City of
Matlosana

city of people ON THE MOVE

PART 1 – ANNUAL BUDGET

1.1 MAYOR'S REPORT

**STATE OF THE CITY ADDRESS DELIEVERED BY EXECUTIVE MAYOR, COUNCILLOR NJ
TSOLELA**

1.2 COUNCIL RESOLUTION

RECOMMENDATION

- a) That the MTREF Budget as set-out in the document for the financial year 2023/2024 and indicative allocations for the two outer years 2024/2025 and 2025/2026 be **approved** in accordance with section 24 of the Municipal Finance Management Act 56 of 2003:

National Treasury tables, schedule A indicating operating revenue by source and operating expenditure by vote and capital funding by source document for the 2023/2024 and two outer years 2024/2025 and 2025/2026.

- b) The Council in terms of Section 75A of the Local Government Systems Act (Act 32 of 2000, as amended) **approves** the following tariffs for 2023/2024:

- The tariffs for electricity
- The tariffs for the supply of water
- The tariffs for sanitation services
- The tariffs for property rates
- The tariffs for solid waste removal

The increase in electricity tariffs is subject to NERSA approval.
The increase in Water tariffs is subject to Midvaal increases.

- c) The Council in terms of Section 75A of the Local Government Systems Act (Act 32 of 2000, as amended) **approves** the tariffs for other services for 2023/2024, as set out in the document:

- d) That Council **approves** the following budget-related policies for 2023/2024.

- CASH HANDLING POLICY & PROCEDURES
- 2% CORPORATE SOCIAL RESPONSIBILITY POLICY
- PROMOTION OF TARGET GROUPS POLICY
- PROCUREMENT THROUGH DEVIATION FROM NORMAL SUPPLY POLICY
- CUSTOMER CARE, CREDIT CONTROL & DEBT COLLECTION POLICY
- VIREMENT POLICY
- CUSTOMER CARE & MANAGEMENT, CREDIT CONTROL & DEBT COLLECTION BY-LAW
- COST CONTAINMENT POLICY
- PROVISION FOR DEBT IMPAIRMENT POLICY
- INDIGENT RELIEF POLICY
- TARIFF POLICY
- IRRECOVERABLE BAD DEBT POLICY
- SUPPLY CHAIN MANAGEMENT PROCESS TURN-AROUND TIME POLICY
- MUNICIPAL PROPERTY RATES POLICY
- SUPPLY CHAIN MANAGEMENT POLICY

- e) That the following budget related policies be noted as were approved during previous financial years and remain in force for the 2023/2024 financial year.

- GRANT POLICY
- BUDGET POLICY
- INVENTORY POLICY
- UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE POLICY
- BORROWINGS POLICY RATES POLICY
- RESELLER POLICY
- SSEG POLICY
- EXPENDITURE MANAGEMENT POLICY
- FUNDING & RESERVE POLICY
- ASSET MANAGEMENT POLICY
- INVESTMENT & CASH MANAGEMENT POLICY

- f) That Council approves the Financial Recovery plan for 2023/2024 to address the unfunded budgeted position.
- g) That the Accounting Officer of the municipality submit the approved annual budget to the National and relevant Provincial Treasuries in terms of section, 24(3) of the MFMA.
- h) That the National Treasury Schedule A tables be aligned to the National Treasury mSCOA data strings for the 2023/2024 to 2025/2026 MTREF budget.

3 EXECUTIVE SUMMARY

The state of the economy in South Africa as a whole has recorded a decline in economic output since the COVID-19 pandemic that have negatively affected the economy over last three years. There is signs of slow recovery in the economy, however South Africa are faced with a big challenge namely the supply of electricity that results in load shedding that have an enormous impact on the country's economy as well as a weakening rand, high inflation and high interest rates.

The state of the economy will continue to have an adverse effect on the consumers of the City of Matlosana in the 2023/24 financial year. As a result, the municipal revenue and cash flow will remain under pressure. Therefore, the application of sound financial management principles for the City of Matlosana's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The City will continue with efforts to enhance revenue. However, more needs to be done to ensure the sustainability of the municipality as the Auditor General has expressed itself over the going concern matter of the municipality.

In South Africa, economic growth has continued to be under pressure. The outlook remains highly uncertain, and the economic effects of load shedding are far-reaching. South Africa's biggest economic risk is Eskom. Ongoing problems with the utility's operations continue to disrupt the supply of electricity to households and businesses. Government has allocated significant resources to assist Eskom.

Rising unemployment and income losses have affected the debt collection rate of the City of Matlosana. The collection rate has shown signs of slow recovery.

South Africa's public finances deteriorated over the past decade; a trend that accelerated in recent years as low growth led to large revenue shortfalls. For 10 years, the country has run large budget deficits. This has put the country deeply in debt, to the point where interest payments on the government external debt have begun to escalate at an alarming above the norm of 65% of the country's GDP.

National Treasury's MFMA circulars 122 and 123 were used to guide with the compilation of the 2023/24 – 2025/26 MTREF.

The main challenges experienced during the compilation of the 2023/24 – 2025/26 MTREF can be summarized as follows:

- The declining economic growth, which is impacted by the disruption in power supply, high inflation and high interest rates.
- A very high unemployment rate and the impact on household ability to pay for municipal services.
- The real economic growth is projected to be 0.9% in 2023. The recovery in South Africa will be slower than many of its developing-country peers.
- CPI inflation estimates over 2023/24 medium term are 5.3%, 4.9% and 4.7% respectively.
- The economic challenges will continue to exert pressure on municipal revenue generation capacity, and collection levels.
- Securing the health of the asset base (especially the revenue generating assets) by increasing spending on repairs and maintenance and renewal of assets. One of the fundamental challenges that the municipality faces are the aged fleet and infrastructure,

which result in ever escalating repairs and maintenance costs. This anomaly puts more pressure on the municipality to come up with a turn-around strategy, with the main focus on the replacement of its old fleet, plant and equipment, with the aim of reducing high maintenance costs and the hiring of fleet (yellow fleet), plant and equipment in the provision of services to the communities of the municipality.

- The increased cost of bulk water and electricity (due to tariff increases from Midvaal and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable – as there will be a point where services will no longer be affordable.
- A growing debtor's book as well as the remaining outstanding creditors, especially for bulk services.
- A growing debtor's book as well as the remaining outstanding creditors, especially for bulk services is a major concern, and contributing factors to the municipality's unfunded budget, and going concern – financial sustainability.
- Wage increases for municipal staff that continues to exceed consumer inflation, as well as the need to fill critical vacancies with limited resources;
- The declining liquidity ratio due to budgeted deficit of financial performance
- The impact of the COVID 19 epidemic on the consumer base of the municipality and the sustainability of the municipality's service delivery objectives and financial viability.

The following budget principles and guidelines directly informed the compilation of the 2023/24 MTREF:

- Price increases in the inputs of services that are beyond the control of the municipality are for instance the cost of bulk water and electricity. Furthermore, tariffs need to remain or move towards being cost reflective; and should take into account the need to address infrastructure backlogs.
- The cost containment measures that are being implemented to eliminate wasteful expenditure, reprioritise spending and ensure savings on six focus areas, namely;
 - Consultancy fees;
 - No credit cards;
 - Travel and related costs;
 - Advertising;
 - Catering and events;
 - As well as the costs for accommodation.

The Municipality did take note of the cost containment measures as per Municipal Cost Containment Regulation – Circular 97. The municipality also developed a Cost Containment policy that was approved on 21 October 2019 and is currently up for review.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2023/24 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2023/24 to 2025/26 MTREF

	Budget Year 2022/2023 (Adjusted)	Budget Year 2023/2024	Budget Year +1 2024/2025	Budget Year+2 2025/2026
	R '000	R '000	R '000	R '000
Total Operating Revenue	(3 994 393)	(4 214 556)	(4 501 342)	(4 753 899)
Total Operating Expenditure	4 335 663	4 192 321	4 320 459	4 462 611
Total Capital	(169 918)	(191 469)	(194 596)	(176 469)
Surplus/(Deficit) for the year after Capital contribution	(171 353)	213 704	375 479	467 757

The two outer years, operational revenue will increase by 6.8% and 5.6% respectively, and the financial performance will start to show surpluses, since most of the measures contained in the Financial Plan will be implemented in the coming year of 2023/2024, with the effects showing the results in the second half of the year.

Total operating expenditure for the 2023/24 financial year has been appropriated at R 4.38 billion.

The bulk of the capital programs will be funded from Government grants and transfers. Provision is made for Council funded capital in the coming financial year. Council funded capital must be cash backed.

1.4 OPERATING REVENUE FRAMEWORK

For the City of Matlosana to continue improving the quality of services to its citizens, it needs to generate the required revenue. In these tough economic conditions, strong revenue management is fundamental to the financial sustainability of any municipality. The reality is that we are faced with development backlogs, unemployment, and poverty and ageing infrastructure. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macro-economic policy;
- Growth in the City and continued economic development;
- Efficient revenue management which aims to ensure maximum annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act; 2004 (Act 6 of 2004) (MPRA) as amended;
- Increased ability to extend new services and recover costs through increased revenue generation;
- The municipality's Indigent Policy and rendering of free basic services;
- Enforcement of the Credit Control and Debt Collection Policy.

To achieve the above, the municipality needs to investigate the implementation of Smart metering technology that will assist with accurate billing, water and electricity theft, and reduce the cost of meter readings and overtime to process it. The municipality is in the process of implementing Smart Metering.

Table 2 Summary of revenue classified by main revenue source.

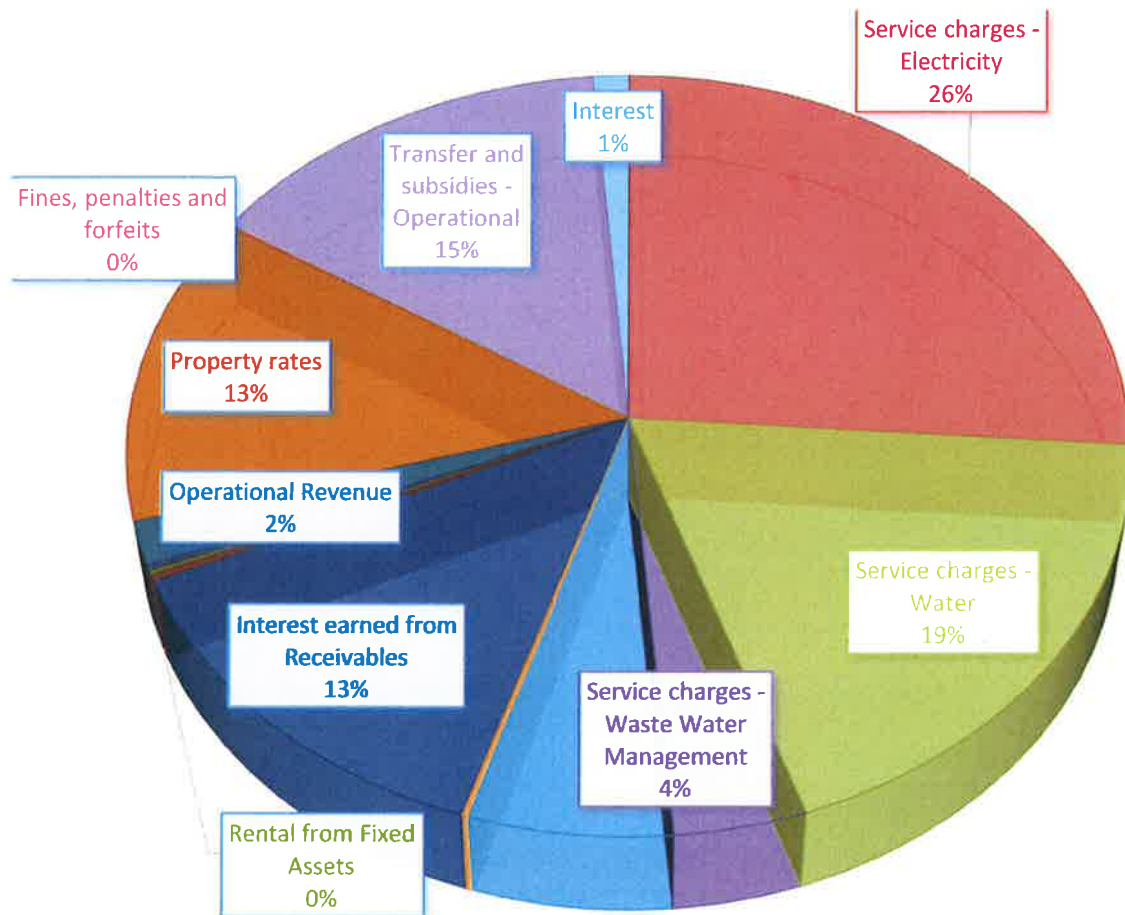


Table 3 Percentage growth in revenue by main revenue source

NW403 City Of Matlosana - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	782 325	854 446	957 447	1 127 210	1 084 563	1 084 563	770 675	1 100 940	1 202 573	1 266 309
Service charges - Water	2	603 946	653 812	650 602	783 676	743 676	743 676	624 595	787 552	834 018	883 225
Service charges - Waste Water Management	2	112 787	118 205	125 356	173 864	153 673	153 673	118 195	162 319	171 453	181 103
Service charges - Waste Management	2	137 040	140 063	167 812	223 421	223 421	223 421	163 811	254 856	269 953	285 851
Sale of Goods and Rendering of Services		5 458	7 246	6 384	8 360	8 610	8 610	5 965	8 971	9 463	9 463
Agency services		-	-	-	-	-	-	-	-	-	-
Interest											
Interest earned from Receivables		322 034	383 189	461 282	467 848	530 914	530 914	454 891	558 181	586 446	614 009
Interest earned from Current and Non Current Assets		16 545	8 060	10 685	9 270	9 270	9 270	12 217	9 761	10 239	10 720
Dividends											
Rent on Land											
Rental from Fixed Assets		13 747	365 557	251 709	8 105	8 833	8 833	7 106	9 300	9 756	10 215
Licence and permits		6 146	8 749	7 871	9 965	8 899	8 899	6 707	8 909	9 346	9 785
Operational Revenue		32 743	46 412	42 360	87 769	70 669	70 669	34 080	77 620	79 609	81 611
Non-Exchange Revenue											
Property rates	2	334 343	425 503	451 441	507 345	532 836	532 836	388 633	561 076	588 569	616 232
Surcharges and Taxes		-	-	-	229	229	229	53	241	253	264
Fines, penalties and forfeits		8 099	24 737	7 356	4 523	4 523	4 523	2 681	3 104	3 189	3 278
Licences or permits		203	479	152	419	300	300	240	50	150	150
Transfer and subsidies - Operational		443 368	530 448	511 231	561 824	561 978	561 978	547 285	616 921	668 887	721 546
Interest		30 442	40 881	43 424	46 027	52 000	52 000	31 415	54 756	57 439	60 139
Fuel Levy											
Operational Revenue											
Gains on disposal of Assets		-	(9 489)	(2 164)	-	-	-	-	-	-	-
Other Gains		180	1 967	2 865	-	-	-	9	-	-	-
Discontinued Operations											
Total Revenue (excluding capital transfers and contribution)		2 849 406	3 600 265	3 695 815	4 019 854	3 994 393	3 994 393	3 168 555	4 214 556	4 501 342	4 753 899
Expenditure											
Employee related costs	2	642 949	711 929	686 188	744 037	742 937	742 937	644 014	785 821	824 354	867 936
Remuneration of councillors		34 575	36 496	34 189	39 456	39 456	39 456	33 890	41 586	43 832	46 199
Bulk purchases - electricity	2	691 073	746 597	874 375	1 088 924	1 088 924	1 088 924	345 898	1 109 287	1 130 030	1 151 162
Inventory consumed	8	32 436	42 048	38 391	484 125	484 125	484 125	44 811	440 738	440 738	445 146
Debt impairment	3	11 573	(4 252)	18 030	-	-	-	-	-	-	-
Depreciation and amortisation		411 946	417 553	383 480	440 000	440 000	440 000	272 329	440 000	440 000	440 000
Interest		79 009	74 477	117 080	10 123	10 123	10 123	1 131	10 711	11 235	11 764
Contracted services		234 969	250 964	335 867	435 466	459 607	459 607	250 052	465 092	470 759	493 070
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		835 012	1 149 480	1 284 786	788 344	788 344	788 344	591 898	579 349	619 313	652 544
Operational costs		143 700	211 237	216 986	225 054	277 976	277 976	205 681	319 737	340 197	354 790
Losses on disposal of Assets		16 111	12 257	19 270	-	-	-	-	-	-	-
Other Losses		300	7 440	2 575	-	-	-	-	-	-	-
Total Expenditure		3 133 651	3 656 226	4 011 218	4 255 531	4 331 493	4 331 493	2 389 704	4 192 321	4 320 459	4 462 611

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and service charges forms a significant percentage of the revenue basket for the Municipality. Rates and service charges revenue comprise **70.5%** of the total revenue mix in 2023/24. The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

The third largest source (besides other service charges) is transfer recognised-operational Grants and transfers R 547.28 million in the 2023/24 financial year.

Property rates is the fourth largest revenue source totaling 13% and will increase to R 561 million.

Find below explanations for increases in excess of 6%:

- Electricity is currently increased by 15.1% for consumption. These percentages may increase further based on NERSA final increases.
- Water revenue will increase by 5.9% from Midvaal.
- Interest of outstanding debtors will increase in line with the 2021/22 audited outcome.
- Fines and penalties will increase as the municipality increase its debt collection and fines for illegal connections.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 4 Supporting Table SA18 Operating Transfers and Grant Receipts.

NW403 City Of Matlosana - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		442 416	529 969	509 661	560 590	560 590	560 590	615 503	667 469	720 128
Local Government Equitable Share		429 953	466 536	484 096	545 300	545 300	545 300	599 104	651 377	703 647
Energy Efficiency and Demand Side Management		2 894	5 974	—	5 000	5 000	5 000	4 000	4 000	4 000
Expanded Public Works Programme Integrated		1 386	2 452	1 756	2 181	2 181	2 181	3 512	3 512	3 512
Local Government Financial Management Grant		2 511	2 929	3 123	3 100	3 100	3 100	3 100	3 100	3 238
Municipal Disaster Relief Grant		1 013	47 222	15 897	—	—	—	—	—	—
Municipal Infrastructure Grant		4 660	4 857	4 789	5 009	5 009	5 009	5 787	5 480	5 731
Provincial Government:		952	478	1 570	1 234	1 388	1 388	1 418	1 418	1 418
Capacity Building and Other Grants		952	478	1 570	1 234	1 388	1 388	1 418	1 418	1 418
District Municipality:		—	—	—	—	—	—	—	—	—
Other grant providers:		—	—	—	—	—	—	—	—	—
Total Operating Transfers and Grants	5	443 368	530 448	511 231	561 824	561 978	561 978	616 921	668 887	721 546
Capital Transfers and Grants										
National Government:		123 785	189 551	156 811	169 918	169 918	169 918	191 469	194 596	176 469
Integrated National Electrification Programme Grant		3 869	21 022	—	29 064	29 064	29 064	1 732	10 000	15 000
Municipal Infrastructure Grant		81 769	100 789	92 568	95 178	95 178	95 178	109 945	109 596	114 610
Neighbourhood Development Partnership Grant		38 147	49 063	55 743	30 000	30 000	30 000	31 162	25 000	523
Water Services Infrastructure Grant		—	18 678	8 500	15 676	15 676	15 676	48 630	50 000	46 336
Provincial Government:		—	—	—	—	—	—	—	—	—
District Municipality:		—	—	—	—	—	—	—	—	—
Other grant providers:		—	—	—	—	—	—	—	—	—
Developers Contribution		—	—	—	—	—	—	—	—	—
Total Capital Transfers and Grants	5	123 785	189 551	156 811	169 918	169 918	169 918	191 469	194 596	176 469
TOTAL RECEIPTS OF TRANSFERS & GRANTS		567 154	719 998	668 042	731 742	731 896	731 896	808 390	863 483	898 014

Tariff setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, salary and wage increases, other input costs of services provided by the municipality, and the affordability of services were taken into account to ensure the financial sustainability of the Municipality.

The municipality is still awaiting the increase from Midvaal Water's for the bulk tariff, the increase is expected to bridge the 6% inflation for 2023/24. Bulk electricity tariff increases are determined by external agencies such as the National Electricity Regulator of South Africa. The impact it has on the municipality's electricity tariffs is largely beyond the control of the Municipality. Discounting the impact of these price increases in lower consumer tariffs will erode the Municipality's future financial position and viability.

The consumer price index is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items like food, petrol, and medical services, whereas items such as the cost of remuneration, bulk purchases of electricity and water, and fuel inform the cost drivers of municipalities. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational gains or service level reductions.

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process. Property rates will increase with 6%. The municipality implemented the new valuation roll during the 2023/24 financial year.

The following stipulations in the Property Rates Policy are highlighted:

- Residential - The first R 15 000 of the market value of a property assigned in the valuation roll or supplementary valuation roll is statutorily exempted from the levying of rates as per the provisions of section 17 (1) (h) of the MPRA).
- Retired or disabled persons on residential property only who earn less than or equals two government pensions can qualify for (100%) discount, the property must be categorized as residential.

Table 5: Comparison of rates to be levied for the 2023/24 financial year

Category	Current Tariff (1 July 2022)	Tariff (from 1 July 2023)
	R	R
Residential properties	0.01510	0.01590
State owned properties	0.03602	0.03793
Business & Commercial	0.03602	0.03793
Agricultural	0.01510	0.01590
Vacant land	0.03602	0.03793
Industrial	0.03602	0.03793
Public benefit organization properties	0.01510	0.01590

1.4.2 Sale of Water and Impact on Tariff Increases

South Africa faces similar challenges with regards to water supply as it did with electricity since demand growth outstrips supply. The City of Matlosana is facing the similar dilemma as any municipality in the Country. Consequently, National Treasury urges municipalities to review the level and structure of their water tariffs carefully, with a view to ensure:

- That water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, and water networks; and the cost associated with reticulation expansion.
- That water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor(indigent); and
- That water tariffs are designed to encourage efficient and sustainable consumption (e.g., through increasing block tariffs).

One of the focus areas in the 2023/24 MTREF, once again, needs to be the curbing of water distribution losses. In this regard, the municipality has developed a plan for water distribution losses.

- The tariff structure is designed to charge higher levels of consumption at a higher rate.
- The basic charge for water will increase with 5.9% and consumption on a sliding scale up to 8%.
- All registered indigents will again be granted 6 kl water free of charge seeTable 6 Water Tariffs.

Table SA14 shows the impact of the increases in water tariffs on the water charges for a single dwelling house:

Table 6

CATEGORY	CURRENT TARIFFS 2022/23	TARIFFS 2023/24
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
For the first 6kl, per kl: 1-6	R 26.25	R 27.80
For the following 14 kl, per kl: 7 - 20	R 32.16	R 34.06
For the following 30 kl, per kl: 21 - 50	R 33.18	R 35.14
For the following 50 kl, per kl: 51 - 100	R 34.32	R 36.34
For the following 100 kl, per kl: 101 - 200	R 36.20	R 38.34
For the following 100 kl, per kl: 201 - 300	R 38.36	R 40.62
For the following 100 kl, per kl: 301 -	R 48.31	R 51.16

1.4.3 Sale of Electricity and Impact on Tariff Increases

The municipality has budgeted for an electricity tariff increase of 15.10 percent on electricity consumption as approved by NERSA. Basic charges with effect from 1 July 2023 will increase with 15.10%. Increases on consumption will be implemented on a sliding scale in accordance with the block tariffs for consumption. The municipality still awaits the latest available draft tariff increases from the National Electricity Regulator of South Africa (NERSA).

The inadequate electricity bulk capacity and the impact of distribution losses remains a challenge for the municipality.

All registered indigents consumers will be granted 50 Kwh of electricity per month free of charge.

The following table shows the impact of the increases in electricity tariffs on the electricity charges for domestic customers:

Table 7 Comparison between current electricity charges and increases (Domestic)

Table SA14 will shows the impact of the increases in electricity tariffs on the electricity charges for a single dwelling house:

Monthly consumption kWh	Current amount Payable 2022/23 R	Amount Payable 2023/24 R
1-50	1.3603	1.5657
51-350	1.7389	2.0015
351-600	2.3384	2.6915
601-1500	2.6860	3.0915
>1500	2.8280	3.2550

1.4.4 Sanitation and Impact on Tariff Increases

The increase in sanitation tariffs is capped at 5.3% for 2023/24 financial year as per guideline from National Treasury. The impact of higher electricity cost impacts on the operation cost of sewer plants and profitability on sewer services.

Table 9 MBRR Table SA14 – Household bills will show the impact of the increases in sanitation tariffs on the sanitation charges

1.4.5 Waste Removal and Impact on Tariff Increase

Waste removal tariffs will increase with inflation from 1 July 2023 to keep the service sustainable. The municipality is busy with an exercise to make the trading services cost reflective that might have an impact on the tariff increases. Any increase higher than 6 per cent may result in affordability challenges for individual rates payers, thereby raising the risk associated with bad debt.

The following table compares current and proposed amounts payable from 1 July 2023:

Table 8 Solid Waste Removal Tariffs

CATEGORY	CURRENT TARIFFS 2022/23	TARIFFS 2023/24
	Rand per ℓ	Rand per ℓ
RESIDENTIAL		
Per 85 and 240L container once a week	R 189.54	R 199.59
Per 85 and 240L container twice a week	R 245.44	R 258.45

Table SA14 will shows the impact of the proposed increases in waste removal tariffs.

1.4.6 Overall impact of tariff increases on households.

The table SA14 in Schedule A shows the overall expected impact of the tariff increases on a large and small household, as well as indigent household receiving free basic services.

Table 9 MBRR Table SA14 – Household bills

NW403 City Of Matlosana - Supporting Table SA14 Household bills

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
								% incr.			
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		711.26	849.35	–	943.52	943.52	943.52	4.8%	949.18	991.90	1 039.00
Electricity : Basic levy		–	140.07	–	175.34	175.34	175.34	15.1%	201.82	211.71	221.66
Electricity : Consumption		–	1 825.99	–	2 248.67	2 248.67	2 248.67	15.1%	2 588.24	2 715.09	2 709.90
Water: Basic levy		–	149.59	–	166.18	166.18	166.18	5.3%	174.99	183.56	192.19
Water: Consumption		–	797.81	–	939.54	939.54	939.54	5.3%	989.34	985.58	983.69
Sanitation		78.87	82.42	–	91.56	91.56	91.56	5.3%	96.41	101.14	105.89
Refuse removal		–	150.72	–	189.54	189.54	189.54	5.3%	199.59	209.37	219.21
Other		–	84.61	–	94.00	94.00	94.00	5.3%	98.98	103.83	108.71
sub-total		790.13	4 080.56	–	4 848.35	4 848.35	4 848.35	9.3%	5 298.55	5 502.18	5 580.25
VAT on Services		18.18	–	–	585.72	585.72	585.72	20.8%	709.31	810.51	848.60
Total large household bill:		808.31	4 080.56	–	5 434.07	5 434.07	5 434.07	10.6%	6 007.86	6 312.69	6 428.85
% increase/-decrease			404.8%	(100.0%)	–	–	–		10.6%	5.1%	1.8%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		5.00	622.85	–	691.91	691.91	691.91	4.8%	677.98	708.49	741.78
Electricity : Basic levy		134.04	140.07	–	175.34	175.34	175.34	15.1%	201.82	211.71	221.66
Electricity : Consumption		718.53	763.47	–	940.44	940.44	940.44	15.1%	1 082.45	1 135.51	1 133.34
Water: Basic levy		–	149.59	–	166.18	166.18	166.18	5.3%	174.99	183.56	192.19
Water: Consumption		625.67	656.95	–	773.64	773.64	773.64	5.9%	819.34	811.55	810.00
Sanitation		78.87	82.42	–	91.56	91.56	91.56	5.3%	96.41	99.13	103.76
Refuse removal		–	150.72	–	189.54	189.54	189.54	5.3%	199.59	205.21	214.85
Other		80.97	84.61	–	94.00	94.00	94.00	5.3%	98.98	101.76	106.54
sub-total		1 643.08	2 650.68	–	3 122.61	3 122.61	3 122.61	7.3%	3 351.56	3 456.92	3 524.12
VAT on Services		–	–	–	364.60	364.60	364.60	(30.9%)	426.13	478.01	500.48
Total small household bill:		1 643.08	2 650.68	–	3 487.21	3 487.21	3 487.21	8.3%	3 777.69	3 934.93	4 024.60
% increase/-decrease			61.3%	(100.0%)	–	–	–		8.3%	4.2%	2.3%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		–	–	–	–	–	–	–	–	–	–
Electricity : Basic levy		–	–	–	–	–	–	–	–	–	–
Electricity : Consumption		–	398.79	–	551.64	551.64	551.64	(5.5%)	521.23	546.86	545.83
Water: Basic levy		–	–	–	–	–	–	–	–	–	–
Water: Consumption		–	364.14	–	450.24	450.24	450.24	5.9%	476.80	472.30	471.40
Sanitation		–	–	–	–	–	–	–	–	–	–
Refuse removal		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
sub-total		–	762.93	–	1 001.88	1 001.88	1 001.88	(0.4%)	998.03	1 019.16	1 017.23
VAT on Services		–	144.44	–	150.28	150.28	150.28	21.6%	145.42	193.02	202.09
Total small household bill:		–	907.37	–	1 152.16	1 152.16	1 152.16	(0.8%)	1 143.45	1 212.18	1 219.32
% increase/-decrease			–	(100.0%)	–	–	–		(0.8%)	6.0%	0.6%

1.5 Operating Expenditure Framework

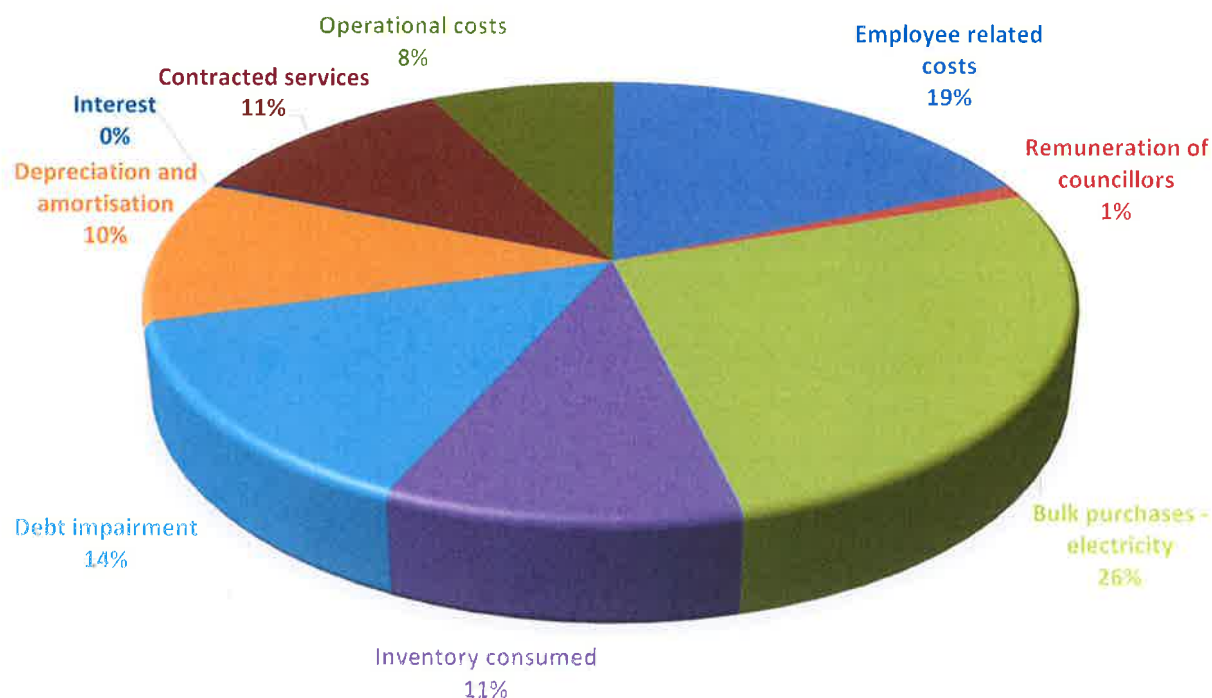
The Municipality's expenditure framework for the 2023/24 MTREF budget was informed by the following factors:

- The repairs and maintenance backlogs.
- Funding of the budget over the medium-term as informed by section 18 and 19 of MFMA.
- Strict adherence to the principle of no project plans no budget. If there is no business plan no funding allocation can be made.

The following table is a high-level summary of the 2023/24 budget and MTREF (classified per main type of operating expenditure):

Table 10 Summary of operating expenditure by standard classification item

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Expenditure											
Employee related costs	2	642 949	711 929	686 188	744 037	742 937	742 937	644 014	785 821	824 354	867 936
Remuneration of councillors		34 575	36 496	34 189	39 456	39 456	39 456	33 890	41 586	43 832	46 199
Bulk purchases - electricity	2	691 073	746 597	874 375	1 088 924	1 088 924	1 088 924	345 898	1 109 287	1 130 030	1 151 162
Inventory consumed	8	32 436	42 048	38 391	484 125	484 125	484 125	44 811	440 738	440 738	445 146
Debt impairment	3	11 573	(4 252)	18 030	-	-	-	-	-	-	-
Depreciation and amortisation		411 946	417 553	383 480	440 000	440 000	440 000	272 329	440 000	440 000	440 000
Interest		79 009	74 477	117 080	10 123	10 123	10 123	1 131	10 711	11 235	11 764
Contracted services		234 969	250 964	335 867	435 466	459 607	459 607	250 052	465 092	470 759	493 070
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		835 012	1 149 480	1 284 786	788 344	788 344	788 344	591 898	579 349	619 313	652 544
Operational costs		143 700	211 237	216 986	225 054	277 976	277 976	205 681	319 737	340 197	354 790
Losses on disposal of Assets		16 111	12 257	19 270	-	-	-	-	-	-	-
Other Losses		300	7 440	2 575	-	-	-	-	-	-	-
Total Expenditure		3 133 651	3 656 226	4 011 218	4 255 531	4 331 493	4 331 493	2 389 704	4 192 321	4 320 459	4 462 611



The budget allocation for **employee related costs** (including remuneration of councillors) for the 2023/24 financial year totals R 827.4million, which is 19 % of the total operating expenditure. Employee Salaries and Allowances will increase in line with the 3 year Bargaining Council agreement. The remuneration of Councilors will increase.

The cost associated with **the remuneration of councillors** is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Municipality's budget.

The provision of debt impairment was determined based on an expected collection rate of **80%** and the writing off interest on outstanding debtors. Adherence to the debt collection policy is monitored continuously through the year. The collection of outstanding debt and increasing the payment rate of consumers will again be one of the main priorities for the 2023/24 budget year. While this expenditure is considered a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate of asset consumption. Budget appropriations in this regard totals R 440 million for the 2023/24 financial year and equates to 10% of the total operating expenditure. The Municipality has fully implemented GRAP 17. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges amounts to R 10.71 million and decreases as loans is settled.

Bulk purchases are directly informed by the purchases of electricity from Eskom and water from Midvaal. The cost incurred to provide those services have been factored into the budget appropriations and directly inform the revenue provisions.

Contracted Services will increase to R 465 million from the increased base set after the 2022/23 adjustment budget. As part of the compilation of the 2023/24 MTREF, management critically evaluated this group of expenditure. The municipality had tabled a Cost Containment Policy to enforce operational efficiencies.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Departments were requested to submit zero based budgets with the necessary proof of evidence. Increases that were not supported by the necessary proof of evidence were also limited.

Find below explanations for increases in excess of 6%.

Water Bulk Purchases increases with 5.9% subject to the increase of Midvaal.

Provision for the urgent challenges that the water and sewer sections faced with maintenance of infrastructure. Provision is also made for the repair and maintenance of the road infrastructure as well.

The provision for Debt Impairment has been increased compared to the previous year's budget and in line with the 2023/24 mid-year assessment. The debt impairment is calculated at a 80% collection rate.

1.5.1 Priority given to Repairs and Maintenance.

According to the Budget and Reporting Regulations, operational repairs, and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration; purchases of materials and contracted services.

Repair and Maintenance at 6.6% of the operational budget is below the national norm of 8%. One must note that it only includes material, outsourced services, and exclude the salaries and vehicle charges associated with Repair and Maintenance. Considering these cost drivers, the following table (Table 11) is a consolidation of all the expenditures associated with repairs and maintenance:

During the compilation of the 2022/23 MTREF operational repairs and maintenance was identified as a strategic imperative owing to the aging of the City's infrastructure and historic deferred maintenance.

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

NW403 City Of Matlosana - Supporting Table SA34c Repairs and maintenance expenditure by asset class

[illegible]

[illegible]

Intangible Assets		13 937	17 063	1 337	3 931	3 971	3 971	4 563	4 629	4 846
Servitudes										
Licences and Rights		13 937	17 063	1 337	3 931	3 971	3 971	4 563	4 629	4 846
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		13 937	17 063	1 337	3 931	3 971	3 971	4 563	4 629	4 846
Load Settlement Software Applications										
Unspecified										
Computer Equipment		(2 589)	1 835	3 389	4 065	4 065	4 065	4 300	4 511	4 723
Computer Equipment		(2 589)	1 835	3 389	4 065	4 065	4 065	4 300	4 511	4 723
Furniture and Office Equipment		413	243	427	1 199	2 216	2 216	3 068	2 834	2 963
Furniture and Office Equipment		413	243	427	1 199	2 216	2 216	3 068	2 834	2 963
Machinery and Equipment		16 942	7 212	11 385	24 213	24 233	24 233	25 639	26 942	28 212
Machinery and Equipment		16 942	7 212	11 385	24 213	24 233	24 233	25 639	26 942	28 212
Transport Assets		35 174	50 418	2 557	15 894	15 814	15 814	14 390	15 713	16 017
Transport Assets		35 174	50 418	2 557	15 894	15 814	15 814	14 390	15 713	16 017
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Total Repairs and Maintenance Expenditure	1	141 223	125 569	115 619	223 989	262 212	262 212	278 402	291 378	304 765
R&M as a % of PPE & Investment Property		2.5%	1.8%	1.8%	4.3%	5.1%	5.1%	6.7%	7.6%	7.8%
R&M as % Operating Expenditure		4.5%	3.4%	2.9%	5.3%	6.1%	6.1%	11.7%	7.0%	7.1%

1.5.2 Free Basic Services: Basic Social Services Package.

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive the free services, the households are required to register in terms of the City's Indigent Policy. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in MBRR A10 (Basic Service Delivery Measurement)

The cost of the social package of the registered indigent households, is financed by national government through the local government equitable share grant received in terms of the annual Division of Revenue Act.

1.6 Capital Expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 12 2023/24 Medium-term capital budget per vote

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		8 994	12 193	25 390	10 431	10 431	10 431	3 283	7 000	-	-
Vote 06 - Council General		-	-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		18 494	49 600	50 195	57 182	61 004	61 004	20 653	43 685	20 251	15 765
Vote 08 - Water Section		40 876	18 037	22 577	28 715	32 680	32 680	6 536	30 475	9 500	19 708
Vote 09 - City Electrical Engineering		15 906	43 537	13 093	33 544	33 544	33 544	16 060	2 189	2 189	2 189
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	10 447	5 000	5 000	3 496	40 014	62 270	15 000
Vote 13 - Sewerage		5 563	35 389	10 500	21 535	11 569	11 569	1 127	42 254	45 227	26 741
Vote 14 - Market		2 888	6 126	13 678	8 064	8 064	8 064	2 689	-	2 000	15 000
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	92 721	164 882	135 433	169 918	162 292	162 292	53 844	165 616	141 436	94 402
Single-year expenditure to be appropriated	2										
Vote 01 - Public Safety		-	-	-	3 000	3 000	3 000	1 132	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	9 188
Vote 04 - Housing		-	-	-	6 000	5 300	5 300	3 983	-	-	-
Vote 05 - Sport Arts And Culture		-	-	-	-	-	-	-	800	2 000	25 289
Vote 06 - Council General		(0)	-	-	11 300	25 589	25 589	5 410	2 000	-	-
Vote 07 - Civil Engineering		-	-	-	-	-	-	-	-	-	-
Vote 08 - Water Section		-	8 672	1 750	-	-	-	-	26 418	13 833	10 873
Vote 09 - City Electrical Engineering		297	14 604	11 516	22 000	22 000	22 000	6 227	17 218	10 000	15 000
Vote 10 - Corporate Governance		-	-	-	520	520	520	-	-	-	-
Vote 11 - Budget And Treasury Office		4 863	-	-	3 000	3 025	3 025	2 876	8 000	-	-
Vote 12 - Cleansing		-	-	-	-	7 626	7 626	6 648	-	-	-
Vote 13 - Sewerage		-	3 314	3 841	-	-	-	-	11 418	21 848	35 463
Vote 14 - Market		-	-	-	1 300	1 300	1 300	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		5 160	26 590	17 107	47 120	68 359	68 359	26 276	65 853	47 680	95 813
Total Capital Expenditure - Vote		97 881	191 473	152 541	217 038	230 651	230 651	80 120	231 469	189 116	190 215
Capital Expenditure - Functional											
Governance and administration		4 863	-	-	14 820	29 134	29 134	8 286	10 000	-	-
Executive and council		(0)	-	-	11 820	26 109	26 109	5 410	2 000	-	-
Finance and administration		4 863	-	-	3 000	3 025	3 025	2 876	8 000	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		8 994	12 193	25 390	19 431	18 731	18 731	8 398	7 800	2 000	34 477
Community and social services		-	-	-	-	-	-	-	800	-	-
Sport and recreation		8 994	12 193	25 390	10 431	10 431	10 431	3 283	7 000	2 000	34 477
Public safety		-	-	-	3 000	3 000	3 000	1 132	-	-	-
Housing		-	-	-	6 000	5 300	5 300	3 983	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		18 494	49 600	50 195	57 182	61 004	61 004	20 653	43 685	20 251	15 765
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		18 494	49 600	50 195	57 182	61 004	61 004	20 653	43 685	20 251	15 765
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		62 641	123 554	63 277	116 241	112 419	112 419	40 095	169 985	164 866	124 974
Energy sources		16 202	58 141	24 609	55 544	55 544	55 544	22 287	19 406	12 189	17 169
Water management		40 876	26 709	24 327	28 715	32 680	32 680	6 536	56 893	23 333	30 581
Waste water management		5 563	38 703	14 342	21 535	11 569	11 569	1 127	53 672	67 075	62 204
Waste management		-	-	-	10 447	12 626	12 626	10 144	40 014	62 270	15 000
Other		2 888	6 126	13 678	9 364	9 364	9 364	2 689	-	2 000	15 000
Total Capital Expenditure - Functional	3	97 881	191 473	152 541	217 038	230 651	230 651	80 120	231 469	189 116	190 215
Funded by:											
National Government		92 721	184 304	145 097	169 918	169 918	169 918	60 492	191 469	189 116	190 215
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov / Deparm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	92 721	184 304	145 097	169 918	169 918	169 918	60 492	191 469	189 116	190 215
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds	6	5 160	7 169	7 444	47 120	60 734	60 734	19 628	40 000	-	-
Total Capital Funding	7	97 881	191 473	152 541	217 038	230 651	230 651	80 120	231 469	189 116	190 215

For 2023/24, an amount of R191 million is being appropriated for the development of infrastructure.

New assets represent 100 per cent or R 191million of the total capital budget while no provision was made for asset renewal. In addition to the MBRR Table A9, MBRR Tables SA34a, b, c provides a detailed breakdown of the capital program relating to new asset construction, as well as operational repairs and maintenance by asset class

1.7 Annual Budget Tables.

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2023/24 MTREF budget for approval by the Council. Explanatory notes accompany each table on the facing page.

Table 13 MBRR Table A1 - Budget Summary

NW403 City Of Matlosana - Table A1 Budget Summary

Description	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousands										
Financial Performance										
Property rates	334 343	425 503	451 441	507 345	532 836	532 836	388 633	561 076	588 569	616 232
Service charges	1 636 099	1 766 526	1 901 216	2 308 170	2 205 332	2 205 332	1 677 276	2 305 667	2 477 997	2 616 488
Investment revenue	16 545	8 060	10 685	9 270	9 270	9 270	12 217	9 761	10 239	10 720
Transfer and subsidies - Operational	443 368	530 448	511 231	561 824	561 978	561 978	547 265	616 921	668 887	721 546
Other own revenue	419 051	669 728	821 241	633 244	684 977	684 977	543 144	721 131	755 650	788 913
Total Revenue (excluding capital transfers and contributions)	2 849 426	3 600 265	3 695 815	4 019 654	3 994 393	3 994 393	3 168 555	4 214 556	4 501 342	4 733 899
Employee costs	642 949	711 909	686 188	744 037	742 937	742 937	644 014	735 821	804 354	867 936
Remuneration of councillors	34 575	36 496	34 189	39 456	39 456	39 456	33 890	41 586	43 832	46 199
Depreciation and amortisation	411 545	417 553	383 480	440 000	440 000	440 000	272 329	440 000	440 000	440 000
Interest	79 009	74 477	117 080	10 123	10 123	10 123	1 131	10 711	11 235	11 764
Inventory consumed and bulk purchases	723 508	788 945	912 765	1 573 049	1 573 049	1 573 049	380 709	1 550 025	1 570 719	1 596 308
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-
Other expenditure	1 241 564	1 627 125	1 877 514	1 448 865	1 525 928	1 525 928	1 047 531	1 364 177	1 430 259	1 500 404
Total Expenditure	3 133 651	3 666 226	4 011 218	4 255 531	4 331 493	4 331 493	2 389 704	4 192 321	4 320 459	4 462 611
Surplus/(Deficit)	(284 245)	(65 960)	(315 403)	(235 877)	(337 101)	(337 101)	778 851	22 235	(80 883)	261 288
Transfers and subsidies - capital (monetary allocations)	123 735	189 551	156 811	169 918	169 918	169 918	58 973	191 469	194 596	176 489
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(160 460)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	837 724	213 704	375 479	467 757
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(160 460)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	837 724	213 704	375 479	467 757

NW403 City Of Matlosana - Table A1 Budget Summary											
Description	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
R thousands											
Surplus/(Deficit) for the year	(160 480)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	637 724	213 704	375 479	467 757	
Capital expenditure & funds sources											
Capital expenditure	97 861	191 473	152 541	217 038	230 651	230 651	50 120	231 469	189 115	190 215	
Transfers recognised - capital	92 721	184 304	145 097	169 918	169 918	169 918	50 492	181 469	189 115	190 215	
Borrowing	-	-	-	-	-	-	-	-	-	-	
Internally generated funds	5 160	7 169	7 444	47 120	60 734	60 734	19 628	40 000	-	-	
Total sources of capital funds	97 861	191 473	152 541	217 038	230 651	230 651	60 120	231 469	189 115	190 215	
Financial position											
Total current assets	864 372	1 133 933	1 866 240	1 314 681	1 377 234	1 377 234	2 878 717	58 414	864 181	1 213 014	
Total non current assets	4 958 906	5 390 070	5 565 160	5 066 938	5 080 552	5 080 552	5 372 730	4 119 658	3 802 271	3 839 502	
Total current liabilities	2 259 045	2 627 375	4 033 788	1 831 731	2 358 633	2 358 633	4 509 868	(171 005)	197 896	474 916	
Total non current liabilities	63 274	48 848	42 018	81 274	81 274	81 274	33 183	81 274	81 274	82 087	
Community wealth/Equity	4 061 272	4 103 042	3 686 458	4 167 993	4 066 569	4 066 569	4 061 199	4 376 572	4 538 347	4 672 254	
Cash flows											
Net cash from (used) operating	1 706 919	1 870 686	2 152 140	59 754	59 754	59 754	1 713 738	97 275	542 253	212 493	
Net cash from (used) investing	-	(140 342)	(152 541)	(217 038)	(217 038)	(217 038)	(58 813)	(231 469)	(189 115)	(190 216)	
Net cash from (used) financing	(2 839)	-	-	1 500	1 500	1 500	-	2 500	2 500	2 525	
Cash/cash equivalents at the year end	1 651 660	1 593 957	1 804 197	155 104	155 072	155 072	1 644 924	(107 457)	248 180	272 982	
Cash backing/surplus reconciliation											
Cash and investments available	(136 386)	(165 402)	224 921	368 392	368 392	368 392	562 178	179 969	656 268	344 972	
Accrual of cash and investments	926 179	1 136 796	1 980 213	930 933	1 431 178	1 431 178	1 757 535	(557 952)	(435 726)	(513 156)	
Balance - surplus (shortfall)	(1 062 566)	(1 332 198)	(1 755 292)	(532 541)	(1 032 786)	(1 032 786)	(1 205 357)	737 951	1 094 014	958 126	
Asset management											
Asset register summary (KDV)	4 958 906	5 390 070	5 565 160	5 066 906	5 080 519	5 080 519		4 119 525	3 802 238	3 839 469	
Depreciation	411 846	417 553	383 480	440 000	440 000	440 000		440 000	440 000	440 000	
Renewal and Upgrading of Existing Assets	6 253	22 368	19 161	15 130	15 664	15 664		30 944	40 152	40 873	
Repairs and Maintenance	141 223	125 569	115 619	223 989	262 212	262 212		281 378	304 765	-	
Free services											
Cost of Free Basic Services provided	129 407	123 688	174 701	204 237	204 237	204 237		194 798	206 756	215 882	
Revenue cost of free services provided	93 314	131 391	142 242	93 004	93 004	93 004		97 933	102 732	107 560	
Households below minimum service level											
Water	-	-	-	-	-	-		-	-	-	
Sanitation/sewerage	5	5	5	5	5	5		5	5	5	
Energy	168	180	180	20	20	20		20	20	21	
Refuse	-	8	8	9	9	9		12	16	14	

Explanatory notes to MBRR Table A1 - Budget Summary

- Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
- The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
- Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - The operating surplus/deficit (after Total Expenditure) is negative due to non-cash item – (provision for bad debts and depreciation).
 - Capital expenditure is balanced by capital funding sources, of which

- i. Transfers recognized is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from our investments. The amount is incorporated in the Net cash from investing on the Cash Flow Budget.
- 4. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services provide by the municipality continues to increase, even though the revenue cost of free services provided by the municipality continues to decrease.

Table 14 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

NW403 City Of Matlosana - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		888 340	1 031 368	1 103 392	1 220 631	1 268 994	1 268 994	1 360 784	1 450 130	1 539 713
Executive and council		2 215	(5 518)	952	2 829	2 729	2 729	2 661	2 692	2 724
Finance and administration		886 126	1 036 886	1 102 440	1 217 802	1 266 266	1 266 266	1 358 123	1 447 438	1 536 989
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		49 089	473 455	325 340	99 627	81 846	81 846	79 168	75 998	90 426
Community and social services		10 393	408 869	263 727	4 350	4 529	4 529	4 679	4 892	4 893
Sport and recreation		11 904	14 670	29 670	14 872	14 872	14 872	7 710	2 745	15 771
Public safety		26 793	49 916	28 136	33 404	32 444	32 444	31 778	33 361	34 761
Housing		—	—	3 808	47 000	30 000	30 000	35 000	35 000	35 000
Health		—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		31 775	67 003	70 959	57 038	57 038	57 038	59 719	41 790	38 109
Planning and development		8 789	9 354	9 993	10 763	10 763	10 763	11 846	11 836	12 365
Road transport		22 806	57 432	60 814	46 065	46 065	46 065	47 652	29 722	25 512
Environmental protection		180	216	152	210	210	210	221	232	232
<i>Trading services</i>		1 979 517	2 188 481	2 316 072	2 785 219	2 728 446	2 728 446	2 883 407	3 101 949	3 221 919
Energy sources		852 666	953 143	1 017 620	1 209 703	1 178 456	1 178 456	1 167 557	1 279 902	1 351 514
Water management		789 206	851 987	879 796	1 018 229	998 532	998 532	1 048 742	1 097 576	1 168 931
Waste water management		122 421	157 705	143 840	207 797	187 605	187 605	242 313	255 958	257 947
Waste management		215 225	225 646	274 817	349 489	363 853	363 853	424 794	468 514	443 527
<i>Other</i>	4	24 470	29 510	36 863	27 258	27 986	27 986	22 947	26 072	40 201
Total Revenue - Functional	2	2 973 191	3 789 816	3 852 626	4 189 772	4 164 310	4 164 310	4 406 025	4 695 938	4 930 368
Expenditure - Functional										
<i>Governance and administration</i>		846 953	830 185	1 206 014	746 226	730 518	730 518	772 965	807 645	844 930
Executive and council		266 471	364 934	279 619	431 089	401 261	401 261	423 830	438 341	456 281
Finance and administration		575 752	460 849	922 698	309 136	323 256	323 256	342 814	362 638	381 628
Internal audit		4 729	4 401	3 697	6 001	6 001	6 001	6 321	6 665	7 022
<i>Community and public safety</i>		281 747	292 433	296 946	383 563	395 854	395 854	434 325	454 269	479 905
Community and social services		69 295	77 826	63 816	116 557	119 289	119 289	128 419	130 525	135 435
Sport and recreation		90 757	80 865	90 892	100 852	101 952	101 952	114 464	121 906	131 462
Public safety		120 913	119 336	138 930	159 088	161 298	161 298	171 880	182 581	192 834
Housing		642	4 777	3 206	6 903	13 153	13 153	19 390	19 077	19 985
Health		140	9 629	101	162	162	162	171	180	188
<i>Economic and environmental services</i>		220 630	238 232	246 223	284 751	293 197	293 197	300 926	311 765	321 137
Planning and development		50 475	51 817	84 720	69 467	69 412	69 412	73 429	78 246	82 396
Road transport		168 949	122 989	161 979	213 300	221 801	221 801	225 168	231 322	236 432
Environmental protection		1 206	63 427	(476)	1 984	1 984	1 984	2 329	2 197	2 310
<i>Trading services</i>		2 120 152	2 654 534	2 700 663	2 501 039	2 921 242	2 921 242	2 751 769	2 855 252	2 949 933
Energy sources		918 134	1 307 545	1 148 407	1 629 984	1 695 472	1 695 472	1 644 880	1 693 463	1 733 214
Water management		814 353	956 130	1 046 263	417 355	746 650	746 650	666 638	700 256	733 969
Waste water management		172 300	200 452	218 936	200 674	224 594	224 594	240 544	251 224	261 881
Waste management		215 366	190 406	287 057	253 026	254 526	254 526	199 707	210 309	220 870
<i>Other</i>	4	44 800	34 664	24 043	25 948	25 990	25 990	27 724	29 212	31 026
Total Expenditure - Functional	3	3 514 282	4 050 048	4 473 890	3 941 528	4 366 801	4 366 801	4 287 708	4 458 143	4 626 932
Surplus/(Deficit) for the year		(541 091)	(260 232)	(621 264)	248 244	(202 491)	(202 491)	118 317	237 796	303 436

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification.
- Note the Total Revenue on this table includes capital revenues (Transfers recognized – capital).

Table 15 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

NW403 City Of Matlosana - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote	1									
Vote 01 - Public Safety		27 806	97 138	44 033	33 404	32 444	32 444	31 778	33 361	34 761
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		1 879	3 137	2 586	3 485	3 485	3 485	3 669	3 849	3 866
Vote 04 - Housing		4 129	4 497	9 011	52 753	35 753	35 753	41 058	41 355	41 633
Vote 05 - Sport Arts And Culture		19 584	373 396	275 066	15 947	16 126	16 126	8 942	4 020	17 031
Vote 06 - Council General		2 053	(7 501)	(338)	400	400	400	421	442	463
Vote 07 - Civil Engineering		27 466	62 289	65 603	51 074	51 074	51 074	53 439	35 202	31 243
Vote 08 - Water Section		789 206	851 987	879 796	1 018 229	998 532	998 532	1 048 742	1 097 576	1 168 931
Vote 09 - City Electrical Engineering		852 666	953 143	1 017 620	1 209 703	1 178 456	1 178 456	1 167 557	1 279 902	1 351 514
Vote 10 - Corporate Governane		162	1 983	1 290	2 429	2 329	2 329	2 240	2 250	2 261
Vote 11 - Budget And Treasury Office		886 126	1 036 886	1 102 440	1 217 802	1 266 266	1 266 266	1 358 123	1 447 438	1 536 989
Vote 12 - Cleansing		215 225	225 646	274 817	349 489	363 853	363 853	424 794	468 514	443 527
Vote 13 - Sewerage		122 421	157 705	143 840	207 797	187 605	187 605	242 313	255 958	257 947
Vote 14 - Market		24 470	29 510	36 863	27 258	27 986	27 986	22 947	26 072	40 201
Vote 15 - Other		1	1	1	1	1	1	1	1	1
Total Revenue by Vote	2	2 973 191	3 789 816	3 852 626	4 189 772	4 164 310	4 164 310	4 406 025	4 695 938	4 930 368
Expenditure by Vote to be appropriated	1									
Vote 01 - Public Safety		169 987	242 473	218 020	257 081	259 159	259 159	276 520	288 344	302 373
Vote 02 - Health Services		9 088	32 343	8 360	10 356	10 356	10 356	10 899	11 426	11 969
Vote 03 - Community Services		100 069	124 751	79 256	109 146	112 491	112 491	117 155	118 565	122 906
Vote 04 - Housing		15 399	17 593	17 487	32 445	38 445	38 445	46 406	48 363	50 729
Vote 05 - Sport Arts And Culture		76 839	79 489	53 658	89 131	92 587	92 587	103 413	105 997	110 122
Vote 06 - Council General		136 779	173 056	151 963	271 610	234 853	234 853	247 901	258 318	269 048
Vote 07 - Civil Engineering		191 383	146 533	219 092	241 648	250 343	250 343	255 129	262 868	269 636
Vote 08 - Water Section		820 257	961 313	1 050 747	422 781	752 077	752 077	672 385	706 342	740 414
Vote 09 - City Electrical Engineering		941 766	1 334 458	1 174 884	1 662 842	1 728 329	1 728 329	1 683 890	1 739 777	1 788 198
Vote 10 - Corporate Governane		53 460	55 114	56 549	63 375	73 466	73 466	79 164	83 168	87 445
Vote 11 - Budget And Treasury Office		562 739	452 125	911 048	295 216	303 336	303 336	321 720	340 518	358 406
Vote 12 - Cleansing		216 921	192 003	288 952	255 064	256 564	256 564	201 852	212 567	223 247
Vote 13 - Sewerage		168 479	196 135	214 452	195 252	219 172	219 172	233 773	242 834	251 551
Vote 14 - Market		42 508	32 021	21 364	22 852	22 894	22 894	24 113	24 994	26 090
Vote 15 - Other		8 608	10 641	8 059	12 730	12 730	12 730	13 388	14 062	14 798
Total Expenditure by Vote	2	3 514 282	4 050 048	4 473 890	3 941 528	4 366 801	4 366 801	4 287 708	4 458 143	4 626 932
Surplus/(Deficit) for the year	2	(541 091)	(260 232)	(621 264)	248 244	(202 491)	(202 491)	118 317	237 796	303 436

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality.

Table 16 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

NW403 City Of Matlosana - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	782 325	854 446	957 447	1 127 210	1 084 563	1 084 563	770 675	1 100 940	1 202 573	1 266 309
Service charges - Water	2	603 946	653 812	650 602	783 676	743 676	743 676	624 595	787 552	834 018	883 225
Service charges - Waste Water Management	2	112 787	118 205	125 356	173 864	153 673	153 673	118 195	162 319	171 453	181 103
Service charges - Waste Management	2	137 040	140 063	167 812	223 421	223 421	223 421	163 811	254 856	269 953	285 851
Sale of Goods and Rendering of Services		5 458	7 246	6 384	8 360	8 610	8 610	5 965	8 971	9 463	9 463
Agency services		-	-	-	-	-	-	-	-	-	-
Interest											
Interest earned from Receivables		322 034	383 189	461 282	467 848	530 914	530 914	454 891	558 181	586 446	614 009
Interest earned from Current and Non Current Assets		16 545	8 060	10 685	9 270	9 270	9 270	12 217	9 761	10 239	10 720
Dividends											
Rent on Land											
Rental from Fixed Assets		13 747	365 557	251 709	8 105	8 833	8 833	7 106	9 300	9 756	10 215
Licence and permits		6 146	8 749	7 871	9 965	8 899	8 899	6 707	8 909	9 346	9 785
Operational Revenue		32 743	46 412	42 360	87 769	70 669	70 669	34 080	77 620	79 609	81 611
Non-Exchange Revenue											
Property rates	2	334 343	425 503	451 441	507 345	532 836	532 836	388 633	561 076	588 569	616 232
Surcharges and Taxes		-	-	-	229	229	229	53	241	253	264
Fines, penalties and forfeits		8 099	24 737	7 356	4 523	4 523	4 523	2 681	3 104	3 189	3 278
Licences or permits		203	479	152	419	300	300	240	50	150	150
Transfer and subsidies - Operational		443 368	530 448	511 231	561 824	561 978	561 978	547 285	616 921	668 887	721 546
Interest		30 442	40 881	43 424	46 027	52 000	52 000	31 415	54 756	57 439	60 139
Fuel Levy											
Operational Revenue											
Gains on disposal of Assets		-	(9 489)	(2 164)	-	-	-	-	-	-	-
Other Gains		180	1 967	2 865	-	-	-	9	-	-	-
Discontinued Operations											
Total Revenue (excluding capital transfers and contribution)		2 849 406	3 600 265	3 695 815	4 019 854	3 994 393	3 994 393	3 168 555	4 214 556	4 501 342	4 753 899
Expenditure											
Employee related costs	2	642 949	711 929	686 188	744 037	742 937	742 937	644 014	785 821	824 354	867 936
Remuneration of councillors		34 575	36 496	34 189	39 456	39 456	39 456	33 890	41 586	43 832	46 199
Bulk purchases - electricity	2	691 073	746 597	874 375	1 088 924	1 088 924	1 088 924	345 898	1 109 287	1 130 030	1 151 162
Inventory consumed	8	32 436	42 048	38 391	484 125	484 125	484 125	44 811	440 738	440 738	445 146
Debt impairment	3	11 573	(4 252)	18 030	-	-	-	-	-	-	-
Depreciation and amortisation		411 946	417 553	383 480	440 000	440 000	440 000	272 329	440 000	440 000	440 000
Interest		79 009	74 477	117 080	10 123	10 123	10 123	1 131	10 711	11 235	11 764
Contracted services		234 969	250 964	335 867	435 466	459 607	459 607	250 052	465 092	470 759	493 070
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		835 012	1 149 480	1 284 786	788 344	788 344	788 344	591 898	579 349	619 313	652 544
Operational costs		143 700	211 237	216 986	225 054	277 976	277 976	205 681	319 737	340 197	354 790
Losses on disposal of Assets		16 111	12 257	19 270	-	-	-	-	-	-	-
Other Losses		300	7 440	2 575	-	-	-	-	-	-	-
Total Expenditure		3 133 651	3 656 226	4 011 218	4 255 531	4 331 493	4 331 493	2 389 704	4 192 321	4 320 459	4 462 611
Surplus/(Deficit)		(284 245)	(55 960)	(315 403)	(235 677)	(337 101)	(337 101)	778 851	22 235	180 883	291 288
Transfers and subsidies - capital (monetary allocations)	6	123 785	189 551	156 811	169 918	169 918	169 918	58 873	191 469	194 596	176 469
Transfers and subsidies - capital (in-kind)	6										
Surplus/(Deficit) after capital transfers & contributions		(160 460)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	837 724	213 704	375 479	467 757
Income Tax											
Surplus/(Deficit) after income tax		(160 460)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	837 724	213 704	375 479	467 757
Share of Surplus/(Deficit) attributable to Joint Venture											
Share of Surplus/(Deficit) attributable to Minorities											
Surplus/(Deficit) attributable to municipality		(160 460)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	837 724	213 704	375 479	467 757
Share of Surplus/(Deficit) attributable to Associate	7										
Intercompany/Parent subsidiary transactions											
Surplus/(Deficit) for the year	1	(160 460)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	837 724	213 704	375 479	467 757

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R 4.21 billion in 2023/24 and escalates to R 4.75 billion by 2025/26.
2. Revenue to be generated from property rates is R 561 million in the 2023/24 financial year and increases to R 616 million by 2025/26.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totaling R 2.86 billion for the 2023/24 financial year and increasing to R 2.30 billion by 2025/26.

Expenditure by major type

4. Total expenditure is R 4.192 billion for the 2023/24 financial year.
5. Bulk purchases have significantly increased over the 2013/14 to 2023/24 period escalating to R 1.10 billion. These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom.
6. Water from Midvaal Water will increase with 5.9% .
7. Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational gains.
8. Other expenditure is broken down on Table SA 1 for financial transparency.

Narrations A4

REVENUE

Description	2023/24 Medium Term Revenue & Expenditure Framework	Narration
R thousand	Budget Year 2023/24	
Revenue		
Exchange Revenue		
Service charges - Electricity	1 100 940	Eskom increase of 15.1%, waiting for Nersa approval, Impact of loadshedding
Service charges - Water	787 552	Water increase with Midvaal, 5.9%, waiting for final increase confirmation Midvaal
Service charges - Waste Water Management	162 319	Increase with 5.3% as per MFMA circular 123 inflation expectations
Service charges - Waste Management	254 856	Increase with 5.3% as per MFMA circular 123 inflation expectations
Sale of Goods and Rendering of Services	8 971	Increase with 5.3% as per MFMA circular 123 inflation expectations
Interest earned from Receivables	558 181	Based on 2021/22 based on 80% collection rate
Interest earned from Current and Non Current Assets	9 761	Based on 2021/22 adjustment budget
Rental from Fixed Assets	9 300	Increase with inflation and based on adjustment budget increase of new residential developments
Licence and permits	8 909	Increase with 5.3% as per MFMA circular 123 inflation expectations
Operational Revenue	77 620	Increase with 5.3% as per MFMA circular 123 inflation expectations and per 2022/23 adjustment budget
Non-Exchange Revenue		Increase with 5.3% as per MFMA circular 123 inflation expectations
Property rates	561 076	Increase with 5.3% as per MFMA circular 123 inflation expectations
Surcharges and Taxes	241	Increase with 5.3% as per MFMA circular 123 inflation expectations and per 2022/23 adjustment budget
Fines, penalties and forfeits	3 104	Increase with 5.3% as per MFMA circular 123 inflation expectations and per 2022/23 adjustment budget
Licences or permits	50	Increase with 5.3% as per MFMA circular 123 inflation expectations and per 2022/23 adjustment budget
Transfer and subsidies - Operational	616 921	As per the 2023/24 DORA
Interest	54 756	Based on the 2021/22 Audit outcome
Total Revenue (excluding capital transfers and contributions)	4 214 556	

EXPENDITURE

Description	2023/24 Medium Term Revenue & Expenditure Framework	Narration
R thousand	Budget Year 2023/24	
Expenditure		
Employee related costs	785 821	Based on a 5.3% increase as per SALGB agreement.
Remuneration of councillors	41 586	Based upper limits increase for Councilours and the provision for sec 79 committees..
Bulk purchases - electricity	1 109 287	Increase with 18.7% as approved by NERSA
Inventory consumed	440 738	Adjusted with inflation and as per Midvaal Water increase.
Debt impairment	579 349	Increased based on 80% collection rate as per the NT Debt Relief requiermnts
Depreciation and amortisation	440 000	Based on the 2021/22 audit outcome.
Interest	10 711	Based on the 2021/22 audit outcome.
Contracted services	465 092	Increased based on the outcome of the 2021/22 adjustment budget.
Transfers and subsidies	-	N/A
Irrecoverable debts written off	-	N/A
Operational costs	319 737	Based on the 2022/23 adjustment budgetoutcome
Losses on disposal of Assets	-	N/A
Other Losses	-	N/A
Total Expenditure	4 192 321	

Table 17 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		8 994	12 193	25 390	10 431	10 431	10 431	3 283	7 000	-	-
Vote 06 - Council General		-	-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		18 494	49 600	50 195	57 182	61 004	61 004	20 653	43 685	20 251	15 765
Vote 08 - Water Section		40 876	18 037	22 577	28 715	32 680	32 680	6 536	30 475	9 500	19 708
Vote 09 - City Electrical Engineering		15 906	43 537	13 093	33 544	33 544	33 544	16 060	2 189	2 189	2 189
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	10 447	5 000	5 000	3 496	40 014	62 270	15 000
Vote 13 - Sewerage		5 563	35 389	10 500	21 535	11 569	11 569	1 127	42 254	45 227	26 741
Vote 14 - Market		2 888	6 126	13 678	8 064	8 064	8 064	2 689	-	2 000	15 000
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	92 721	164 682	135 433	169 918	162 292	162 292	53 844	165 616	141 436	94 402
Single-year expenditure to be appropriated	2										
Vote 01 - Public Safety		-	-	-	3 000	3 000	3 000	1 132	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	9 188
Vote 04 - Housing		-	-	-	6 000	5 300	5 300	3 983	-	-	-
Vote 05 - Sport Arts And Culture		-	-	-	-	-	-	-	800	2 000	25 289
Vote 06 - Council General		(0)	-	-	11 300	25 589	25 589	5 410	2 000	-	-
Vote 07 - Civil Engineering		-	-	-	-	-	-	-	-	-	-
Vote 08 - Water Section		-	8 672	1 750	-	-	-	-	26 418	13 833	10 873
Vote 09 - City Electrical Engineering		297	14 604	11 516	22 000	22 000	22 000	6 227	17 218	10 000	15 000
Vote 10 - Corporate Governance		-	-	-	520	520	520	-	-	-	-
Vote 11 - Budget And Treasury Office		4 863	-	-	3 000	3 025	3 025	2 876	8 000	-	-
Vote 12 - Cleansing		-	-	-	-	7 626	7 626	6 648	-	-	-
Vote 13 - Sewerage		-	3 314	3 841	-	-	-	-	11 418	21 648	35 463
Vote 14 - Market		-	-	-	1 300	1 300	1 300	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		5 160	26 390	17 107	47 120	60 359	60 359	26 278	65 853	47 680	95 813
Total Capital Expenditure - Vote		97 881	191 473	152 541	217 038	230 651	230 651	80 120	231 469	189 116	190 215
Capital Expenditure - Functional											
Governance and administration		4 863	-	-	14 820	29 134	29 134	8 286	10 000	-	-
Executive and council		(0)	-	-	11 820	26 109	26 109	5 410	2 000	-	-
Finance and administration		4 863	-	-	3 000	3 025	3 025	2 876	8 000	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		8 994	12 193	25 390	19 431	18 731	18 731	8 390	7 800	2 000	34 477
Community and social services		-	-	-	-	-	-	-	800	-	-
Sport and recreation		8 994	12 193	25 390	10 431	10 431	10 431	3 283	7 000	2 000	34 477
Public safety		-	-	-	3 000	3 000	3 000	1 132	-	-	-
Housing		-	-	-	6 000	5 300	5 300	3 983	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		18 494	49 600	50 195	57 182	61 004	61 004	20 653	43 685	20 251	15 765
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		18 494	49 600	50 195	57 182	61 004	61 004	20 653	43 685	20 251	15 765
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		62 641	123 554	63 277	116 241	112 419	112 419	40 095	169 985	164 866	124 974
Energy sources		16 202	58 141	24 609	55 544	55 544	55 544	22 287	19 406	12 189	17 189
Water management		40 876	26 709	24 327	28 715	32 680	32 680	6 536	56 893	23 333	30 581
Waste water management		5 563	38 703	14 342	21 535	11 569	11 569	1 127	53 672	67 075	62 204
Waste management		-	-	-	10 447	12 626	12 626	10 144	40 014	62 270	15 000
Other		2 888	6 126	13 678	9 364	9 364	9 364	2 689	-	2 000	15 000
Total Capital Expenditure - Functional	3	97 881	191 473	152 541	217 038	230 651	230 651	80 120	231 469	189 116	190 215
Funded by:											
National Government		92 721	184 304	145 097	169 918	169 918	169 918	60 492	191 469	189 116	190 215
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (secretary allocations) (Nath)		-	-	-	-	-	-	-	-	-	-
Eqw Decadm Agencies, Households, Nonprofit Institutions		-	-	-	-	-	-	-	-	-	-
Private Enterprises, Public Corporations, Higher Educ Institutions		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	92 721	184 304	145 097	169 918	169 918	169 918	60 492	191 469	189 116	190 215
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		5 160	7 169	7 444	47 120	60 734	60 734	19 628	40 000	-	-
Total Capital Funding	7	97 881	191 473	152 541	217 038	230 651	230 651	80 120	231 469	189 116	190 215

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification, and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national departments.
2. Single-year capital expenditure has been appropriated at R 221 million for the 2023/24 financial year and remains relatively constant over the MTREF at levels of R 184 million and R 169 million respectively for the two outer years.

Table 18 MBRR Table A6 - Budgeted Financial Position

NW403 City Of Matlosana - Table A6 Budgeted Financial Position

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
ASSETS											
Current assets											
Cash and cash equivalents		(136 386)	(195 402)	224 921	398 392	398 392	398 392	562 178	179 999	658 288	344 972
Trade and other receivables from exchange transactions	1	371 371	670 755	(904 783)	501 854	516 654	516 654	(308 778)	(361 806)	(147 784)	449 737
Receivables from non-exchange transactions	1	21 348	(147 674)	1 520 913	142 057	189 809	189 809	1 459 756	(33 622)	78 320	139 047
Current portion of non-current receivables		62	35	7	29	29	29	(17)	29	29	30
Inventory	2	45 765	33 479	38 725	40 233	40 233	40 233	61 543	41 747	43 261	44 790
VAT		555 029	734 896	947 974	195 040	195 040	195 040	1 065 484	195 040	195 040	196 991
Other current assets		37 185	37 842	38 482	37 076	37 076	37 076	38 551	37 026	37 026	37 447
Total current assets		894 372	1 133 933	1 866 240	1 314 581	1 377 234	1 377 234	2 878 717	58 414	864 181	1 213 014
Non current assets											
Investments											
Investment property		257 100	256 971	#####	257 100	257 100	257 100	349 865	257 100	257 100	259 671
Property, plant and equipment	3	4 800 897	5 699 245	5 832 224	4 798 047	4 811 660	4 811 660	5 639 794	3 851 286	3 533 899	3 568 447
Biological assets											
Living and non-living resources											
Heritage assets		(100 389)	(567 444)	(618 226)	9 941	9 941	9 941	(618 226)	9 941	9 941	10 041
Intangible assets		1 297	1 297	1 297	1 817	1 817	1 817	1 297	1 297	1 297	1 310
Trade and other receivables from exchange transactions		-	-	-	33	33	33	-	33	33	33
Non-current receivables from non-exchange transactions											
Other non-current assets											
Total non current assets		4 958 906	5 390 070	5 565 160	5 066 938	5 080 552	5 080 552	5 372 730	4 119 658	3 802 271	3 839 502
TOTAL ASSETS		5 853 278	6 524 003	7 431 400	6 381 520	6 457 786	6 457 786	8 251 447	4 178 072	4 666 452	5 052 516
LIABILITIES											
Current liabilities											
Bank overdraft											
Financial liabilities		1 614	(1 539)	(5 042)	2 000	2 000	2 000	(5 042)	2 000	2 000	2 020
Consumer deposits		59 930	61 754	64 143	94 930	94 930	94 930	65 803	97 430	99 930	100 929
Trade and other payables from exchange transactions	4	1 298 095	1 639 187	2 646 802	1 135 478	1 662 380	1 662 380	2 777 512	(912 561)	(563 312)	(265 347)
Trade and other payables from non-exchange transactions	5	43 668	42 709	23 273	41 953	41 953	41 953	115 209	69 756	71 907	44 069
Provision		236 605	243 710	260 321	261 605	261 605	261 605	260 321	265 605	269 605	272 301
VAT		360 368	552 242	741 130	-	-	-	992 729	-	-	-
Other current liabilities		258 766	289 311	303 160	295 766	295 766	295 766	303 335	306 766	317 766	320 943
Total current liabilities		2 259 045	2 827 375	4 033 788	1 831 731	2 358 633	2 358 633	4 509 868	(171 005)	197 896	474 916
Non current liabilities											
Financial liabilities	6	83 274	48 848	42 018	81 274	81 274	81 274	33 183	81 274	81 274	82 087
Provision	7	-	-	-	-	-	-	-	-	-	-
Long term portion of trade payables											
Other non-current liabilities											
Total non current liabilities		83 274	48 848	42 018	81 274	81 274	81 274	33 183	81 274	81 274	82 087
TOTAL LIABILITIES		2 342 319	2 876 223	4 075 805	1 913 005	2 439 907	2 439 907	4 543 051	(89 731)	279 170	557 003
NET ASSETS		3 510 959	3 647 781	3 355 595	4 468 514	4 017 879	4 017 879	3 708 396	4 267 803	4 387 282	4 495 513
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	4 091 272	4 103 042	3 686 458	4 167 993	4 066 569	4 066 569	4 061 199	4 376 572	4 538 347	4 672 254
Reserves and funds	9	-	-	-	-	-	-	-	-	-	-
Other											
TOTAL COMMUNITY WEALTH/EQUITY	10	4 091 272	4 103 042	3 686 458	4 167 993	4 066 569	4 066 569	4 061 199	4 376 572	4 538 347	4 672 254

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves understand ability for councillors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 53 is supported by an extensive table of notes (SA3) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably affect the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment informed directly by forecasting the statement of financial position.

Narration A6

NW403 City Of Matlosana - Table A6 Budgeted Financial Position

Description	2023/24 Medium Term Revenue & Expenditure Framework	Narration
R thousand	Budget Year 2023/24	
ASSETS		
Current assets		
Cash and cash equivalents	179 999	Inline with the 2021/22 audited outcome and the current year forecast
Trade and other receivables from exchange transactions	(361 806)	Inline with the 2021/22 audited outcome and the current year forecast
Receivables from non-exchange transactions	(33 622)	Increase in debtors based on 72% collection rate and old debt that needed to be written off.
Current portion of non-current receivables	29	Inline with the 2021/22 audited outcome and the current year forecast
Inventory	41 747	Inline with the 2021/22 audited outcome and the current year forecast
VAT	195 040	Inline with the 2021/22 audited outcome and the current year forecast
Other current assets	37 026	Inline with the 2021/22 audited outcome and the current year forecast
Total current assets	58 414	
Non current assets		
Investments		N/A
Investment property	257 100	Inline with the 2021/22 audited outcome and the current year forecast
Property, plant and equipment	3 851 286	Reduce as it depreciated and inline with
Biological assets		
Living and non-living resources		
Heritage assets	9 941	
Intangible assets	1 297	
Trade and other receivables from exchange transactions	33	Inline with the 2021/22 audited outcome and the current year forecast
Non-current receivables from non-exchange transactions		Inline with the 2021/22 audited outcome and the current year forecast
Other non-current assets		
Total non current assets	4 119 658	
TOTAL ASSETS	4 178 072	
LIABILITIES		
Current liabilities		
Bank overdraft		
Financial liabilities	2 000	Inline with the 2021/22 audited outcome and the current year forecast
Consumer deposits	97 430	Inline with the 2021/22 audited outcome and the current year forecast
Trade and other payables from exchange transactions	(912 561)	Inline with the 2021/22 audited outcome and the current year forecast
Trade and other payables from non-exchange transactions	69 756	Inline with the 2021/22 audited outcome and the current year forecast
Provision	265 605	
VAT	-	N/A
Other current liabilities	306 766	Inline with the 2021/22 audited outcome and the current year forecast
Total current liabilities	(171 005)	
Non current liabilities		
Financial liabilities	81 274	Inline with the 2021/22 audited outcome and the current year forecast
Provision	-	N/A
Long term portion of trade payables		N/A
Other non-current liabilities		N/A
Total non current liabilities	81 274	
TOTAL LIABILITIES	(89 731)	
NET ASSETS	4 267 803	Inline with the 2021/22 audited outcome and the current year forecast
COMMUNITY WEALTH/EQUITY		
Accumulated surplus/(deficit)	4 376 572	
Reserves and funds	-	N/A
Other		N/A
TOTAL COMMUNITY WEALTH/EQUITY	4 376 572 190	

Table 19 MBRR Table A7 - Budgeted Cash Flow Statement

SYSTEM GENERATED CASH FLOW (Data strings not aligned)

NW403 City Of Matlosana - Table A7 Budgeted Cash Flows

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
CASH FLOW FROM OPERATING ACTIVITIES												
Receipts												
Property rates			4 158 960	2 626 968	419 718	365 289	365 289	365 289	317 367	741 764	794 208	462 174
Service charges			—	908 957	1 351 237	1 685 932	1 685 932	1 685 932	868 905	1 966 054	2 188 126	2 097 005
Other revenue			—	1 475 216	3 785 551	237 037	237 037	237 037	2 995 534	(571 131)	(440 340)	(338 220)
Transfers and Subsidies - Operational	1		—	—	479 886	561 824	561 824	561 824	547 682	587 074	663 407	720 107
Transfers and Subsidies - Capital	1		—	—	170 551	169 918	169 918	169 918	150 412	197 256	219 596	188 925
Interest			—	4 448	21	108 337	108 337	108 337	22	97 947	102 256	112 637
Dividends										—	—	—
Payments												
Suppliers and employees			(2 452 041)	(3 144 903)	(4 054 823)	(3 068 583)	(3 068 583)	(3 068 583)	(3 166 185)	(2 921 689)	(2 984 999)	(3 030 133)
Interest										—	—	—
Transfers and Subsidies	1									—	—	—
NET CASH FROM/(USED) OPERATING ACTIVITIES			1 706 919	1 870 686	2 152 140	59 754	59 754	59 754	1 713 738	97 275	542 253	212 493
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE										—	—	—
Decrease (increase) in non-current receivables			—	—	—	33	—	—	—	—	—	(0)
Decrease (increase) in non-current investments										—	—	—
Payments												
Capital assets			—	(140 342)	(152 541)	(217 038)	(217 038)	(217 038)	(68 813)	(231 469)	(189 116)	(190 215)
NET CASH FROM/(USED) INVESTING ACTIVITIES			—	(140 342)	(152 541)	(217 005)	(217 038)	(217 038)	(68 813)	(231 469)	(189 116)	(190 216)
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans										—	—	—
Borrowing long term/refinancing										—	—	—
Increase (decrease) in consumer deposits			—	—	—	1 500	1 500	1 500	—	2 500	2 500	2 525
Payments												
Repayment of borrowing			(2 839)	—	—	—	—	—	—	—	—	—
NET CASH FROM/(USED) FINANCING ACTIVITIES			(2 839)	—	—	1 500	1 500	1 500	—	2 500	2 500	2 525
NET INCREASE/ (DECREASE) IN CASH HELD			1 704 080	1 730 344	1 999 599	(155 751)	(155 784)	(155 784)	1 644 924	(131 695)	355 636	24 802
Cash/cash equivalents at the year begin:	2		(52 420)	(136 386)	(195 402)	310 855	310 855	310 855	—	24 238	(107 457)	248 180
Cash/cash equivalents at the year end:	2		1 651 660	1 593 957	1 804 197	155 104	155 072	155 072	1 644 924	(107 457)	248 180	272 982

MANUAL CASH FLOW TO WHICH SHEDULES AND DATA STRINGS SHOULD BE ALIGNED

NW403 City Of Matlosana - Table A7 Budgeted Cash Flows

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		4 158 960	–	419 718	365 289	365 289	365 289	352 734	448 861	488 512	523 797
Service charges		–	908 957	1 351 237	1 685 932	1 685 932	1 685 932	669 661	1 868 533	2 081 638	2 249 515
Other revenue		–	1 475 216	3 785 551	237 037	237 037	237 037	2 350 305	108 195	111 765	114 766
Transfers and Subsidies - Operational	1	–	–	479 886	561 824	561 824	561 824	394 520	616 921	668 873	721 536
Transfers and Subsidies - Capital	1	–	–	170 551	169 918	169 918	169 918	115 133	191 469	189 116	188 925
Interest		–	4 448	21	108 337	108 337	108 337	17	193 642	203 405	212 965
Dividends									–	–	–
Payments											
Suppliers and employees		(2 452 041)	(1 294 088)	(4 054 823)	(3 068 583)	(3 068 583)	(3 068 583)	(2 497 513)	(3 379 416)	(3 499 910)	(3 678 303)
Finance charges									(10 711)	(11 235)	(11 764)
Transfers and Subsidies	1								–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		1 706 919	1 094 533	2 152 140	59 754	59 754	59 754	1 384 858	37 495	232 163	321 436
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE									–	–	–
Decrease (increase) in non-current receivables		–	–	–	33	–	–	–	33	33	33
Decrease (increase) in non-current investments									–	–	–
Payments											
Capital assets		–	(140 342)	(152 541)	(217 038)	(217 038)	(217 038)	(49 739)	(231 412)	(184 596)	(169 918)
NET CASH FROM/(USED) INVESTING ACTIVITIES		–	(140 342)	(152 541)	(217 005)	(217 038)	(217 038)	(49 739)	(231 379)	(184 563)	(169 885)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									–	–	–
Borrowing long term/refinancing									–	–	–
Increase (decrease) in consumer deposits		–	–	–	1 500	–	–	–	1 500	1 500	1 500
Payments											
Repayment of borrowing		(2 839)	–	–	–	–	–	–	(4 800)	(4 800)	(2 400)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(2 839)	–	–	1 500	–	–	–	(3 300)	(3 300)	(900)
NET INCREASE/ (DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	1 704 080	954 191	1 999 599	(155 751)	(157 284)	(157 284)	1 335 119	(197 185)	44 300	150 651
Cash/cash equivalents at the year end:	2	(52 420)	(136 386)	(195 402)	310 855	310 855	310 855	–	213 000	15 815	60 116
Cash/cash equivalents at the year end:	2	1 651 660	817 804	1 804 197	155 104	153 572	153 572	1 335 119	15 815	60 116	210 767

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. ***The municipality still provided for the Eskom payment arrangement under trade creditors, as there is not yet clarity on the writing off Eskom debt as per MFMA circular 123, section 5.6. This will have a big impact to determine if the budget is cash funded or not.***

Narrations A7

NW403 City Of Matlosana - Table A7 Budgeted Cash Flows

Description	2023/24 Medium Term Revenue & Expenditure Framework	Narration
R thousand	Budget Year 2023/24	
CASH FLOW FROM OPERATING ACTIVITIES		
CASH FLOW FROM OPERATING ACTIVITIES		
Receipts		
Property rates	741 764	Increase with inflation and based on adjustment budget increase of new residential developments base on 80% collection in terms of Nt Debt relief
Service charges	1 966 054	Increase with inflation and based on adjustment budget increase of new residential developments base on 80% collection in terms of NI Debt relief
Other revenue	(571 131)	Increase base on 2021/22 audit outcome, the 2022/23 adjustment budget and inflation
Transfers and Subsidies - Operational	587 074	As per 2023/24 DORA
Transfers and Subsidies - Capital	197 256	Based on the outcome of the 2021/22 AFS.
Interest	97 947	Based on the outcome of the 2021/22 AFS.
Dividends	-	N/A
Payments		N/A
Suppliers and employees	(2 921 689)	Increased in outstanding creditors, taken into account the payment agreements with bulk service providers of expenditure
Interest	-	
Transfers and Subsidies	97 275	
NET CASH FROM/(USED) OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Receipts	-	
Proceeds on disposal of PPE		N/A
	-	N/A
Decrease (increase) in non-current receivables	-	Based on the outcome of the 2021/22 AFS.
Decrease (increase) in non-current investments		
Payments	(231 469)	Based on the outcome of the 2021/22 AFS.
Capital assets	-231469401	
NET CASH FROM/(USED) INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Receipts	-	N/A
Short term loans	-	N/A
Borrowing long term/refinancing	2500000	Based on the outcome of the 2021/22 AFS.
Increase (decrease) in consumer deposits		
Payments	-	Based on the outcome of the 2021/22 AFS.
Repayment of borrowing	2 500	
NET CASH FROM/(USED) FINANCING ACTIVITIES		
	(131 695)	Based on the outcome of the 2021/22 AFS.
NET INCREASE/ (DECREASE) IN CASH HELD	24237960	
Cash/cash equivalents at the year begin:	-107456924	
Cash/cash equivalents at the year end:	-107456924	

Table 20 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

NW403 City Of Matlosana - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	1 651 660	1 593 957	1 804 197	155 104	155 072	155 072	1 644 924	(107 457)	248 180	272 982
Other current investments > 90 days		(1 788 046)	(1 789 359)	(1 579 276)	243 288	243 321	243 321	(1 082 747)	287 456	410 106	71 990
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		(136 386)	(195 402)	224 921	398 392	398 392	398 392	562 178	179 999	658 288	344 972
Application of cash and investments											
Unspent conditional transfers		43 668	42 709	23 273	41 953	41 953	41 953	115 209	69 756	71 907	44 069
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	882 511	1 094 087	1 956 940	888 980	1 389 226	1 389 226	1 652 325	(627 707)	(507 634)	(657 225)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		926 179	1 136 796	1 980 213	930 933	1 431 178	1 431 178	1 767 535	(557 952)	(435 726)	(613 156)
Surplus(shortfall)		(1 062 566)	(1 332 198)	(1 755 292)	(532 541)	(1 032 786)	(1 032 786)	(1 205 357)	737 951	1 094 014	958 128

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. As part of the budgeting and planning guidelines that informed the compilation of the 2021/22
6. MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

NW403 City Of Matlosana - Table A9 Asset Management

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	91 628	169 105	133 379	200 908	214 987	214 987	200 526	148 964	149 342
Roads Infrastructure		18 494	49 600	50 195	57 182	61 004	61 004	43 685	20 251	15 785
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		12 541	50 705	20 538	53 944	53 944	53 944	14 200	2 189	2 189
Water Supply Infrastructure		40 876	34 145	28 398	28 715	32 680	32 680	45 475	9 500	19 708
Sanitation Infrastructure		5 563	22 462	8 858	21 069	11 569	11 569	39 352	52 755	62 204
Solid Waste Infrastructure		-	-	-	10 447	5 000	5 000	35 471	41 383	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		77 474	156 912	107 989	177 357	164 197	164 197	178 183	126 077	99 865
Community Facilities		-	-	-	5 000	5 000	5 000	-	-	19 477
Sport and Recreation Facilities		8 994	12 193	25 390	10 431	10 431	10 431	7 000	2 000	15 000
Community Assets		8 994	12 193	25 390	15 431	15 431	15 431	7 000	2 000	34 477
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	520	520	520	-	-	-
Intangible Assets		-	-	-	520	520	520	-	-	-
Computer Equipment		4 883	-	-	-	25	25	8 000	-	-
Furniture and Office Equipment		-	-	-	2 000	1 300	1 300	1 800	-	-
Machinery and Equipment		297	-	-	4 600	4 600	4 600	1 000	-	-
Transport Assets		-	-	-	7 000	28 914	28 914	4 543	20 887	15 000
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	3 365	16 242	5 483	2 066	1 600	1 600	19 526	24 320	15 000
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		3 365	-	-	1 600	1 600	1 600	5 206	10 000	15 000
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	16 242	5 483	466	-	-	14 320	14 320	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		3 365	16 242	5 483	2 066	1 600	1 600	19 526	24 320	15 000
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Total Upgrading of Existing Assets	6	2 888	6 126	13 678	14 064	14 064	14 064	11 418	15 833	25 873
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	11 418	13 833	10 873
Sanitation Infrastructure		-	(0)	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	(0)	-	-	-	-	11 418	13 833	10 873
Community Facilities		2 888	6 126	13 678	11 064	11 064	11 064	-	2 000	15 000
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		2 888	6 126	13 678	11 064	11 064	11 064	-	2 000	15 000
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	3 000	3 000	3 000	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	3 000	3 000	3 000	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-

Total Capital Expenditure	4	97 881	191 473	152 541	217 038	230 651	230 651	231 469	189 116	190 215
Roads Infrastructure		18 494	49 600	50 195	57 182	61 004	61 004	43 685	20 251	15 765
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		15 906	50 705	20 538	55 544	55 544	55 544	19 406	12 189	17 189
Water Supply Infrastructure		40 876	34 145	28 398	28 715	32 680	32 680	56 893	23 333	30 581
Sanitation Infrastructure		5 563	38 703	14 342	21 535	11 569	11 569	53 672	67 075	62 204
Solid Waste Infrastructure		-	-	-	10 447	5 000	5 000	35 471	41 383	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		80 839	173 153	113 472	173 423	165 797	165 797	209 127	164 229	125 738
Community Facilities		2 888	6 126	13 678	16 064	16 064	16 064	-	2 000	34 477
Sport and Recreation Facilities		8 994	12 193	25 390	10 431	10 431	10 431	7 000	2 000	15 000
Community Assets		11 882	18 319	39 068	26 495	26 495	26 495	7 000	4 000	49 477
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	520	520	520	-	-	-
Computer Equipment		4 863	-	-	-	25	25	8 000	-	-
Furniture and Office Equipment		-	-	-	2 000	1 300	1 300	1 800	-	-
Machinery and Equipment		297	-	-	4 600	4 600	4 600	1 000	-	-
Transport Assets		-	-	-	7 000	28 914	28 914	4 543	20 887	15 000
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		97 881	191 473	152 541	217 038	230 651	230 651	231 469	189 116	190 215
ASSET REGISTER SUMMARY - PPE (WDV)	5	4 958 906	5 390 070	5 565 160	5 066 906	5 080 519	5 080 519	4 119 625	3 802 238	3 839 469
Roads Infrastructure		4 099 878	4 058 715	4 018 137	1 366 816	1 370 638	1 370 638	1 410 294	1 424 253	1 433 807
Storm water Infrastructure		-	-	-	82 376	82 376	82 376	55 937	29 499	29 794
Electrical Infrastructure		(56 499)	(49 387)	(81 494)	803 950	803 950	803 950	693 996	620 763	631 849
Water Supply Infrastructure		(156 753)	350 776	462 966	559 260	563 225	563 225	519 055	396 559	407 539
Sanitation Infrastructure		(32 738)	6 024	21 446	547 763	537 797	537 797	503 280	439 970	438 828
Solid Waste Infrastructure		-	-	-	28 943	23 495	23 495	49 760	73 466	32 404
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	3 989	3 989	3 989	3 268	2 547	2 572
Infrastructure		3 853 887	4 366 128	4 421 045	3 393 096	3 385 470	3 385 470	3 235 591	2 987 056	2 976 793
Community Assets		872 892	1 259 727	1 321 982	1 355 936	1 355 936	1 355 936	574 908	507 483	557 995
Heritage Assets		(100 389)	(567 444)	(618 226)	9 941	9 941	9 941	9 941	9 941	10 041
Investment properties		257 100	256 971	349 865	257 100	257 100	257 100	257 100	257 100	259 671
Other Assets		1 803	7 129	5 501	31 684	31 684	31 684	24 838	20 992	21 202
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		1 297	1 297	1 297	1 817	1 817	1 817	1 297	1 297	1 310
Computer Equipment		13 224	12 899	14 336	-	25	25	8 000	-	-
Furniture and Office Equipment		4 629	3 491	2 377	2 949	2 249	2 249	345	(3 858)	(3 897)
Machinery and Equipment		4 367	3 267	2 706	5 387	5 387	5 387	1 066	(655)	(662)
Transport Assets		48 100	44 872	62 247	7 000	28 914	28 914	4 543	20 887	15 000
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		1 995	1 731	2 032	1 995	1 995	1 995	1 995	1 995	2 015
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	4 958 906	5 390 070	5 565 160	5 066 906	5 080 519	5 080 519	4 119 625	3 802 238	3 839 469

EXPENDITURE OTHER ITEMS		553 169	543 122	499 100	663 989	702 212	702 212	718 402	731 378	744 765
Depreciation	7	411 946	417 553	383 480	440 000	440 000	440 000	440 000	440 000	440 000
Repairs and Maintenance by Asset Class	3	141 223	125 569	115 619	223 989	262 212	262 212	278 402	291 378	304 765
Roads Infrastructure		24 973	6 017	14 286	48 376	63 796	63 796	56 998	70 638	73 986
Storm water Infrastructure		-	-	-	-	-	-	10 000	-	-
Electrical Infrastructure		29 346	35 985	45 970	68 691	86 221	86 221	91 719	96 213	100 736
Water Supply Infrastructure		9 985	2 292	25 146	17 565	19 965	19 965	16 679	17 496	18 319
Sanitation Infrastructure		2 110	1 496	7 415	20 553	20 312	20 312	21 490	22 543	23 603
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		66 413	45 791	92 816	156 185	190 294	190 294	196 887	206 891	216 643
Community Facilities		5 602	649	415	6 181	6 901	6 901	10 612	9 465	9 914
Sport and Recreation Facilities		3 522	1 120	2 085	7 026	7 026	7 026	8 119	8 517	8 917
Community Assets		9 124	1 768	2 500	13 208	13 928	13 928	18 730	17 981	18 831
Heritage Assets		173	163	79	168	188	188	199	208	218
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		1 635	1 075	1 131	5 127	7 505	7 505	10 626	11 667	12 313
Housing		-	-	-	-	-	-	-	-	-
Other Assets		1 635	1 075	1 131	5 127	7 505	7 505	10 626	11 667	12 313
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		13 937	17 063	1 337	3 931	3 971	3 971	4 563	4 629	4 846
Intangible Assets		13 937	17 063	1 337	3 931	3 971	3 971	4 563	4 629	4 846
Computer Equipment		(2 589)	1 835	3 389	4 065	4 065	4 065	4 300	4 511	4 723
Furniture and Office Equipment		413	243	427	1 199	2 216	2 216	3 068	2 834	2 963
Machinery and Equipment		16 942	7 212	11 385	24 213	24 233	24 233	25 639	26 942	28 212
Transport Assets		35 174	50 418	2 557	15 894	15 814	15 814	14 390	15 713	16 017
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		553 169	543 122	499 100	663 989	702 212	702 212	718 402	731 378	744 765
Renewal and upgrading of Existing Assets as % of total capex		6.4%	11.7%	12.6%	7.4%	6.8%	6.8%	13.4%	21.2%	21.5%
Renewal and upgrading of Existing Assets as % of deprecn		1.5%	5.4%	5.0%	3.7%	3.6%	3.6%	7.0%	9.1%	9.3%
R&M as a % of PPE & Investment Property		2.5%	1.8%	1.8%	4.3%	5.1%	5.1%	6.7%	7.6%	7.8%
Renewal and upgrading and R&M as a % of PPE and Investment Property		2.6%	2.2%	2.2%	4.7%	5.4%	5.4%	7.4%	8.6%	8.9%

Explanatory notes to Table A9 - Asset Management

- Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
- National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE.

Table 2 MBRR Table A10 - Basic Service Delivery Measurement

NW403 City Of Matlosana - Table A10 Basic service delivery measurement

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Household service targets	1									
Water:										
Piped water inside dwelling		146 398	156 939	15 000	158 587	158 587	158 587	172 670	174 518	176 385
Piped water inside yard (but not in dwelling)		30 897	33 122	6	33 470	33 470	33 470	—	—	—
Using public tap (at least min service level)	2	2 111	2 263	1	2 287	2 287	2 287	13 495	13 639	13 785
Other water supply (at least min service level)	4	2 111	2 263	—	2 263	2 263	2 263	1 031	1 042	1 053
<i>Minimum Service Level and Above sub-total</i>		181 517	194 587	15 007	196 607	196 607	196 607	187 196	189 199	191 223
Using public tap (< min service level)	3	—	—	—	—	—	—	—	—	—
Other water supply (< min service level)	4	—	—	—	—	—	—	—	—	—
No water supply		—	—	—	—	—	—	—	—	—
<i>Below Minimum Service Level sub-total</i>		—	—	—	—	—	—	—	—	—
Total number of households	5	181 517	194 587	15 007	196 607	196 607	196 607	187 196	189 199	191 223
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		127 253	136 416	146 238	165 936	165 936	165 936	171 322	171 322	171 322
Flush toilet (with septic tank)		218	234	251	251	251	251	288	288	288
Chemical toilet		622	667	715	715	715	715	745	745	745
Pit toilet (ventilated)		2 807	3 009	3 225	4 002	4 002	4 002	4 066	4 066	4 066
Other toilet provisions (> min service level)		1 161	1 244	1 334	23 631	23 631	23 631	23 660	23 660	23 660
<i>Minimum Service Level and Above sub-total</i>		132 061	141 570	151 763	194 535	194 535	194 535	200 081	200 081	200 081
Bucket toilet		1 010	1 083	1 083	1 033	1 033	1 033	1 070	1 070	1 070
Other toilet provisions (< min service level)		—	—	—	—	—	—	—	—	—
No toilet provisions		3 617	3 877	3 877	3 877	3 877	3 877	3 900	3 900	3 900
<i>Below Minimum Service Level sub-total</i>		4 627	4 960	4 960	4 910	4 910	4 910	4 970	4 970	4 970
Total number of households	5	136 688	146 530	156 723	199 445	199 445	199 445	205 051	205 051	205 051
Energy:										
Electricity (at least min service level)		144 247	154 633	—	121 795	121 795	121 795	123 207	123 707	126 407
Electricity - prepaid (min service level)		23 654	25 357	—	51 655	51 655	51 655	53 067	55 767	56 267
<i>Minimum Service Level and Above sub-total</i>		167 901	179 990	—	173 450	173 450	173 450	176 274	179 474	182 674
Electricity (< min service level)		144 247	154 633	154 633	4 389	4 389	4 389	4 491	4 601	4 715
Electricity - prepaid (< min service level)		23 654	25 357	25 357	15 595	15 595	15 595	15 703	15 850	15 955
Other energy sources		—	—	—	—	—	—	—	—	—
<i>Below Minimum Service Level sub-total</i>		167 901	179 990	179 990	19 984	19 984	19 984	20 194	20 451	20 670
Total number of households	5	335 802	359 980	179 990	193 434	193 434	193 434	196 468	199 925	203 344
Refuse:										
Removed at least once a week		—	—	—	164 644	164 644	164 644	170 047	170 181	170 798
<i>Minimum Service Level and Above sub-total</i>		—	—	—	164 644	164 644	164 644	170 047	170 181	170 798
Removed less frequently than once a week		—	—	—	—	—	—	—	—	—
Using communal refuse dump		—	5 716	5 716	6 378	6 378	6 378	8 518	8 518	8 518
Using own refuse dump		—	2 430	2 430	2 430	2 430	2 430	3 564	6 985	5 538
Other rubbish disposal		—	—	—	—	—	—	—	—	—
No rubbish disposal		—	—	—	—	—	—	—	—	—
<i>Below Minimum Service Level sub-total</i>		—	8 146	8 146	8 808	8 808	8 808	12 082	15 503	14 056
Total number of households	5	—	8 146	8 146	173 452	173 452	173 452	182 129	185 684	184 854
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		50 135 245	54 223 019	74 795 138	—	—	—	101 826 153	107 935 722	112 900 765
Sanitation (free minimum level service)		18 987 071	20 907 551	23 605 098	—	—	—	25 632 960	26 786 444	28 018 620
Electricity/other energy (50kwh per household per month)		25 753 674	10 975 506	28 789 472	—	—	—	48 767 333	57 881 947	60 544 517
Refuse (removed at least once a week)		34 401 910	37 569 969	47 511 112	—	—	—	49 179 946	51 393 044	53 757 124
<i>Informal Settlements</i>		—	—	—	—	—	—	—	—	—
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		50 135	54 223	74 795	96 062	96 062	96 062	101 730	107 732	114 088
Sanitation (free sanitation service to indigent households)		18 987	20 908	23 605	24 553	24 553	24 553	26 001	27 535	29 160
Electricity/other energy (50kwh per indigent household per month)		25 754	10 976	28 789	36 515	36 515	36 515	37 066	40 488	42 634
Refuse (removed once a week for indigent households)		34 402	37 570	47 511	47 107	47 107	47 107	30 000	30 000	30 000
<i>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</i>		129	212	—	—	—	—	—	—	—
Total cost of FBS provided	8	129 407	123 868	174 701	204 237	204 237	204 237	194 798	205 756	215 882
Highest level of free service provided per household										
Property rates (R value threshold)		4 020	4 020	4 020	—	—	—	4 190	4 250	4 300
Water (kilolitres per household per month)		6	6	6	—	—	—	6	6	6
Sanitation (kilolitres per household per month)		—	—	—	—	—	—	—	—	—
Sanitation (Rand per household per month)		—	—	—	—	—	—	—	—	—
Electricity (kwh per household per month)		50	50	50	—	—	—	50	50	50
Refuse (average litres per week)		240	240	240	—	—	—	240	240	240
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		93	78	—	—	—	—	—	—	—
Property rates - exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		93 220	131 313	142 242	93 004	93 004	93 004	97 933	102 732	107 560
Water (in excess of 6 kilolitres per indigent household per month)		—	—	—	—	—	—	—	—	—
Sanitation (in excess of free sanitation service to indigent households)		—	—	—	—	—	—	—	—	—
Electricity/other energy (in excess of 50 kwh per indigent household per month)		—	—	—	—	—	—	—	—	—
Refuse (in excess of one removal a week for indigent households)		—	—	—	—	—	—	—	—	—
Municipal Housing - rental rebates		—	—	—	—	—	—	—	—	—
Housing - top structure subsidies		—	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—
Total revenue cost of subsidised services provided	6	93 314	131 391	142 242	93 004	93 004	93 004	97 933	102 732	107 560

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of the Annual Budget Process

Section 53 of the MFMA requires the Executive Mayor to provide general political guidance in the budget process and setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget, and Reporting Regulations states that the Mayor must establish a Budget Steering Committee to provide technical assistance to the Mayor, in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee of the City of Matlosana consists of the Executive Mayor, MMC's, Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Executive Mayor.

The primary aim of the Budget Steering Committee is to ensure:

- That the process followed to compile the budget complies with legislation and good budget practices.
- That there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget; taking into account the need to protect the financial sustainability of the municipality.
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available.
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Review

In terms of section, 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year, August 2022, a time schedule that sets out the process to revise the IDP and prepare the budget.

The required IDP and budget time schedule was tabled on 31 August 2022.

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The Municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework rolled out into objectives, key performance indicators and targets for implementation, which directly inform the Service Delivery and Budget Implementation Plan.

The process plan included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the draft SDBIP; and
- The review of the performance management and monitoring processes.

2.1.3 Financial Modelling and Key Planning Drivers

The following key factors and planning strategies have informed the compilation of the 2022/23 MTREF:

- Growth of the City.
- National and Provincial priorities;
- Policy priorities and strategic objectives.
- Asset maintenance.
- Economic climate and trends.
- Performance trends.
- Cash Flow Management Strategy.
- Debtor Payment Levels and collection.
- Loan and Investment possibilities.
- The need for tariff increases versus the ability of the community to pay for services.
- Improved and sustainable service delivery.

2.1.4 Community Consultation.

After the tabling of the 2023/24 to 2025/26 MTREF the Executive Mayor of the city did undertake various public consultation meetings with the community of Matlosana.

All documents in the appropriate format (electronic and printed) were made available to National and Provincial Treasury, and other national and provincial departments in accordance with section 23 of the MFMA. The 2022/23 MTREF budget was also placed on the municipal website www.matlosana.gov.za

2.1.5 Engagements with NT, PT & other stakeholders

The engagements and the assessments of the tabled 2023/24 MTREF was done on 3 May 2023. National and Provincial Treasuries did evaluate the municipalities budgets for completeness and for being funded. It was found that the tabled budget was unfunded. Subsequently the budget estimates was revised to make it funded.

2.2 Overview of Alignment of Annual Budget with IDP

The Constitution mandates local government with the responsibility to exercise local development and cooperative governance. The eradication of imbalances in South African society can only be realised through a credible integrated development planning process.

The IDP provides a five-year strategic programme of action aimed at setting short; medium- and long-term strategic priorities to create a development platform; which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which Council use to provide vision, leadership, and direction to all those that have a role to play in the development of a municipal area. The IDP enables the municipality to make the best use of scarce resources and speed up service delivery.

IDP is an approach to planning aimed at involving the municipality and the community to find the best solutions towards sustainable development.

The IDP developed by Council must correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in the area. Applied to the City, issues of national and

provincial importance should be reflected in the IDP of the Municipality. A clear understanding of such intent is therefore imperative to ensure that the Municipality strategically complies with the key national and provincial priorities.

The national and provincial priorities; policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009.
- Government Programme of Action.
- Development Facilitation Act of 1995.
- Provincial Growth and Development Strategy (GGDS).
- National and Provincial spatial development perspectives.
- Relevant sector plans such as transportation; legislation and policy.
- National Key Performance Indicators (NKPis)
- The National and Provincial Priority Outcome.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP but must also conduct its affairs in a manner which is consistent with its IDP. In order to ensure integrated and focused service delivery between all spheres of government it was important for the Municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

2.3 Measurable Performance Objectives and Indicators

Performance Management is a system intended to manage and monitor service delivery progress against identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by National Framework for Managing Programme Performance Information, the City has developed and implemented a performance management system, which is constantly refined as the integrated planning process unfolds. The municipality targets, monitors, assesses, and reviews organisational performance, which is currently not directly linked to individual employees' performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation, and reporting stages. The planning, budgeting, and reporting cycle can be graphically illustrated as follows:

The 2023/24 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure, and capital expenditure.

Table 23 MBRR Table SA4 – Reconciliation between the IDP strategic objectives and budgeted revenue

NW403 City Of Matlosana - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
R thousand													
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				251 024	681 768	584 465	367 308	380 890	380 890	418 146	441 253	464 947	
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				888 179	1 029 385	1 102 102	1 218 202	1 266 666	1 266 666	1 358 545	1 447 880	1 537 451	
LOCAL ECONOMIC DEVELOPMENT				21 149	22 465	21 134	21 065	21 793	21 793	22 948	24 073	25 202	
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION				2 040	5 120	3 875	5 914	5 814	5 814	5 908	6 099	6 127	
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT				1 687 014	1 861 527	2 004 239	2 407 366	2 319 230	2 319 230	2 409 008	2 582 037	2 720 171	
Allocations to other priorities			2										
Total Revenue (excluding capital transfers and contributions)				1	2 849 406	3 600 265	3 695 815	4 019 854	3 994 393	3 994 393	4 214 556	4 501 342	4 753 899

Table 24 MBRR Table SA5 – Reconciliation between the IDP strategic objectives and budgeted operating expenditure

NW403 City Of Matlosana - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
R thousand													
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				493 165	549 234	562 785	639 266	647 800	647 800	619 281	644 484	673 484	
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				699 518	625 181	1 063 011	566 826	538 188	538 188	569 621	598 836	627 454	
LOCAL ECONOMIC DEVELOPMENT				51 116	42 662	29 423	35 582	35 625	35 625	37 501	39 056	40 888	
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION				117 427	174 201	129 531	128 685	140 622	140 622	152 595	157 612	165 756	
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT				2 153 056	2 658 770	2 689 140	2 571 168	3 004 567	3 004 567	2 908 710	3 018 154	3 119 350	
Allocations to other priorities													
Total Expenditure				1	3 514 282	4 050 048	4 473 890	3 941 528	4 366 801	4 366 801	4 287 708	4 458 143	4 626 932

Table 25 MBRR Table SA6 – Reconciliation between the IDP strategic objectives and budgeted operating expenditure

NW403 City Of Matlosana - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand												
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				8 994	12 193	25 390	23 878	26 057	26 057	47 814	64 270	40 289
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				4 863	–	–	14 300	28 614	28 614	10 000	–	–
LOCAL ECONOMIC DEVELOPMENT				2 888	6 126	13 678	9 364	9 364	9 364	–	2 000	15 000
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION				–	–	–	520	520	520	–	–	9 188
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT				81 135	173 153	113 472	168 975	166 097	166 097	173 655	122 847	125 738
Allocations to other priorities			3									
Total Capital Expenditure			1	97 881	191 473	152 541	217 038	230 651	230 651	231 469	189 116	190 215

2.3 Measurable performance objective and indicators

Performance Management is an intended to manage and monitor service delivery against the identified strategic objective and priorities. In accordance, the legislative requirements and good business practices as informed by the National Framework for managing programme performance information.

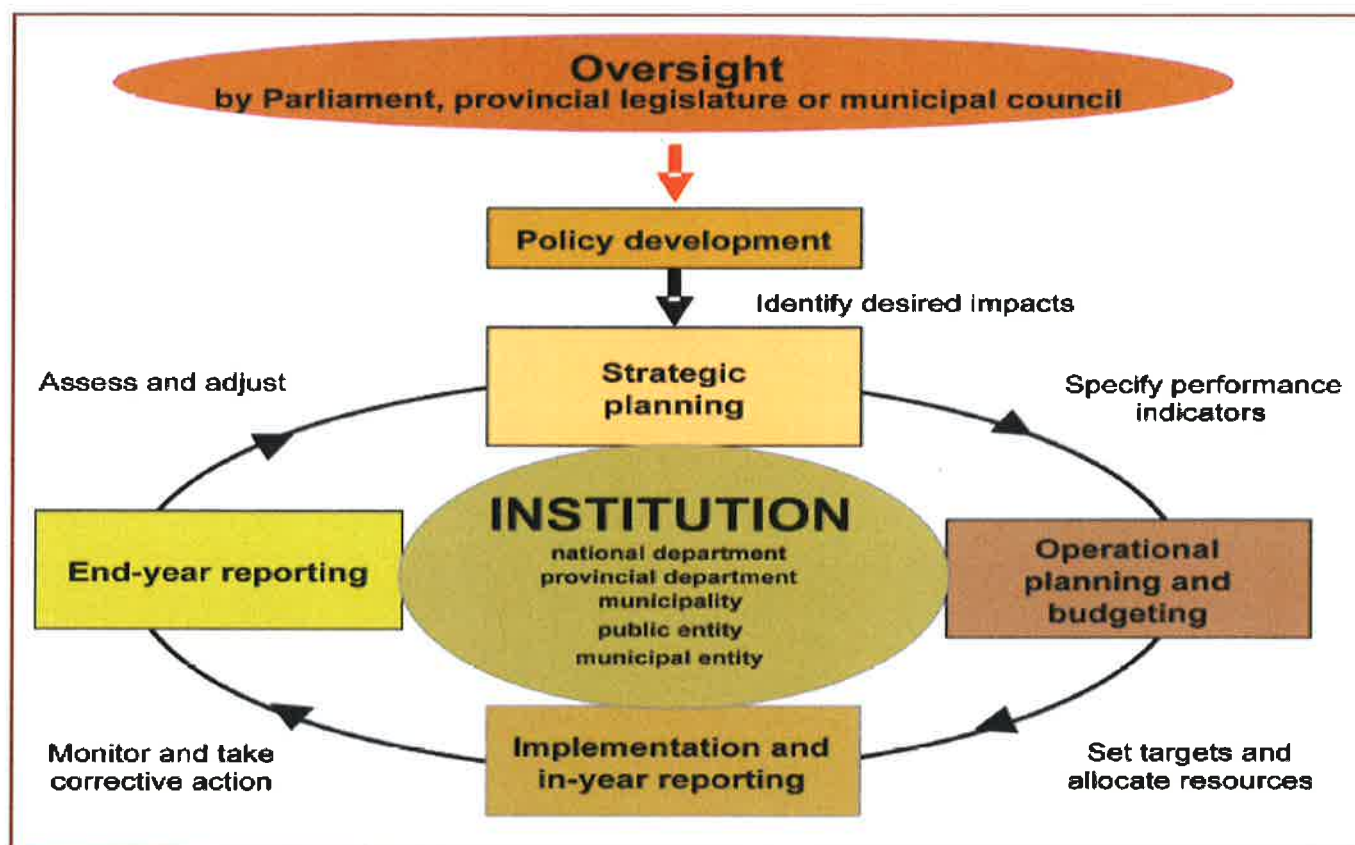


Figure 1 Planning, budgeting and reporting cycle

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 26 MBRR Table SA7 - Measurable performance objectives

NW403 City Of Matlosana - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
01 - Public Safety										
Public Safety										
Licensing And Control Of Animals										
Electricity (Kwh Per Household Per Month)	Kwh Per Household Per	50	50	50	-	-	-	50	50	50
Property Rates (R000 Value Threshold)	Rand Value Threshold	4 020	4 020	4 020	-	-	-	4 190	4 250	4 300
Property Rates (Tariff)	Rand Value	93 220	78 339	-	-	-	-	-	-	-
Refuse (Average Litres Per Week)	Average Litres Per Week	240	240	240	-	-	-	240	240	240
Water (Kilolitres Per Household Per	Kilolitres Per Household	6	6	6	-	-	-	6	6	6
07 - Civil Engineering										
Waste Management										
Solid Waste Disposal (Landfill Sites)										
Formal Settlement Households -	Households	34401 910	37569 968	47511 112	-	-	-	49179 946	51393 044	53757 124
Informal Settlements (R000)	Rand Value	34 402	45 700	-	-	-	-	-	-	-
Removed At Least Once A Week	Households	-	-	-	164 644	164 644	164 644	170 047	170 181	170 798
Using Communal Refuse Dump	Households	-	5 716	5 716	6 378	6 378	6 378	8 518	8 518	8 518
Using Own Refuse Dump	Households	-	2 430	2 430	2 430	2 430	2 430	3 564	6 985	5 538
08 - Water Section										
Water Management										
Water Distribution										
Formal Settlement Households	Households	50135 245	54223 019	74795 138	-	-	-	101826 153	107935 722	112900 765
Informal Settlements (R000)	Rand Value	50 135	85 719	-	-	-	-	-	-	-
Other Water Supply (At Least	Households	2 111	2 263	-	2 263	2 263	2 263	1 031	1 042	1 053
Piped Water Inside Dwelling	Households	146 398	156 939	15 000	158 587	158 587	158 587	172 670	174 518	176 385
Piped Water Inside Yard (But Not In	Households	30 897	33 122	6	33 470	33 470	33 470	-	-	-
Using Public Tap (< Min. Service Level)	Households	-	-	-	-	-	-	-	-	-
Using Public Tap (At Least Min. Service	Households	2 111	2 263	1	2 287	2 287	2 287	13 495	13 639	13 785
09 - City Electrical Engineering										
Energy Sources										
Electricity										
Electricity (< Min. Service Level)	Households	144 247	154 633	154 633	4 389	4 389	4 389	4 491	4 601	4 715
Electricity (At Least Min. Service Level)	Households	144 247	154 633	-	121 795	121 795	121 795	123 207	123 707	126 407
Electricity - Prepaid (< Min. Service	Households	23 654	25 357	25 357	15 595	15 595	15 595	15 703	15 850	15 955
Electricity - Prepaid (Min. Service	Households	23 654	25 357	-	51 655	51 655	51 655	53 067	55 767	56 267
Formal Settlement Households	Households	25753 674	10975 506	28789 472	-	-	-	48767 333	57881 947	60544 517
Informal Settlements (R000)	Rand Value	25 748	57 748	-	-	-	-	-	-	-
12 - Cleansing										
Waste Water Management										
Sewerage										
Bucket Toilet	Households	1 010	1 083	1 083	1 033	1 033	1 033	1 070	1 070	1 070
Chemical Toilet	Households	622	667	715	715	715	715	745	745	745
Flush Toilet (Connected To Sewerage)	Households	127 253	136 416	146 238	165 936	165 936	165 936	171 322	171 322	171 322
Flush Toilet (With Septic Tank)	Households	218	234	251	251	251	251	288	288	288
Formal Settlement Households	Households	18987 071	20907 551	23605 098	-	-	-	25632 960	26786 444	28018 620
Informal Settlements (R000)	Rand Value	18 987	22 646	-	-	-	-	-	-	-
No Toilet Provisions	Households	3 617	3 877	3 877	3 877	3 877	3 877	3 900	3 900	3 900
Other Toilet Provisions (> Min. Service	Households	1 161	1 244	1 334	23 631	23 631	23 631	23 660	23 660	23 660
Pit Toilet (Ventilated)	Households	2 807	3 009	3 225	4 002	4 002	4 002	4 066	4 066	4 066

The following table sets out the municipality's main performance objectives and benchmarks for the 2023/24 MTREF.

Table 27 MBRR Table SA8 - Performance indicators and benchmarks

NW403 City Of Matlosana - Supporting Table SA8 Performance indicators and benchmarks

Wahl City of Matroosdam – Supporting Table 07: Performance Indicators and Benchmarks											
Description of financial indicator	Basis of calculation	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.6%	2.0%	2.9%	0.2%	0.2%	0.2%	0.0%	0.3%	0.3%	0.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2.9%	2.1%	3.2%	0.3%	0.3%	0.3%	0.0%	0.3%	0.2%	0.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	0.4	0.4	0.5	0.7	0.6	0.6	0.6	(0.3)	4.4	2.6
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.4	0.4	0.5	0.7	0.6	0.6	0.6	(0.3)	4.4	2.6
Liquidity Ratio	Monetary Assets/Current Liabilities	0.1	0.2	(0.2)	0.5	0.4	0.4	0.1	1.1	2.6	1.7
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		253.4%	199.3%	92.8%	88.5%	92.7%	92.7%	70.5%	117.0%	119.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		253.4%	199.3%	92.8%	88.5%	92.7%	92.7%	70.5%	117.0%	119.9%	97.5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	30.9%	24.4%	77.3%	15.8%	17.1%	17.1%	92.7%	10.9%	12.7%	13.5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Creditors to Cash and Investments		78.6%	102.8%	146.7%	732.1%	1072.0%	1072.0%	168.9%	849.2%	-227.0%	-97.2%
Other Indicators											
	Total volume losses (kW) technical	173025441	200802291	190000000	200500000	200500000	200500000	0	165000000	145000000	151620000
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)	203 713	247 036	—	200 500	200 500	200 500	—	165 000	131 000	131 000
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	3400.0%	0.0%	2500.0%	2500.0%	2500.0%	0.0%	1900.0%	1500.0%	1600.0%
	Bulk Purchase										
Water Volumes -System input	Water treatment works										
	Natural sources										
	Total Volume Losses (kℓ)	11 550	14 777	—	8 000	8 000	8 000	—	6 500	4 500	4 707
	Total Cost of Losses (Rand '000)	117406743	247035989	0	105000000	105000000	105000000	0	90000000	75000000	78450000
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	0	4200.0%	0.0%	2300.0%	2300.0%	2300.0%	0.0%	1500.0%	1000.0%	1100.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	22.6%	19.8%	18.6%	18.5%	18.6%	18.6%	20.3%	18.6%	18.3%	18.3%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	23.8%	20.5%	19.5%	19.5%	19.6%	19.6%		19.6%	19.3%	19.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.0%	3.5%	3.1%	5.6%	6.6%	6.6%		6.6%	6.5%	6.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	17.2%	13.7%	13.5%	11.2%	11.3%	11.3%	8.6%	10.7%	10.0%	9.5%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	640.6	174 217.5	34.1	37.1	37.1	37.1	32.3	41.2	40.0	42.2
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	37.9%	35.0%	131.5%	16.3%	19.2%	19.2%	153.7%	8.8%	12.7%	14.5%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	11.3	10.0	10.0	0.7	0.7	0.7	14.4	(0.5)	1.1	1.1

Performance indicators and benchmarks

Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue, and long-term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. The following financial performance indicators have formed part of the compilation of the 2023/24 MTREF:

- Capital charges to operating expenditure measures what portion of total operating expenditure is used to service the existing loans. The municipality do not have a large dependency on loans and therefore this ratio is acceptable. This also indicate the possible under usage of loans to deliver on projects or to renew its asset base.
- Capital charges to operating revenue is due to the nature of the municipalities business in line with the previous ratio.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The municipality has identified the need to utilize loans as to ensure that it can fulfill its service delivery commitments in the future and will do so prudently.

Analysing the municipalities debt profile thus clearly shows the underutilization of financing infrastructure. Notwithstanding this fact the municipality will diligently evaluate the feasibility of financing to ensure that while service delivery is ensured the municipality will also be able to service the future financing cost as well as repayment. In summary, various financial risks could have a negative impact on the future borrowing capacity of the municipality. In particular, the continued ability of the Municipality to meet its revenue targets and ensure its forecasted cash flow targets are achieved will be critical in meeting the repayments of the debt service costs.

- *Current ratio* is a measure of the current assets divided by the current liabilities. The goal of the municipality is to achieve a ratio of more than 1:1 as would be the norm. The generation of net cash inflows is of high importance and plans already put in place as well of further focus on expenditure control, revenue enhancement and loss control should have the desired effect to improve the current ratio.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. As indicated in the previous paragraph the municipality believe that it is on track to achieve this ratio with the current plans in place.
- Due to cash flow constraints the municipality has to manage the payment of its creditors. Special arrangements were made with ESKOM and MIDVAAL. All other creditors are serviced in an equitable manner in order to create a stable environment for the municipality to acquire services and goods. The municipality will strive to pay all creditors within 30 days but do acknowledge that this will only be achieved over a period.

Other Indicators

- The electricity distribution losses remain a challenge as it is higher than the norm. The municipality need to urgently address the matter in the 2023/24 budget as it impacts on the municipality's ability to have a funded sustainable budget

- The water distribution losses for the 2021/22 year at over 40% is too high. Continued focus on leaks and illegal connections and other proposed actions should bear fruit and this should have a positive impact on the future cash flows of the municipality.
- Employee costs as a percentage of revenue is constant over the MTREF. This can be attributed to mainly to inflation linked drivers on both sides of the equation.
- Similar to that of employee costs, repairs and maintenance as percentage of operating revenue is also stable.

2.4 Overview of Budget related-policies.

The Municipality's budgeting process is guided and governed by relevant legislation; frameworks; strategies and related policies.

2.4.1 Review of Customer Care; Credit Control and Debt Collection Policies.

This policy was amended; among others; in order to achieve a higher collection rate.

2.4.2 Review of Indigent Relief Policy.

The indigent relief policy was reviewed and amendments were made to the indigent qualifying threshold.

2.4.3 Review of Rates Policy

The policy was reviewed in line with the proposed tariffs.

2.4.4 Supply Chain Management Policy

The policy was reviewed and adopted by Council recently as per the new legislated regulations, SCM policies on 2% Corporate Social Responsibility, Promotion of target Groups and procurement through Deviation from Normal Supply Policy were added.

2.4.5 Expenditure Management Policy

This policy will remain in place.

2.4.5 Irrecoverable Bad Debt Policy

This policy was revised.

2.4.6 Tariff Policy

This policy will be aligned to the new proposed tariffs.

2.4.7 Investment & Cash Management Policy

The policy will remain intact.

2.4.8 Budget Policy

The policy will remain in place.

2.4.9 Asset Management Policy

The policy was reviewed as recommended.

2.4.10 Borrowing Management Policy

The policy will remain in place.

2.4.11 Funding & Reserve Policy

The policy will remain in place.

2.4.12 Cost Containment Policy

The policy was reviewed and updated.

2.4.13 Unauthorised, Irregular, Fruitless & Wasteful Expenditure Policy

This policy will remain in place.

2.4.14 Inventory Policy

The policy will remain in place.

2.4.15 Virement Policy

The policy is amended and recommended for approval.

2.4.16 Grants & Reserves Policy

This policy will remain in place.

2.4.17 Resellers Policy

This is a policy to address renewable energy.

2.4.18 ESSG Policy

This is a policy to address renewable energy.

All the above policies will be available on the City's website, www.matlosana.gov.za.

2.5 Overview of Budget Assumptions.

2.5.1 External Factors.

Owing to the economic slowdown impact by the closure of mines in the region due to the low gold price, financial resources are limited due to reduced payment levels by consumers. This has resulted in declining cash inflows, which has necessitated restrained expenditure to ensure that cash outflows remain within the affordability parameters of the Municipality's finances.

2.5.2 General Inflation Outlook and its impact on the municipal activities.

Four key factors have been taken into consideration in the compilation of the 2023/24 – 2025/26 MTREF.

- National Government macro-economic targets.
- The general inflationary outlook and the impact on City's residents and businesses.
- The impact of municipal cost drivers.
- The increase in prices for bulk electricity and water.
- The unfunded cash budget position.

2.5.3 Interest Rates for Borrowing and Investment of Funds.

MFMA specifies that borrowing can only be utilized to fund capital or refinancing borrowing in certain conditions. For simplicity, the 2023/24 – 2025/26 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates for amortisation-style loans requiring both regular principal and interest payments.

2.5.4 Collection Rate for Revenue Services.

The base assumption is that tariff and rates increase will increase at a rate slightly higher than CPI over long term. It is assumed that current economic conditions and relatively controlled inflationary conditions will continue for the forecasted term. For the medium term, inflation is expected to bridge the 6% band set by the Reserve Bank on the short term..

2.5.5 Growth or Decline in Tax Base of the Municipality.

Debtors revenue is assumed to increase at a rate that is influenced by the consumer debtor's collection rate, tariff/rate pricing, real growth of the City, household formation growth rate and the poor household change rate. It is expected that the number of indigent consumers will increase.

2.5.6 Salary Increases

The municipality made a provision for a 6% increase in salaries. The bargaining council approved 5.3%. Provision of R 20 million was also made for critical vacant posts.

2.5.7 Impact of National, Provincial and Local Policies.

Integration of service delivery between national; provincial and local government is critical to ensure focussed service delivery, and in this regard, various measures were implemented to align IDPs; provincial and national strategies around priority spatial interventions.

In this regard, the following national priorities form the basis of all integration initiatives:

- Creating Jobs.
- Enhancing Education and Skills Development.
- Improving Health Services.
- Rural Development and Agriculture.
- Fighting Crime and Corruption.
- Infrastructure development.

The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial, and local objectives.

2.5.8 Ability of the Municipality to Spend and Deliver on Programmes

Due to cash flow constraints it is estimated that the spending rate will be lower on operational expenditure. All grant-funded capital must be spent by the end of the financial year to avoid any fund being withheld by the National Treasury.

2.6 Overview of Budget Funding

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal, property rates, operating and capital grants from organs of state and other minor charges like building plan fees, licenses and permits etc.

The revenue strategy is a function of key components such as:

- Growth in the City and economic development.

- Revenue Management and Enhancement.
- Achievement of a higher annual collection rate for consumer revenue.
- National Treasury guidelines.
- Electricity tariff increases within the NERSA approval.
- Achievement of full cost recovery of specific user charges.
- Determining tariff escalation rate by establishing/calculating revenue requirements.
- The Property Rates Policy in terms of the MPRA.
- Ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers, aligned to the economic forecasts.

Investment revenue contributes marginally to the revenue base of the Municipality with a budget allocation of R 10.2 million for the financial years of the 2023/24 MTREF.

The tables below provide detail investment information and investment particulars by maturity.

Table 28 MBRR SA15 – Detail Investment Information

NW403 City Of Matlosana - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
R thousand											
Parent municipality											
Securities - National Government											
Listed Corporate Bonds											
Deposits - Bank		290 992	(523 724)	(1 617 062)	220 192	220 192	220 192	288 119	262 427	161 774	
Deposits - Public Investment Commissioners											
Deposits - Corporation for Public Deposits		10 281	10 281	10 776	113 056	113 056	113 056	10 281	10 281	123 520	
Bankers Acceptance Certificates											
Negotiable Certificates of Deposit - Banks											
Guaranteed Endowment Policies (sinking)											
Repurchase Agreements - Banks											
Municipal Bonds											
Municipality sub-total	1	301 273	(513 443)	(1 606 285)	333 248	333 248	333 248	298 400	272 708	285 294	
Entities											
Securities - National Government											
Listed Corporate Bonds											
Deposits - Bank											
Deposits - Public Investment Commissioners											
Deposits - Corporation for Public Deposits											
Bankers Acceptance Certificates											
Negotiable Certificates of Deposit - Banks											
Guaranteed Endowment Policies (sinking)											
Repurchase Agreements - Banks											
Entities sub-total		-	-	-	-	-	-	-	-	-	
Consolidated total:		301 273	(513 443)	(1 606 285)	333 248	333 248	333 248	298 400	272 708	285 294	

Table 29 MBRR SA16 – Investment particulars by maturity

NW403 City Of Matlosana - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Capital Guarantee	Variable or Fixed	Interest Rate	Commission Paid	Commission	Expiry date of	Opening balance	Interest to be	Partial / Premature	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months	Type of investment	(Yes/No)	interest rate	(Rands)	Recipient	investment		realised	Withdrawal (4)		
Parent municipality													
Municipality sub-total									RREF:		RREF:	RREF:	RREF:
Entities													
N/A													-
													-
													-
													-
													-
Entities sub-total									-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1								RREF:		RREF:	RREF:	RREF:

2.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2023/24 medium-term capital programme:

Table 30 Sources of capital revenue over the MTREF

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Funded by:											
National Government		92 721	184 304	145 097	169 918	169 918	169 918	60 492	191 469	189 116	190 215
Provincial Government											
District Municipality											
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)											
Transfers recognised - capital	4	92 721	184 304	145 097	169 918	169 918	169 918	60 492	191 469	189 116	190 215
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		5 160	7 169	7 444	47 120	60 734	60 734	19 628	40 000	–	–
Total Capital Funding	7	97 881	191 473	152 541	217 038	230 651	230 651	80 120	231 469	189 116	190 215

Capital grants and receipts equates to R 191 million for the 2023/24 financial year and increase to R 189 million and R190 million in 2024/25 and 2025/26 respectively.

The following table is a detailed analysis of the Municipality's borrowing liability.

Table 31 MBRR Table SA 17 - Detail of borrowings

NW403 City Of Matlosana - Supporting Table SA17 Borrowing

Borrowing - Categorised by type R thousand	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Parent municipality										
Annuity and Bullet Loans		83 274	48 848	42 018	81 274	81 274	81 274	81 274	81 274	82 087
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	83 274	48 848	42 018	81 274	81 274	81 274	81 274	81 274	82 087
Entities										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	83 274	48 848	42 018	81 274	81 274	81 274	81 274	81 274	82 087

Table 32 MBRR Table SA 18 - Capital transfers and grant receipts

NW403 City Of Matlosana - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		442 416	529 969	509 661	560 590	560 590	560 590	615 503	667 469	720 128
Local Government Equitable Share		429 953	466 536	484 096	545 300	545 300	545 300	599 104	651 377	703 647
Energy Efficiency and Demand Side Management		2 894	5 974	-	5 000	5 000	5 000	4 000	4 000	4 000
Expanded Public Works Programme Integrated		1 386	2 452	1 756	2 181	2 181	2 181	3 512	3 512	3 512
Local Government Financial Management Grant		2 511	2 929	3 123	3 100	3 100	3 100	3 100	3 100	3 238
Municipal Disaster Relief Grant		1 013	47 222	15 897	-	-	-	-	-	-
Municipal Infrastructure Grant		4 660	4 857	4 789	5 009	5 009	5 009	5 787	5 480	5 731
Provincial Government:		952	478	1 570	1 234	1 388	1 388	1 418	1 418	1 418
Capacity Building and Other Grants		952	478	1 570	1 234	1 388	1 388	1 418	1 418	1 418
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	443 368	530 448	511 231	561 824	561 978	561 978	616 921	668 887	721 546
Capital Transfers and Grants										
National Government:		123 785	189 551	156 811	169 918	169 918	169 918	191 469	194 596	176 469
Integrated National Electrification Programme Grant		3 869	21 022	-	29 064	29 064	29 064	1 732	10 000	15 000
Municipal Infrastructure Grant		81 769	100 789	92 568	95 178	95 178	95 178	109 945	109 596	114 610
Neighbourhood Development Partnership Grant		38 147	49 063	55 743	30 000	30 000	30 000	31 162	25 000	523
Water Services Infrastructure Grant		-	18 678	8 500	15 676	15 676	15 676	48 630	50 000	46 336
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Developers Contribution		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	123 785	189 551	156 811	169 918	169 918	169 918	191 469	194 596	176 469
TOTAL RECEIPTS OF TRANSFERS & GRANTS		567 154	719 998	668 042	731 742	731 896	731 896	808 390	863 483	898 014

Capital transfers and reserve as per the Division of Revenue Act.

2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provided for as cash inflow based on actual performance. In other words, the *actual collection rate* of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long-term borrowing (debt).

Table 33 MBRR Table A7 - Budget cash flow statement

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		4 158 960	—	419 718	365 289	365 289	365 289	352 734	448 861	488 512	523 797
Service charges		—	908 957	1 351 237	1 685 932	1 685 932	1 685 932	669 661	1 868 533	2 081 638	2 249 515
Other revenue		—	1 475 216	3 785 551	237 037	237 037	237 037	2 350 305	108 195	111 765	114 766
Transfers and Subsidies - Operational	1	—	—	479 886	561 824	561 824	561 824	394 520	616 921	668 873	721 536
Transfers and Subsidies - Capital	1	—	—	170 551	169 918	169 918	169 918	115 133	191 469	189 116	188 925
Interest		—	4 448	21	108 337	108 337	108 337	17	193 642	203 405	212 965
Dividends									—	—	—
Payments											
Suppliers and employees		(2 452 041)	(1 294 088)	(4 054 823)	(3 068 583)	(3 068 583)	(3 068 583)	(2 497 513)	(3 379 416)	(3 499 910)	(3 678 303)
Finance charges									(10 711)	(11 235)	(11 764)
Transfers and Subsidies	1								—	—	—
NET CASH FROM/(USED) OPERATING ACTIVITIES		1 706 919	1 094 533	2 152 140	59 754	59 754	59 754	1 384 858	37 495	232 163	321 436
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE									—	—	—
Decrease (increase) in non-current receivables		—	—	—	33	—	—	—	33	33	33
Decrease (increase) in non-current investments									—	—	—
Payments											
Capital assets		—	(140 342)	(152 541)	(217 038)	(217 038)	(217 038)	(49 739)	(231 412)	(184 596)	(169 918)
NET CASH FROM/(USED) INVESTING ACTIVITIES		—	(140 342)	(152 541)	(217 005)	(217 038)	(217 038)	(49 739)	(231 379)	(184 563)	(169 885)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									—	—	—
Borrowing long term/refinancing									—	—	—
Increase (decrease) in consumer deposits		—	—	—	1 500	—	—	—	1 500	1 500	1 500
Payments											
Repayment of borrowing		(2 839)	—	—	—	—	—	—	(4 800)	(4 800)	(2 400)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(2 839)	—	—	1 500	—	—	—	(3 300)	(3 300)	(900)
NET INCREASE/ (DECREASE) IN CASH HELD		1 704 080	954 191	1 999 599	(155 751)	(157 284)	(157 284)	1 335 119	(197 185)	44 300	150 651
Cash/cash equivalents at the year begin:	2	(52 420)	(136 386)	(195 402)	310 855	310 855	310 855	—	213 000	15 815	60 116
Cash/cash equivalents at the year end:	2	1 651 660	817 804	1 804 197	155 104	153 572	153 572	1 335 119	15 815	60 116	210 767

Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 34 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

NW403 City Of Matlosana - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	1 651 660	1 593 957	1 804 197	155 104	155 072	155 072	1 644 924	(107 457)	248 180	272 982
Other current investments > 90 days		(1 788 045)	(1 789 359)	(1 579 276)	243 288	243 321	243 321	(1 082 747)	287 456	410 108	71 990
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		(136 386)	(195 402)	224 921	398 392	398 392	398 392	562 178	179 999	658 288	344 972
Application of cash and investments											
Unspent conditional transfers		43 668	42 709	23 273	41 953	41 953	41 953	115 209	69 756	71 907	44 089
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	882 511	1 094 087	1 956 940	888 980	1 389 226	1 389 226	1 652 325	(627 707)	(507 634)	(657 225)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		926 179	1 136 796	1 980 213	930 933	1 431 178	1 431 178	1 767 535	(557 952)	(435 726)	(613 156)
Surplus(shortfall)		(1 062 566)	(1 332 198)	(1 755 292)	(532 541)	(1 032 786)	(1 032 786)	(1 205 357)	737 951	1 094 014	958 128

Cash and cash equivalents / Cash backed reserves and accumulated funds

Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding

Table 35 MBRR SA10 – Funding compliance measurement

Description	MFMA section	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	1 651 660	1 593 957	1 804 197	155 104	155 072	155 072	1 644 924	(107 457)	248 180	272 982
Cash + investments at the yr end less applications - R'000	18(1)b	2	(1 062 566)	(1 332 198)	(1 755 292)	(532 541)	(1 032 786)	(1 032 786)	(1 205 357)	737 951	1 094 014	958 128
Cash year end/monthly employee/supplier payments	18(1)b	3	11.3	10.0	10.0	0.7	0.7	0.7	14.4	(0.5)	1.1	1.1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(160 460)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	837 724	213 704	375 479	467 757
Service charge rev % change - macro CPIX target exclusive	18(1)a(2)	5	N.A.	5.2%	1.3%	13.7%	(8.7%)	(6.0%)	(30.6%)	(1.3%)	1.0%	(0.6%)
Cash receipts % of Ratepayer & Other revenue	18(1)a(2)	6	105.8%	104.2%	112.0%	38.3%	38.7%	38.7%	97.8%	72.0%	80.2%	66.6%
Debt impairment expense as a % of total billable revenue	18(1)a(2)	7		(0.2%)	0.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c(19)	8	0.0%	73.3%	100.0%	100.0%	94.1%	94.1%	85.9%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr/(decr)	18(1)a	11	N.A.	33.2%	17.8%	4.5%	9.7%	0.0%	62.9%	(134.4%)	(82.4%)	(948.0%)
Long term receivables % change - incr/(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%	1.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2.5%	1.8%	1.8%	4.3%	5.1%	5.1%	6.7%	7.6%	7.8%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	3.4%	8.5%	3.6%	1.0%	0.7%	0.7%	0.0%	8.4%	12.9%	7.9%
Supporting indicators												
% incr total service charges (incl prop rates)	18(1)a			11.2%	7.3%	19.7%	(2.7%)	0.0%	(24.6%)	4.7%	7.0%	5.4%
% incr Property Tax	18(1)a			27.3%	6.1%	12.4%	5.0%	0.0%	(27.1%)	5.3%	4.9%	4.7%
% incr Service charges - Electricity	18(1)a			9.2%	12.1%	17.7%	(3.8%)	0.0%	(28.9%)	1.5%	9.2%	5.3%
% incr Service charges - Water	18(1)a			8.3%	(0.5%)	20.5%	(5.1%)	0.0%	(16.0%)	5.9%	5.9%	5.9%
% incr Service charges - Waste Water Management	18(1)a			4.8%	6.0%	38.7%	(11.6%)	0.0%	(23.1%)	5.6%	5.6%	5.6%
% incr Service charges - Waste Management	18(1)a			2.2%	19.8%	33.1%	0.0%	0.0%	(26.7%)	14.1%	5.9%	5.9%
% incr in Sale of Goods and Rendering of Services	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		1 970 442	2 192 030	2 352 657	2 815 516	2 738 167	2 738 167	2 065 909	2 866 743	3 066 566	3 232 720
Service charges			1 970 442	2 192 030	2 352 657	2 815 516	2 738 167	2 738 167	2 065 909	2 866 743	3 066 566	3 232 720
Property rates			334 343	425 503	451 441	507 345	532 836	532 836	388 633	561 076	588 569	616 232
Service charges - electricity revenue			782 325	854 446	957 447	1 127 210	1 084 563	1 084 563	770 675	1 100 940	1 202 573	1 268 309
Service charges - water revenue			603 946	653 812	650 602	783 676	743 676	743 676	624 595	787 552	834 018	883 225
Service charges - sanitation revenue			112 787	118 205	125 356	173 864	153 673	153 673	118 195	162 319	171 453	181 103
Service charges - refuse removal			137 040	140 063	167 812	223 421	223 421	223 421	163 811	254 856	269 953	285 851
Agency services												

Trend												
Change in consumer debtors (current and non-current)			N/A	130 336	93 020	27 835	62 552	-	444 436	(1 546 327)	325 965	658 248
Total Operating Revenue			2 849 406	3 600 265	3 695 815	4 019 854	3 994 393	3 994 393	3 168 555	4 214 556	4 501 342	4 753 899
Total Operating Expenditure			3 133 651	3 656 226	4 011 218	4 255 531	4 331 493	4 331 493	2 389 704	4 192 321	4 320 459	4 462 611
Operating Performance Surplus/(Deficit)			(284 245)	(55 960)	(315 403)	(235 677)	(337 101)	(337 101)	778 851	22 235	180 883	291 288
Cash and Cash Equivalents (30 June 2012)										(107 457)		
Revenue												
% Increase in Total Operating Revenue				26.4%	2.7%	8.8%	(0.6%)	0.0%	(20.7%)	5.5%	6.8%	5.6%
% Increase in Property Rates Revenue				27.3%	6.1%	12.4%	5.0%	0.0%	(27.1%)	44.4%	4.9%	4.7%
% Increase in Electricity Revenue				9.2%	12.1%	17.7%	(3.8%)	0.0%	(28.9%)	1.5%	9.2%	5.3%
% Increase in Property Rates & Services Charges				11.2%	7.3%	19.7%	(2.7%)	0.0%	(24.6%)	4.7%	7.0%	5.4%
Expenditure												
% Increase in Total Operating Expenditure				16.7%	9.7%	6.1%	1.8%	0.0%	(44.8%)	(3.2%)	3.1%	3.3%
% Increase in Employee Costs				10.7%	(3.6%)	8.4%	(0.1%)	0.0%	(13.3%)	5.8%	4.9%	5.3%
% Increase in Electricity Bulk Purchases				8.0%	17.1%	24.5%	0.0%	0.0%	(68.2%)	1.9%	1.9%	1.9%
Average Cost Per Budgeted Employee Position (Remuneration)					271327.958	290526.1183				307321.6551		
Average Cost Per Councillor (Remuneration)					444017.3065	512413.6753				540083.987		
R&M % of PPE			2.5%	1.8%	1.8%	4.3%	5.1%	5.1%		6.7%	7.6%	7.8%
Asset Renewal and R&M as a % of PPE			2.6%	2.2%	2.2%	4.7%	5.4%	5.4%		7.4%	8.6%	8.9%
Debt Impairment % of Total Billable Revenue			0.0%	(0.2%)	0.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Revenue												
Internally Funded & Other (R'000)			5 160	7 169	7 444	47 120	60 734	60 734	19 628	40 000	-	-
Borrowing (R'000)			-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)			92 721	184 304	145 097	169 918	169 918	169 918	60 492	191 469	189 116	190 215
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			94.7%	96.3%	95.1%	78.3%	73.7%	73.7%	75.5%	82.7%	100.0%	100.0%
Capital Expenditure												
Total Capital Programme (R'000)			97 881	191 473	152 541	217 038	230 651	230 651	80 120	231 469	189 116	190 215
Asset Renewal			6 253	22 368	19 161	16 130	15 664	15 664	-	30 944	40 152	40 873
Asset Renewal % of Total Capital Expenditure			6.4%	11.7%	12.6%	7.4%	6.8%	6.8%	0.0%	13.4%	21.2%	21.5%
Cash												
Cash Receipts % of Rate Payer & Other			105.8%	104.2%	112.0%	38.3%	38.7%	38.7%	97.8%	72.0%	80.2%	66.6%
Cash Coverage Ratio			0	0	0	0	0	0	0	(0)	0	0
Borrowing												
Most recent Credit Rating										0		
Capital Charges to Operating			2.6%	2.0%	2.9%	0.2%	0.2%	0.2%	0.0%	0.3%	0.3%	0.3%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Uncommitted reserves after application of cash and investments			(1 062 566)	(1 332 198)	(1 755 292)	(532 541)	(1 032 786)	(1 032 786)	(1 205 357)	737 951	1 094 014	958 128
Free Services												
Free Basic Services as a % of Equitable Share			30.1%	26.6%	36.1%	37.5%	37.5%	37.5%		32.5%	31.6%	30.7%
Free Services as a % of Operating Revenue (excl operational transfers)			3.9%	4.3%	4.5%	2.7%	2.7%	2.7%		2.7%	2.7%	2.7%
High Level Outcome of Funding Compliance												
Total Operating Revenue			2 849 406	3 600 265	3 695 815	4 019 854	3 994 393	3 994 393	3 168 555	4 214 556	4 501 342	4 753 899
Total Operating Expenditure			3 133 651	3 656 226	4 011 218	4 255 531	4 331 493	4 331 493	2 389 704	4 192 321	4 320 459	4 462 611
Surplus/(Deficit) Budgeted Operating Statement			(284 245)	(55 960)	(315 403)	(235 677)	(337 101)	(337 101)	778 851	22 235	180 883	291 288
Surplus/(Deficit) Considering Reserves and Cash Backing			(1 062 566)	(1 332 198)	(1 755 292)	(532 541)	(1 032 786)	(1 032 786)	(1 205 357)	737 951	1 094 014	958 128
MTREF Funded (†) / Unfunded (0)	15	0	0	0	0	0	0	0	0	1	1	1
MTREF Funded ✓ / Unfunded ✕	15	✕	✕	✕	✕	✕	✕	✕	✕	✓	✓	✓

If the municipality's forecast cash position is negative, for any year of the medium-term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short-term debt at the end of the financial year.

Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the Municipality to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts.

Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget.

Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues.

Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded.

Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 percent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The Municipality has budgeted for all transfers.

Table 36 MBRR SA19 - Expenditure on transfers and grant programs

NW403 City Of Matlosana - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
EXPENDITURE:		1									
Operating expenditure of Transfers and Grants											
National Government:			69 874	131 735	109 339	102 079	104 277	104 277	109 706	114 794	121 030
Local Government Equitable Share			58 968	65 087	71 877	86 606	88 906	88 906	93 855	98 662	103 606
Energy Efficiency and Demand Side Management			2 516	5 162	22	4 549	5 000	5 000	4 000	4 000	5 810
Expanded Public Works Programme Integrated Grant			1 386	1 920	1 968	2 701	2 201	2 201	3 512	3 512	2 205
Local Government Financial Management Grant			2 220	35 277	21 708	3 100	3 100	3 100	3 100	3 100	3 595
Municipal Disaster Relief Grant			–	19 400	8 661	–	–	–	–	–	–
Municipal Infrastructure Grant			4 784	4 889	5 103	5 124	5 069	5 069	5 239	5 520	5 815
Provincial Government:			952	372	755	1 256	2 038	2 038	3 308	2 123	2 238
Capacity Building and Other Grants			952	372	755	1 256	2 038	2 038	3 308	2 123	2 238
District Municipality:			–	–	–	–	–	–	–	–	–
Other grant providers:			–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants			70 826	132 107	110 095	103 335	106 315	106 315	113 014	116 917	123 269
Capital expenditure of Transfers and Grants											
National Government:			92 721	184 304	145 097	169 918	169 918	169 918	191 469	189 116	190 215
Integrated National Electrification Programme Grant			3 365	18 316	–	29 064	29 064	29 064	1 732	10 000	15 000
Municipal Disaster Relief Grant			–	19 422	9 663	–	–	–	–	–	–
Municipal Infrastructure Grant			70 285	86 086	79 512	95 178	95 178	95 178	109 945	104 116	108 879
Neighbourhood Development Partnership Grant			19 071	44 238	48 530	30 000	30 000	30 000	31 162	25 000	20 000
Water Services Infrastructure Grant			–	16 242	7 391	15 676	15 676	15 676	48 630	50 000	46 336
Provincial Government:			–	–	–	–	–	–	–	–	–
District Municipality:			–	–	–	–	–	–	–	–	–
Other grant providers:			–	–	–	–	–	–	–	–	–
Developers Contribution			–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants			92 721	184 304	145 097	169 918	169 918	169 918	191 469	189 116	190 215
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS			163 547	316 410	255 191	273 253	276 232	276 232	304 483	306 033	313 484

Transfers and grants as per the Division of Revenue Act.

Table 37 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds

NW403 City Of Matlosana - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
Operating transfers and grants:	1,3									
National Government:		(5 346)	(5 883)	(3 683)	(11 589)	(11 589)	(11 589)	(3 928)	(6 735)	(11 090)
Balance unspent at beginning of the year		(0)	(703)	(24 149)	(344)	(344)	(344)	(344)	(344)	(348)
Current year receipts		(378 076)	(546 950)	(478 652)	(10 281)	(10 281)	(10 281)	10 612	(10 612)	(10 740)
Conditions met - transferred to revenue		377 203	522 463	494 509	7 100	7 100	7 100	3 100	3 100	3 131
Conditions still to be met - transferred to liabilities		(873)	(25 189)	(8 293)	(3 525)	(3 525)	(3 525)	13 368	(7 856)	(7 957)
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		377 203	522 463	494 509	7 100	7 100	7 100	3 100	3 100	3 131
Total operating transfers and grants - CTBM	2	(873)	(25 189)	(8 293)	(3 525)	(3 525)	(3 525)	13 368	(7 856)	(7 957)
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(33 646)	(34 970)	(2 346)	(37 361)	(37 361)	(37 361)	(37 361)	(37 361)	(37 734)
Current year receipts		(132 249)	(171 074)	(170 551)	(169 918)	(169 918)	(169 918)	(197 256)	(219 596)	(188 925)
Conditions met - transferred to revenue		128 446	194 408	161 600	180 440	180 440	180 440	155 421	199 640	201 636
Conditions still to be met - transferred to liabilities		(37 450)	(11 637)	(11 297)	(26 838)	(26 838)	(26 838)	(79 196)	(57 317)	(25 022)
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		128 446	194 408	161 600	180 440	180 440	180 440	155 421	199 640	201 636
Total capital transfers and grants - CTBM	2	(37 450)	(11 637)	(11 297)	(26 838)	(26 838)	(26 838)	(79 196)	(57 317)	(25 022)
TOTAL TRANSFERS AND GRANTS REVENUE		505 649	716 871	656 109	187 540	187 540	187 540	158 521	202 740	204 767
TOTAL TRANSFERS AND GRANTS - CTBM		(38 323)	(36 826)	(19 590)	(30 363)	(30 363)	(30 363)	(65 828)	(65 173)	(32 979)

2.7 Councilor and employee benefits

Table 38 MBRR SA22 - Summary of councilor and staff benefits

NW403 City Of Matlosana - Supporting Table SA22 Summary councilor and staff benefits

Summary of Employee and Councilor remuneration	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		21 035	22 682	21 698	24 558	24 558	24 558	25 884	27 281	28 755
Pension and UIF Contributions		2 373	2 112	1 394	2 246	2 246	2 246	2 368	2 495	2 630
Medical Aid Contributions		17	17	6	18	18	18	19	20	21
Motor Vehicle Allowance										
Cellphone Allowance		3 419	3 393	3 390	2 858	2 858	2 858	3 013	3 175	3 347
Housing Allowances										
Other benefits and allowances		7 731	8 291	7 701	9 775	9 775	9 775	10 303	10 860	11 446
Sub Total - Councillors		34 575	36 496	34 189	39 456	39 456	39 456	41 586	43 832	46 199
% increase	4		5.6%	(6.3%)	15.4%	-	-	5.4%	5.4%	5.4%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		5 521	5 688	5 333	10 803	10 803	10 803	11 387	12 001	12 650
Pension and UIF Contributions		9	9	10	16	16	16	17	17	18
Medical Aid Contributions		38	46	57	50	50	50	53	56	59
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	560	596	659	1 364	1 364	1 364	1 438	1 515	1 597
Cellphone Allowance	3	24	24	20	211	211	211	222	234	247
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	8	8	8	8	9	9
Payments in lieu of leave	3	-	-	100	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		6 151	6 363	6 179	12 452	12 452	12 452	13 124	13 833	14 580
% increase	4		3.4%	(2.9%)	101.5%	-	-	5.4%	5.4%	5.4%
Other Municipal Staff										
Basic Salaries and Wages		398 088	414 122	424 493	476 456	460 844	460 844	486 850	512 033	538 764
Pension and UIF Contributions		83 994	87 079	87 036	98 312	98 312	98 312	103 620	109 215	115 114
Medical Aid Contributions		37 548	39 093	38 294	44 045	44 045	44 045	46 423	48 930	51 572
Overtime		53 207	55 991	61 810	25 944	30 224	30 224	30 224	31 856	33 577
Performance Bonus		31 478	33 169	33 145	38 047	38 047	38 047	40 102	42 267	44 550
Motor Vehicle Allowance	3									
Cellphone Allowance	3	1 003	984	996	1 410	1 410	1 410	1 486	1 566	1 651
Housing Allowances	3	6 697	6 858	6 549	7 861	7 861	7 861	8 525	8 732	9 204
Other benefits and allowances	3	18 117	16 577	15 497	25 327	35 559	35 559	40 503	40 149	42 317
Payments in lieu of leave		22 659	12 747	3 902	14 184	14 184	14 184	14 964	15 772	16 608
Long service awards		(566)	(2 189)	(501)	-	-	-	-	-	-
Post-retirement benefit obligations	6	(15 428)	31 664	8 790	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	9 471	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		636 798	696 095	680 010	731 586	730 486	730 486	772 697	810 521	853 357
% increase	4		9.3%	(2.3%)	7.6%	(0.2%)	-	5.8%	4.9%	5.3%
Total Parent Municipality		677 524	738 953	720 378	783 493	782 393	782 393	827 408	868 186	914 135

A 5.3% increase is use in the calculation of councilor and staff benefits.

Table 39 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councilors/ senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	Salary	Contribution	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum	No.	1.					2.
Councillors	3						
Speaker	4	632 501	108 333	297 052			1 037 886
Chief Whip		538 133	85 824	281 585			905 542
Executive Mayor		806 891	114 432	425 947			1 347 270
Deputy Executive Mayor							-
Executive Committee							-
Total for all other councillors		23 906 100	2 078 238	12 311 431			38 295 769
Total Councillors	8	25 883 625	2 386 827	13 316 015			41 586 467
Senior Managers of the Municipality	5						
Municipal Manager (MM)		1 461 149	2 124	360 718	-		1 823 991
Chief Finance Officer		1 356 441	2 380	216 555			1 575 376
SM D01		1 315 072	2 124	412 881			1 730 077
SM D02		1 133 540	54 840	178 481			1 366 861
SM D03		1 372 032	2 380	89 239			1 463 651
SM D04		1 831 251	3 314	224 884			2 059 449
SM D05		-	-	93 848			93 848
SM D06		-	-	-			-
SM D07		1 414 314	2 124	21 417			1 437 855
SM D08		-	-	-			-
SM D09		1 502 794	-	70 202			1 572 996
List of each official with packages >= senior manager							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
Total Senior Managers of the Municipality	8,10	11 386 593	69 286	1 668 225	-		13 124 104
A Heading for Each Entity	6,7						
List each member of board by designation							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
Total for municipal entities	8,10	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	37 270 218	2 456 113	14 984 240	-		54 710 571

Table 40 MBRR SA24 – Summary of personnel numbers

NW403 City Of Matlosana - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2021/22			Current Year 2022/23			Budget Year 2023/24		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		77	–	77	77	–	77	77	–	77
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	8	–	8	8	–	8	8	6	2
Other Managers	7	45	45	–	46	42	4	46	42	4
Professionals		53	53	–	53	53	–	52	52	–
Finance		7	7	–	7	7	–	7	7	–
Spatial/town planning		2	2	–	2	2	–	1	1	–
Information Technology		–	–	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		2	2	–	2	2	–	2	2	–
Other		42	42	–	42	42	–	42	42	–
Technicians		237	237	–	246	239	7	246	239	7
Finance		22	22	–	22	22	–	22	22	–
Spatial/town planning		19	19	–	19	19	–	19	19	–
Information Technology		1	1	–	1	1	–	1	1	–
Roads		5	5	–	5	5	–	5	5	–
Electricity		20	20	–	20	20	–	20	20	–
Water		8	8	–	8	8	–	8	8	–
Sanitation		10	10	–	10	10	–	10	10	–
Refuse		4	4	–	4	4	–	4	4	–
Other		148	148	–	157	150	7	157	150	7
Clerks (Clerical and administrative)		506	506	–	515	494	21	515	494	21
Service and sales workers		162	162	–	175	175	–	175	175	–
Skilled agricultural and fishery workers		10	10	–	10	10	–	10	10	–
Craft and related trades		142	142	–	142	142	–	142	142	–
Plant and Machine Operators		172	172	–	172	172	–	169	169	–
Elementary Occupations		1 194	1 194	–	1 194	1 194	–	1 194	1 194	–
TOTAL PERSONNEL NUMBERS	9	2 606	2 521	85	2 638	2 521	117	2 634	2 523	111
% increase					1.2%	–	37.6%	(0.2%)	0.1%	(5.1%)
Total municipal employees headcount	6, 10	2 606	2 521	85	2 891	2 774	117	2 887	2 776	111
Finance personnel headcount	8, 10	–	–	–	222	222	–	222	222	–
Human Resources personnel headcount	8, 10	–	–	–	31	31	–	31	31	–

At 19% expenditure to the total budget, it indicates that the municipality have a high vacancy rate.

2.8 Monthly targets for revenue, expenditure and cash flow

Table 41 MBRR SA25 - Budgeted monthly revenue and expenditure

NW403 City Of Matlosana - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		91 745	91 745	91 745	91 745	91 745	91 745	91 745	91 745	91 745	91 745	91 745	91 745	1 100 940	1 202 573	1 266 309
Service charges - Water		65 629	65 629	65 629	65 629	65 629	65 629	65 629	65 629	65 629	65 629	65 629	65 629	787 552	834 018	883 225
Service charges - Waste Water Management		13 527	13 527	13 527	13 527	13 527	13 527	13 527	13 527	13 527	13 527	13 527	13 527	162 319	171 453	181 103
Service charges - Waste Management		21 238	21 238	21 238	21 238	21 238	21 238	21 238	21 238	21 238	21 238	21 238	21 238	254 856	269 953	285 851
Sale of Goods and Rendering of Services		748	748	748	748	748	748	748	748	748	748	748	748	8 971	9 463	9 463
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		46 515	46 515	46 515	46 515	46 515	46 515	46 515	46 515	46 515	46 515	46 515	46 515	558 181	586 446	614 009
Interest earned from Current and Non Current As		813	813	813	813	813	813	813	813	813	813	813	813	9 761	10 239	10 720
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		775	775	775	775	775	775	775	775	775	775	775	775	9 300	9 756	10 215
Licence and permits		742	742	742	742	742	742	742	742	742	742	742	742	8 909	9 346	9 785
Operational Revenue		6 468	6 468	6 468	6 468	6 468	6 468	6 468	6 468	6 468	6 468	6 468	6 468	77 620	79 609	81 611
Non Exchange Revenue																
Property rates		46 756	46 756	46 756	46 756	46 756	46 756	46 756	46 756	46 756	46 756	46 756	46 756	561 076	588 569	616 232
Surcharges and Taxes		20	20	20	20	20	20	20	20	20	20	20	20	241	253	264
Fines, penalties and forfeits		259	259	259	259	259	259	259	259	259	259	259	259	3 104	3 188	3 278
Licences or permits		4	4	4	4	4	4	4	4	4	4	4	4	50	150	150
Transfer and subsidies - Operational		51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	616 921	668 887	721 546
Interest		4 563	4 563	4 563	4 563	4 563	4 563	4 563	4 563	4 563	4 563	4 563	4 563	54 756	57 439	60 139
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and		351 213	351 213	351 213	351 213	351 213	351 213	351 213	351 213	351 213	351 213	351 213	351 214	4 214 556	4 501 342	4 753 899
Expenditure																
Employee related costs		65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 482	785 821	824 354	867 936
Remuneration of councillors		3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 465	41 586	43 832	46 199
Bulk purchases - electricity		92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	1 109 287	1 130 030	1 151 162
Inventory consumed		44 677	44 677	44 677	44 677	44 677	44 677	44 677	44 677	44 677	44 677	44 677	(50 711)	440 738	440 738	445 146
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	36 667	440 000	440 000	440 000
Interest		893	893	893	893	893	893	893	893	893	893	893	892	10 711	11 235	11 764
Contracted services		38 758	38 758	38 758	38 758	38 758	38 758	38 758	38 758	38 758	38 758	38 758	38 757	465 092	470 759	493 070
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		48 279	48 279	48 279	48 279	48 279	48 279	48 279	48 279	48 279	48 279	48 279	48 279	579 349	619 313	652 544
Operational costs		26 645	26 645	26 645	26 645	26 645	26 645	26 645	26 645	26 645	26 645	26 645	26 642	319 737	340 197	354 790
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	261 914	4 192 321	4 320 459	4 462 611
Surplus/(Deficit)		(6 097)	(6 097)	(6 097)	(6 097)	(6 097)	(6 097)	(6 097)	(6 097)	(6 097)	(6 097)	(6 097)	89 300	22 235	180 883	281 288
Transfers and subsidies - capital (monetary allocations)		15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	191 469	194 596	176 469
Transfers and subsidies - capital (in kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	105 256	213 704	375 479	467 757
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	105 256	213 704	375 479	467 757
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	105 256	213 704	375 479	467 757
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	105 256	213 704	375 479	467 757

Table 42 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

NW403 City Of Matlosana - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Revenue by Vote																
Vote 01 - Public Safety		2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	31 778	33 361	34 761
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		306	306	306	306	306	306	306	306	306	306	306	306	3 669	3 849	3 866
Vote 04 - Housing		3 422	3 422	3 422	3 422	3 422	3 422	3 422	3 422	3 422	3 422	3 422	3 422	41 658	41 355	41 633
Vote 05 - Sport Arts And Culture		745	745	745	745	745	745	745	745	745	745	745	745	8 942	4 020	17 031
Vote 06 - Council General		35	35	35	35	35	35	35	35	35	35	35	35	421	442	463
Vote 07 - Civil Engineering		4 453	4 453	4 453	4 453	4 453	4 453	4 453	4 453	4 453	4 453	4 453	4 453	53 439	35 202	31 243
Vote 08 - Water Section		87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	1 048 742	1 097 576	1 168 931
Vote 09 - City Electrical Engineering		97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 297	1 167 557	1 279 902	1 351 514
Vote 10 - Corporate Governance		187	187	187	187	187	187	187	187	187	187	187	187	2 240	2 250	2 261
Vote 11 - Budget And Treasury Office		113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	1 358 123	1 447 438	1 536 989
Vote 12 - Cleansing		35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	424 794	468 514	443 527
Vote 13 - Sewerage		20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	242 313	255 958	257 947
Vote 14 - Market		1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	22 947	26 072	40 201
Vote 15 - Other		0	0	0	0	0	0	0	0	0	0	0	0	1	1	1
Total Revenue by Vote		367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	4 406 025	4 695 938	4 930 368
Expenditure by Vote to be appropriated																
Vote 01 - Public Safety		23 043	23 043	23 043	23 043	23 043	23 043	23 043	23 043	23 043	23 043	23 043	23 043	276 520	268 344	302 373
Vote 02 - Health Services		908	908	908	908	908	908	908	908	908	908	908	908	10 899	11 426	11 989
Vote 03 - Community Services		9 763	9 763	9 763	9 763	9 763	9 763	9 763	9 763	9 763	9 763	9 763	9 762	117 155	118 565	122 906
Vote 04 - Housing		3 867	3 867	3 867	3 867	3 867	3 867	3 867	3 867	3 867	3 867	3 867	3 867	46 406	48 363	50 729
Vote 05 - Sport Arts And Culture		8 618	8 618	8 618	8 618	8 618	8 618	8 618	8 618	8 618	8 618	8 618	8 617	103 413	105 997	110 122
Vote 06 - Council General		20 659	20 659	20 659	20 659	20 659	20 659	20 659	20 659	20 659	20 659	20 659	20 657	247 901	258 318	269 048
Vote 07 - Civil Engineering		21 261	21 261	21 261	21 261	21 261	21 261	21 261	21 261	21 261	21 261	21 261	21 260	255 129	262 868	269 636
Vote 08 - Water Section		56 032	56 032	56 032	56 032	56 032	56 032	56 032	56 032	56 032	56 032	56 032	56 032	672 395	706 342	740 414
Vote 09 - City Electrical Engineering		140 324	140 324	140 324	140 324	140 324	140 324	140 324	140 324	140 324	140 324	140 324	140 323	1 683 890	1 739 777	1 788 198
Vote 10 - Corporate Governance		6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	79 164	83 168	87 445
Vote 11 - Budget And Treasury Office		26 810	26 810	26 810	26 810	26 810	26 810	26 810	26 810	26 810	26 810	26 810	26 810	321 720	340 518	358 406
Vote 12 - Cleansing		16 821	16 821	16 821	16 821	16 821	16 821	16 821	16 821	16 821	16 821	16 821	16 820	201 852	212 567	223 247
Vote 13 - Sewerage		19 481	19 481	19 481	19 481	19 481	19 481	19 481	19 481	19 481	19 481	19 481	19 481	233 773	242 834	251 551
Vote 14 - Market		2 009	2 009	2 009	2 009	2 009	2 009	2 009	2 009	2 009	2 009	2 009	2 009	24 113	24 994	26 090
Vote 15 - Other		1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 115	13 388	14 062	14 798
Total Expenditure by Vote		357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 301	4 287 708	4 458 143	4 626 932
Surplus/(Deficit) before assoc.		9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 868	118 317	237 796	303 436
Income Tax													-	-	-	-
Share of Surplus/Deficit attributable to Minorities													-	-	-	-
Intercompany/Parent subsidiary transactions													-	-	-	-
Surplus/(Deficit)	1	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 868	118 317	237 796	303 436

Table 43 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

NW403 City Of Matlosana - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Revenue - Functional																
Governance and administration		113 399	113 399	113 399	113 399	113 399	113 399	113 399	113 399	113 399	113 399	113 399	113 399	1 360 784	1 450 130	1 539 713
Executive and council		222	222	222	222	222	222	222	222	222	222	222	222	2 661	2 692	2 724
Finance and administration		113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	113 177	1 358 123	1 447 438	1 536 989
Internal audit																
Community and public safety		6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	6 597	79 168	75 998	90 426
Community and social services		390	390	390	390	390	390	390	390	390	390	390	390	4 679	4 892	4 893
Sport and recreation		643	643	643	643	643	643	643	643	643	643	643	643	7 710	2 745	15 771
Public safety		2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	31 778	33 361	34 761
Housing		2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	35 000	35 000	35 000
Health																
Economic and environmental services		4 977	4 977	4 977	4 977	4 977	4 977	4 977	4 977	4 977	4 977	4 977	4 977	59 719	41 790	38 109
Planning and development		987	987	987	987	987	987	987	987	987	987	987	987	11 846	11 836	12 365
Road transport		3 971	3 971	3 971	3 971	3 971	3 971	3 971	3 971	3 971	3 971	3 971	3 971	47 552	29 722	25 512
Environmental protection		18	18	18	18	18	18	18	18	18	18	18	18	221	232	232
Trading services		240 284	240 284	240 284	240 284	240 284	240 284	240 284	240 284	240 284	240 284	240 284	240 284	2 883 407	3 101 949	3 221 919
Energy sources		97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	97 296	1 167 557	1 279 902	1 351 514
Water management		87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	87 395	1 048 742	1 097 576	1 168 931
Waste water management		20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	20 193	242 313	255 958	257 947
Waste management		35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	35 400	424 794	468 514	443 527
Other		1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	1 912	22 947	26 072	40 201
Total Revenue - Functional		367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	367 169	4 406 025	4 695 938	4 930 368
Expenditure - Functional																
Governance and administration		64 414	64 414	64 414	64 414	64 414	64 414	64 414	64 414	64 414	64 414	64 414	64 411	772 965	807 645	844 930
Executive and council		35 319	35 319	35 319	35 319	35 319	35 319	35 319	35 319	35 319	35 319	35 319	35 317	423 830	438 341	456 281
Finance and administration		28 568	28 568	28 568	28 568	28 568	28 568	28 568	28 568	28 568	28 568	28 568	28 567	342 814	362 638	381 628
Internal audit		527	527	527	527	527	527	527	527	527	527	527	527	6 321	6 665	7 022
Community and public safety		36 194	36 194	36 194	36 194	36 194	36 194	36 194	36 194	36 194	36 194	36 194	36 192	434 325	454 269	479 905
Community and social services		10 702	10 702	10 702	10 702	10 702	10 702	10 702	10 702	10 702	10 702	10 702	10 701	128 419	130 525	135 435
Sport and recreation		9 539	9 539	9 539	9 539	9 539	9 539	9 539	9 539	9 539	9 539	9 539	9 538	114 464	121 906	131 462
Public safety		14 323	14 323	14 323	14 323	14 323	14 323	14 323	14 323	14 323	14 323	14 323	14 323	171 880	182 581	192 834
Housing		1 616	1 616	1 616	1 616	1 616	1 616	1 616	1 616	1 616	1 616	1 616	1 616	19 390	19 077	19 985
Health		14	14	14	14	14	14	14	14	14	14	14	14	171	180	188
Economic and environmental services		25 077	25 077	25 077	25 077	25 077	25 077	25 077	25 077	25 077	25 077	25 077	25 076	300 826	311 765	321 137
Planning and development		6 119	6 119	6 119	6 119	6 119	6 119	6 119	6 119	6 119	6 119	6 119	6 118	73 429	78 245	82 396
Road transport		18 764	18 764	18 764	18 764	18 764	18 764	18 764	18 764	18 764	18 764	18 764	18 764	225 168	231 322	236 432
Environmental protection		194	194	194	194	194	194	194	194	194	194	194	194	2 329	2 197	2 310
Trading services		229 314	229 314	229 314	229 314	229 314	229 314	229 314	229 314	229 314	229 314	229 314	229 312	2 751 769	2 855 252	2 949 933
Energy sources		137 073	137 073	137 073	137 073	137 073	137 073	137 073	137 073	137 073	137 073	137 073	137 073	1 644 880	1 693 463	1 733 214
Water management		55 553	55 553	55 553	55 553	55 553	55 553	55 553	55 553	55 553	55 553	55 553	55 553	666 638	700 256	733 969
Waste water management		20 045	20 045	20 045	20 045	20 045	20 045	20 045	20 045	20 045	20 045	20 045	20 045	240 544	251 224	261 881
Waste management		16 642	16 642	16 642	16 642	16 642	16 642	16 642	16 642	16 642	16 642	16 642	16 642	199 707	210 309	220 870
Other		2 310	2 310	2 310	2 310	2 310	2 310	2 310	2 310	2 310	2 310	2 310	2 310	27 724	29 212	31 026
Total Expenditure - Functional		357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 310	357 301	4 287 708	4 458 143	4 626 932
Surplus/(Deficit) before assoc.		9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 869	118 317	237 796	303 436
Intercompany/Parent subsidiary transactions																
Surplus/(Deficit)	1	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 859	9 869	118 317	237 796	303 436

Table 44 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

NW403 City Of Matlosana - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Multi-year expenditure to be appropriated	1															
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		583	583	583	583	583	583	583	583	583	583	583	583	7 000	-	-
Vote 06 - Council General		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	43 685	20 251	15 785
Vote 08 - Water Section		2 540	2 540	2 540	2 540	2 540	2 540	2 540	2 540	2 540	2 540	2 540	2 540	30 475	9 500	19 708
Vote 09 - City Electrical Engineering		182	182	182	182	182	182	182	182	182	182	182	182	2 189	2 189	2 189
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	40 014	62 270	15 000
Vote 13 - Sewerage		3 521	3 521	3 521	3 521	3 521	3 521	3 521	3 521	3 521	3 521	3 521	3 521	42 254	45 227	26 741
Vote 14 - Market		-	-	-	-	-	-	-	-	-	-	-	-	-	2 000	15 000
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	13 801	13 801	13 801	13 801	13 801	13 801	13 801	13 801	13 801	13 801	13 801	13 801	165 616	141 436	94 402
Single-year expenditure to be appropriated																
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	9 188
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		67	67	67	67	67	67	67	67	67	67	67	67	800	2 000	25 289
Vote 06 - Council General		167	167	167	167	167	167	167	167	167	167	167	167	2 000	-	-
Vote 07 - Civil Engineering		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Water Section		2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	26 418	13 833	10 873
Vote 09 - City Electrical Engineering		1 435	1 435	1 435	1 435	1 435	1 435	1 435	1 435	1 435	1 435	1 435	1 435	17 218	10 000	15 000
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		667	667	667	667	667	667	667	667	667	667	667	667	8 000	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Sewerage		951	951	951	951	951	951	951	951	951	951	951	951	11 418	21 848	35 463
Vote 14 - Market		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	5 488	5 488	5 488	5 488	5 488	5 488	5 488	5 488	5 488	5 488	5 488	5 488	65 853	47 680	95 613
Total Capital Expenditure	2	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	231 469	189 116	190 215

Table 45 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

NW403 City Of Matlosana - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		833	833	833	833	833	833	833	833	833	833	833	833	10 000	-	-
Executive and council		167	167	167	167	167	167	167	167	167	167	167	167	2 000	-	-
Finance and administration		667	667	667	667	667	667	667	667	667	667	667	667	8 000	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		650	650	650	650	650	650	650	650	650	650	650	650	7 800	2 000	34 477
Community and social services		67	67	67	67	67	67	67	67	67	67	67	67	800	-	-
Sport and recreation		583	583	583	583	583	583	583	583	583	583	583	583	7 000	2 000	34 477
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	43 685	20 251	15 765
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	3 640	43 685	20 251	15 765
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		14 165	14 165	14 165	14 165	14 165	14 165	14 165	14 165	14 165	14 165	14 165	14 165	169 985	164 866	124 974
Energy sources		1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	19 406	12 189	17 189
Water management		4 741	4 741	4 741	4 741	4 741	4 741	4 741	4 741	4 741	4 741	4 741	4 741	56 893	23 333	30 581
Waste water management		4 473	4 473	4 473	4 473	4 473	4 473	4 473	4 473	4 473	4 473	4 473	4 473	53 672	67 075	62 204
Waste management		3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	3 335	40 014	62 270	15 000
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	2 000	15 000
Total Capital Expenditure - Functional	2	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	231 469	189 116	190 215
Funded by:																
National Government		15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	191 469	189 116	190 215
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	191 469	189 116	190 215
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	40 000	-	-
Total Capital Funding		19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	19 289	231 469	189 116	190 215

Table 46 MBRR SA30 - Budgeted monthly cash flow

NW403 City Of Matlosana - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework			
													Budget Year	Budget Year	Budget Year	
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	2023/24	+1 2024/25	+2 2025/26
Cash Receipts By Source														1		
Property rates	37 405	37 405	37 405	37 405	37 405	37 405	37 405	37 405	37 405	37 405	37 405	37 405	37 405	448 861	488 512	523 797
Service charges - electricity revenue	73 396	73 396	73 396	73 396	73 396	73 396	73 396	73 396	73 396	73 396	73 396	73 396	73 396	880 752	968 136	1 076 363
Service charges - water revenue	52 503	52 503	52 503	52 503	52 503	52 503	52 503	52 503	52 503	52 503	52 503	52 503	52 503	630 042	692 226	750 741
Service charges - sanitation revenue	10 821	10 821	10 821	10 821	10 821	10 821	10 821	10 821	10 821	10 821	10 821	10 821	10 821	129 855	142 306	153 938
Service charges - refuse revenue	18 990	18 990	18 990	18 990	18 990	18 990	18 990	18 990	18 990	18 990	18 990	18 990	18 990	227 865	248 951	268 473
Rental of facilities and equipment	775	775	775	775	775	775	775	775	775	775	775	775	775	9 300	9 756	10 215
Interest earned - external investments	813	813	813	813	813	813	813	813	813	813	813	813	813	9 761	10 239	10 720
Interest earned - outstanding debtors	15 323	15 323	15 323	15 323	15 323	15 323	15 323	15 323	15 323	15 323	15 323	15 323	15 323	183 881	193 165	202 244
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	259	259	259	259	259	259	259	259	259	259	259	259	259	3 104	3 188	3 278
Licences and permits	747	747	747	747	747	747	747	747	747	747	747	747	747	8 959	9 496	9 935
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	51 410	616 921	668 873	721 536
Other revenue	7 236	7 236	7 236	7 236	7 236	7 236	7 236	7 236	7 236	7 236	7 236	7 236	7 236	86 831	89 325	91 338
Cash Receipts by Source	269 679	269 679	269 679	269 679	269 679	269 679	269 679	269 679	269 679	269 679	269 679	269 679	269 679	3 236 151	3 554 193	3 822 578
Other Cash Flows by Source																
Transfers and subsidies - capital (municipality, education) (provincial and District)	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	15 956	191 469	189 116	188 925
Transfers and subsidies - capital (provincial and District)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	125	125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 500	1 500
Decrease (increase) in non-current receivables	3	3	3	3	3	3	3	3	3	3	3	3	3	33	33	33
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	285 763	285 763	285 763	285 763	285 763	285 763	285 763	285 763	285 763	285 763	285 763	285 763	285 763	3 429 154	3 744 842	4 013 035
Cash Payments by Type																
Employee related costs	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	65 485	785 821	824 354	867 936
Remuneration of councillors	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	3 466	41 566	43 832	46 159
Finance charges	893	893	893	893	893	893	893	893	893	893	893	893	893	10 711	11 235	11 764
Bulk purchases - electricity	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	92 441	1 109 287	1 130 030	1 151 162
Acquisitions - water & other inventory	36 728	36 728	36 728	36 728	36 728	36 728	36 728	36 728	36 728	36 728	36 728	36 728	36 728	440 738	440 738	445 146
Contracted services	38 745	38 745	38 745	38 745	38 745	38 745	38 745	38 745	38 745	38 745	38 745	38 745	38 745	464 942	470 759	483 070
Transfers and subsidies - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	27 253	27 253	27 253	27 253	27 253	27 253	27 253	27 253	27 253	27 253	27 253	27 253	27 253	327 041	340 187	354 790
Cash Payments by Type	265 011	265 011	265 011	265 011	265 011	265 011	265 011	265 011	265 011	265 011	265 011	265 011	265 011	3 180 128	3 281 148	3 370 067
Other Cash Flows/Payments by Type																
Capital assets	19 284	19 284	19 284	19 284	19 284	19 284	19 284	19 284	19 284	19 284	19 284	19 284	19 284	231 412	184 596	169 918
Repayment of borrowing	400	400	400	400	400	400	400	400	400	400	400	400	400	4 800	4 800	2 400
Other Cash Flows/Payments	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	210 000	250 000	320 000
Total Cash Payments by Type	302 195	302 195	302 195	302 195	302 195	302 195	302 195	302 195	302 195	302 195	302 195	302 195	302 195	3 626 338	3 700 542	3 862 385
NET INCREASE/(DECREASE) IN CASH HELD	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(16 432)	(197 183)	44 300	150 651
Cash/cash equivalents at the month/year begin:	213 000	196 568	180 138	163 704	147 272	130 840	114 408	97 976	81 544	65 112	48 680	32 248	32 248	213 000	15 816	60 116
Cash/cash equivalents at the month/year end:	196 568	180 136	163 704	147 272	130 840	114 408	97 976	81 544	65 112	48 680	32 248	15 815	15 815	60 116	210 167	

2.9 Capital expenditure details

The following two tables present details of the Municipal's capital expenditure programs, firstly on new assets, and the repair and maintenance of assets.

Table 47 MBRR SA 34a - Capital expenditure on new assets by asset class

NW403 City Of Matlosana - Supporting Table SA34a Capital expenditure on new assets by asset class

[illegible]

Community Assets		8 994	12 193	25 390	15 431	15 431	15 431	7 000	2 000	34 477
Community Facilities		-	-	-	5 000	5 000	5 000	-	-	19 477
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police										
Parks		-	-	-	-	-	-	-	-	9 188
Public Open Space		-	-	-	5 000	5 000	5 000	-	-	10 289
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		8 994	12 193	25 390	10 431	10 431	10 431	7 000	2 000	15 000
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		8 994	12 193	25 390	10 431	10 431	10 431	7 000	2 000	15 000
Capital Spares										
Intangible Assets		-	-	-	520	520	520	-	-	-
Servitudes										
Licences and Rights		-	-	-	520	520	520	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		-	-	-	520	520	520	-	-	-
Load Settlement Software Applications										
Unspecified										
Computer Equipment		4 863	-	-	-	25	25	8 000	-	-
Computer Equipment		4 863	-	-	-	25	25	8 000	-	-
Furniture and Office Equipment		-	-	-	2 000	1 300	1 300	1 800	-	-
Furniture and Office Equipment		-	-	-	2 000	1 300	1 300	1 800	-	-
Machinery and Equipment		297	-	-	4 600	4 600	4 600	1 000	-	-
Machinery and Equipment		297	-	-	4 600	4 600	4 600	1 000	-	-
Transport Assets		-	-	-	7 000	28 914	28 914	4 543	20 887	15 000
Transport Assets		-	-	-	7 000	28 914	28 914	4 543	20 887	15 000
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Total Capital Expenditure on new assets	1	91 628	169 105	133 379	200 908	214 987	214 987	200 526	148 964	149 342

Table 48BRR SA34b - Repairs and maintenance expenditure by asset class

NW403 City Of Matlosana - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		3 365	16 242	5 483	2 066	1 600	1 600	19 526	24 320	15 000
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		3 365	-	-	1 600	1 600	1 600	5 206	10 000	15 000
Power Plants										
HV Substations		3 365	-	-	-	-	-	1 732	10 000	15 000
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks		-	-	-	1 600	1 600	1 600	3 474	-	-
Capital Spares										
Sanitation Infrastructure		-	16 242	5 483	466	-	-	14 320	14 320	-
Pump Station										
Reticulation										
Waste Water Treatment Works		-	16 242	5 483	466	-	-	14 320	14 320	-
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Total Capital Expenditure on renewal of existing	1	3 365	16 242	5 483	2 066	1 600	1 600	19 526	24 320	15 000
Renewal of Existing Assets as % of total capex		3.4%	8.5%	3.6%	1.0%	0.7%	0.7%	8.4%	12.9%	7.9%
Renewal of Existing Assets as % of deprecn"		0.8%	3.9%	1.4%	0.5%	0.4%	0.4%	4.4%	5.5%	3.4%

NW403 City Of Matlosana - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		66 413	45 791	92 816	156 185	190 294	190 294	198 887	206 891	216 643
Roads Infrastructure		24 973	6 017	14 286	48 376	63 796	63 796	56 998	70 638	73 986
Roads		24 878	5 833	14 034	47 744	62 444	62 444	56 065	69 303	72 560
Road Structures										
Road Furniture		95	185	251	632	1 352	1 352	933	1 335	1 426
Capital Spares										
Storm water Infrastructure		–	–	–	–	–	–	10 000	–	–
Drainage Collection		–	–	–	–	–	–	10 000	–	–
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		29 346	35 985	45 970	69 691	86 221	86 221	91 719	96 213	100 736
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations		335	217	330	278	778	778	823	864	904
MV Switching Stations		1 636	1 139	3	115	115	115	122	128	134
MV Networks										
LV Networks		27 374	34 629	45 637	69 298	85 328	85 328	90 774	95 222	99 697
Capital Spares										
Water Supply Infrastructure		9 985	2 292	25 146	17 565	19 965	19 965	16 679	17 496	18 319
Dams and Weirs										
Boreholes										
Reservoirs		1 169	13	945	3 494	3 494	3 494	3 697	3 878	4 060
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		8 816	2 279	24 201	14 070	16 470	16 470	12 982	13 618	14 258
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		2 110	1 496	7 415	20 553	20 312	20 312	21 490	22 543	23 603
Pump Station										
Reticulation		1 790	1 432	5 540	10 903	10 662	10 662	11 281	11 833	12 390
Waste Water Treatment Works		320	64	1 875	9 650	9 650	9 650	10 210	10 710	11 213
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Community Assets		9 124	1 768	2 500	13 208	13 928	13 928	18 730	17 981	18 831
Community Facilities		5 602	649	415	6 181	6 901	6 901	10 612	9 465	9 914
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums		34	39	28	104	119	119	1 064	1 062	1 111
Galleries										
Theatres										
Libraries		857	208	417	980	985	985	1 911	1 969	2 066
Cemeteries/Crematoria		3 696	175	(209)	3 916	4 616	4 616	6 030	5 123	5 364
Police										
Parks										
Public Open Space		–	–	–	4	4	4	130	5	5
Nature Reserves		28	–	90	505	505	505	729	561	587
Public Ablution Facilities										
Markets		986	226	89	672	672	672	748	746	781
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										

Sport and Recreation Facilities	3 522	1 120	2 085	7 026	7 026	7 026	8 119	8 517	8 917	
Indoor Facilities	737	147	670	2 330	2 330	2 330	2 505	2 627	2 751	
Outdoor Facilities	2 785	973	1 415	4 696	4 696	4 696	5 614	5 889	6 166	
Capital Spares										
Heritage assets	173	163	79	168	188	188	199	208	218	
Monuments										
Historic Buildings										
Works of Art	—	—	—	—	—	—	—	—	—	
Conservation Areas	173	163	79	168	188	188	199	208	218	
Other Heritage										
Other assets	1 635	1 075	1 131	5 127	7 505	7 505	10 626	11 667	12 313	
Operational Buildings	1 635	1 075	1 131	5 127	7 505	7 505	10 626	11 667	12 313	
Municipal Offices	1 613	1 042	1 102	5 070	7 448	7 448	10 566	11 604	12 247	
Pay/Enquiry Points										
Building Plan Offices										
Workshops	19	26	26	48	48	48	51	53	56	
Yards										
Stores	3	8	2	9	9	9	10	10	11	
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Intangible Assets	13 937	17 063	1 337	3 931	3 971	3 971	4 563	4 629	4 846	
Servitudes										
Licences and Rights	13 937	17 063	1 337	3 931	3 971	3 971	4 563	4 629	4 846	
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications	13 937	17 063	1 337	3 931	3 971	3 971	4 563	4 629	4 846	
Load Settlement Software Applications										
Unspecified										
Computer Equipment	(2 589)	1 835	3 389	4 065	4 065	4 065	4 300	4 511	4 723	
Computer Equipment	(2 589)	1 835	3 389	4 065	4 065	4 065	4 300	4 511	4 723	
Furniture and Office Equipment	413	243	427	1 199	2 216	2 216	3 068	2 834	2 963	
Furniture and Office Equipment	413	243	427	1 199	2 216	2 216	3 068	2 834	2 963	
Machinery and Equipment	16 942	7 212	11 385	24 213	24 233	24 233	25 639	26 942	28 212	
Machinery and Equipment	16 942	7 212	11 385	24 213	24 233	24 233	25 639	26 942	28 212	
Transport Assets	35 174	50 418	2 557	15 894	15 814	15 814	14 390	15 713	16 017	
Transport Assets	35 174	50 418	2 557	15 894	15 814	15 814	14 390	15 713	16 017	
Living resources	—	—	—	—	—	—	—	—	—	
Mature	—	—	—	—	—	—	—	—	—	
Policing and Protection										
Zoological plants and animals										
Immature	—	—	—	—	—	—	—	—	—	
Policing and Protection										
Zoological plants and animals										
Total Repairs and Maintenance Expenditure	1	141 223	125 569	115 619	223 989	262 212	262 212	278 402	291 378	304 765

R&M as a % of PPE & Investment Property	2.5%	1.8%	1.8%	4.3%	5.1%	5.1%	6.7%	7.6%	7.8%
R&M as % Operating Expenditure	4.5%	3.4%	2.9%	5.3%	6.1%	6.1%	11.7%	7.0%	7.1%

NW403 City Of Matlosana - Supporting Table SA34d Depreciation by asset class

[illegible]

Community Assets	1 518	4 148	213	-	-	-	-	-	-
Community Facilities	-	4 148	213	-	-	-	-	-	-
Halls	-	4 148	213	-	-	-	-	-	-
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									
Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria									
Police									
Parks									
Public Open Space									
Nature Reserves									
Public Ablution Facilities									
Markets									
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	1 518	-	-	-	-	-	-	-	-
Indoor Facilities									
Outdoor Facilities	1 518	-	-	-	-	-	-	-	-
Capital Spares									

Other assets	73 521	22 112	78 177	77 763	79 263	79 263	79 263	79 263	79 263
Operational Buildings	73 521	22 112	78 177	77 763	79 263	79 263	79 263	79 263	79 263
Municipal Offices	73 521	22 112	78 177	77 763	79 263	79 263	79 263	79 263	79 263
Pay/Enquiry Points									
Building Plan Offices									
Workshops									
Yards									
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Computer Equipment	1 876	21 532	716	963	1 763	1 763	1 763	1 763	1 763
Computer Equipment	1 876	21 532	716	963	1 763	1 763	1 763	1 763	1 763
Furniture and Office Equipment	1 761	36 226	22 139	1 117	2 617	2 617	2 617	2 617	2 617
Furniture and Office Equipment	1 761	36 226	22 139	1 117	2 617	2 617	2 617	2 617	2 617
Machinery and Equipment	-	657	954	-	-	-	-	-	-
Machinery and Equipment	-	657	954	-	-	-	-	-	-
Transport Assets	1 123	68 619	94	72 466	33 666	33 666	33 666	33 666	33 666
Transport Assets	1 123	68 619	94	72 466	33 666	33 666	33 666	33 666	33 666

Living resources									
Mature									
Policing and Protection									
Zoological plants and animals									
Immature									
Policing and Protection									
Zoological plants and animals									
Total Depreciation	1	411 946	417 553	383 480	440 000	440 000	440 000	440 000	440 000

NW403 City Of Matlosana - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

[illegible]

Other assets	-	-	-	3 000	3 000	3 000	-	-	-
Operational Buildings	-	-	-	3 000	3 000	3 000	-	-	-
Municipal Offices	-	-	-	3 000	3 000	3 000	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Living resources	*	*	*	*	*	*	*	*	*
Mature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	2 888	6 126	13 678	14 064	14 064	14 064	11 418	15 833	25 873
Upgrading of Existing Assets as % of total capex	3.0%	3.2%	9.0%	6.5%	6.1%	6.1%	4.9%	8.4%	13.6%
Upgrading of Existing Assets as % of deprecn"	0.7%	1.5%	3.6%	3.2%	3.2%	3.2%	2.6%	3.6%	5.9%

Table 49 MBRR SA35 - Future financial implications of the capital budget

NW403 City Of Matlosana - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	Ref	2023/24 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Present value
Capital expenditure	1							
Vote 01 - Public Safety		-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	9 188	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		7 800	2 000	25 289	-	-	-	-
Vote 06 - Council General		2 000	-	-	-	-	-	-
Vote 07 - Civil Engineering		43 685	20 251	15 765	-	-	-	-
Vote 08 - Water Section		56 893	23 333	30 581	-	-	-	-
Vote 09 - City Electrical Engineering		19 406	12 189	17 189	-	-	-	-
Vote 10 - Corporate Governane		-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		8 000	-	-	-	-	-	-
Vote 12 - Cleansing		40 014	62 270	15 000	-	-	-	-
Vote 13 - Sewerage		53 672	67 075	62 204	-	-	-	-
Vote 14 - Market		-	2 000	15 000	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-
List entity summary if applicable								
Total Capital Expenditure		231 469	189 116	190 215	-	-	-	-
Future operational costs by vote	2							
Vote 01 - Public Safety								
Vote 02 - Health Services								
Vote 03 - Community Services								
Vote 04 - Housing								
Vote 05 - Sport Arts And Culture								
Vote 06 - Council General								
Vote 07 - Civil Engineering								
Vote 08 - Water Section								
Vote 09 - City Electrical Engineering								
Vote 10 - Corporate Governane								
Vote 11 - Budget And Treasury Office								
Vote 12 - Cleansing								
Vote 13 - Sewerage								
Vote 14 - Market								
Vote 15 - Other								
List entity summary if applicable								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Exchange Revenue		672 742	704 859	735 803				
Service charges - Electricity								
Service charges - Water		1 100 940	1 202 573	1 266 309				
Service charges - Waste Water Management		787 552	834 018	883 225				
Service charges - Waste Management		162 319	171 453	181 103				
Agency services		-	-	-				
List other revenues sources if applicable		1 427 617	1 513 082	1 578 077				
List entity summary if applicable								
Total future revenue		4 151 169	4 425 985	4 644 517	-	-	-	-
Net Financial Implications		(3 919 700)	(4 236 869)	(4 454 302)	-	-	-	-

NR113 City Of Waukegan - Scoring Table SAM Data last revised

[illegible]

2.10 Legislation Compliance Status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

2.10.1 In Year Reporting

Reporting to National Treasury in electronic format was complied with on a monthly basis. Section 71 reporting to the Executive Mayor, NT & PT has been complied with, as well as the section 72 & 52 reporting.

2.10.2 Internship Programme

The City of Matlosana is participating in the Municipal Financial Management Internship programme and has currently employed four interns that still undergoes training in various divisions of Finance and Internal Audit.

13 of the previous interns engaged since the inception of the programme have been permanently employed by the City of Matlosana.

2.10.3 Budget and Treasury Office

The Budget and Treasury Office have been established in accordance with the MFMA.

2.10.4 Audit Committee

An Audit Committee have been established and is fully functional.

2.10.5 Municipal Public Accounts Committee

The Municipal Public Accounts Committee have been established and is fully functional.

2.10.6 Service Delivery and Implementation Plan

The detailed SDBIP document is at a draft stage and will be finalised and approved.

2.10.7 Annual Report

The Annual Report has been compiled in terms of the MFMA and National Treasury requirements and the MPAC processes had been concluded.

2.11 Other supporting documents

Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance

NW403 City Of Matlosana - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Exchange Revenue	6										
Total Property Rates		427 563	556 816	593 684	600 349	625 840	625 840	517 457	659 009	691 301	723 792
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		93 220	131 313	142 242	93 004	93 004	93 004	128 825	97 933	102 732	107 560
Net Property Rates		334 343	425 503	451 441	507 345	532 836	532 836	388 633	561 076	588 569	616 232
Exchange revenue service charges											
Service charges - Electricity	6										
Total Service charges - Electricity		808 079	865 421	986 236	1 163 725	1 121 078	1 121 078	787 980	1 138 006	1 243 061	1 308 943
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
Less Cost of Free Basis Services (50 kwh per indigent household per month)		25 754	10 976	28 789	36 515	36 515	36 515	17 305	37 066	40 488	42 634
Net Service charges - Electricity		782 325	854 446	957 447	1 127 210	1 084 563	1 084 563	770 675	1 100 940	1 202 573	1 266 309
Service charges - Water	6										
Total Service charges - Water		654 081	708 036	725 397	879 738	839 738	839 738	659 771	889 282	941 750	997 313
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		50 135	54 223	74 795	96 062	96 062	96 062	35 176	101 730	107 732	114 088
Net Service charges - Water		603 946	653 812	650 602	783 676	743 676	743 676	624 595	787 552	834 018	883 225
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		131 775	139 113	148 961	198 417	178 225	178 225	131 611	188 320	198 989	210 263
Less Revenue Foregone (in excess of free sanitation service to indigent households)											
Less Cost of Free Basis Services (free sanitation service to indigent households)		18 987	20 908	23 605	24 553	24 553	24 553	13 416	26 001	27 535	29 160
Net Service charges - Waste Water Management		112 787	118 205	125 356	173 864	153 673	153 673	118 195	162 319	171 453	181 103
Service charges - Waste Management	6										
Total refuse removal revenue		171 442	177 633	215 323	270 528	270 528	270 528	190 138	284 856	299 953	315 851
Total landfill revenue											
Less Revenue Foregone (in excess of one removal a week to indigent households)											
Less Cost of Free Basis Services (removed once a week to indigent households)		34 402	37 570	47 511	47 107	47 107	47 107	26 327	30 000	30 000	30 000
Net Service charges - Waste Management		137 040	140 063	167 812	223 421	223 421	223 421	163 811	254 856	269 953	285 851

**Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance
(Continued)**

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	403 609	419 810	429 826	487 259	471 647	471 647	400 182	498 236	524 034	551 414
Pension and UIF Contributions		84 003	87 088	87 046	98 328	98 328	98 328	82 262	103 637	109 233	115 133
Medical Aid Contributions		37 586	39 139	38 351	44 095	44 095	44 095	36 180	46 476	48 986	51 631
Overtime		53 207	55 991	61 810	25 944	30 224	30 224	62 568	30 224	31 856	33 577
Performance Bonus		31 478	33 169	33 145	38 047	38 047	38 047	30 731	40 102	42 267	44 550
Motor Vehicle Allowance		560	596	659	1 364	1 364	1 364	192	1 438	1 515	1 597
Cellphone Allowance		1 027	1 008	1 016	1 621	1 621	1 621	1 314	1 709	1 801	1 898
Housing Allowances		6 697	6 858	6 549	7 861	7 861	7 861	5 794	8 525	8 732	9 204
Other benefits and allowances		18 117	16 577	15 497	25 335	35 567	35 567	18 056	40 511	40 158	42 326
Payments in lieu of leave		22 659	12 747	4 001	14 184	14 184	14 184	6 735	14 964	15 772	16 608
Long service awards		(566)	(2 189)	(501)	-	-	-	-	-	-	-
Post-retirement benefit obligations	4	(15 428)	31 664	8 790	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-	-
Acting and post related allowance in kind benefits		-	9 471	-	-	-	-	-	-	-	-
sub-total	5	642 949	711 929	686 188	744 037	742 937	742 937	644 014	785 821	824 354	867 936
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	642 949	711 929	686 188	744 037	742 937	742 937	644 014	785 821	824 354	867 936
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		388 913	391 923	363 151	440 000	440 000	440 000	272 329	440 000	440 000	440 000
Lease amortisation		-	-	-	-	-	-	-	-	-	-
Capital asset impairment		23 033	25 630	20 330	-	-	-	-	-	-	-
Total Depreciation and amortisation	1	411 946	417 553	383 480	440 000	440 000	440 000	272 329	440 000	440 000	440 000
Bulk purchases - electricity											
Electricity bulk purchases		691 073	746 597	874 375	1 088 924	1 088 924	1 088 924	345 898	1 109 287	1 130 030	1 151 162
Total bulk purchases	1	691 073	746 597	874 375	1 088 924	1 088 924	1 088 924	345 898	1 109 287	1 130 030	1 151 162
Contracted Services											
Outsourced Services		85 762	84 683	136 771	141 658	156 470	156 470	110 593	176 666	182 131	191 001
Consultants and Professional Services		26 649	58 725	43 565	42 943	50 343	50 343	38 518	54 205	56 812	59 597
Contractors		122 558	107 556	155 531	250 865	252 794	252 794	100 940	234 220	231 816	242 472
Total contracted services		234 969	250 964	335 867	435 466	459 607	459 607	250 052	465 092	470 759	493 070
Operational Costs											
Collection costs											
Contributions to 'other' provisions		1 062	2 738	11 776	-	-	-	-	-	-	-
Audit fees		7 388	8 377	6 380	4 795	4 795	4 795	4 134	5 073	5 322	5 572
Other Operational Costs		135 251	200 122	198 830	220 259	273 181	273 181	201 546	314 664	334 875	349 218
Total Operational Costs	1	143 700	211 237	216 986	225 054	277 976	277 976	205 681	319 737	340 197	354 790
Repairs and Maintenance by Expenditure Item											
Employee related costs	8										
Inventory Consumed (Project Maintenance)		59 291	46 919	94 181	136 473	173 653	173 653	160 181	169 132	190 547	199 666
Contracted Services		81 933	78 650	19 843	84 896	87 739	87 739	35 302	108 402	99 921	104 146
Operational Costs		-	-	1 595	2 620	820	820	-	868	910	953
Total Repairs and Maintenance Expenditure	9	141 223	125 569	115 619	223 989	262 212	262 212	195 483	278 402	291 378	304 765
Inventory Consumed											
Inventory Consumed - Water		-	-	-	314 003	314 003	314 003	-	322 252	322 252	325 475
Inventory Consumed - Other		32 436	42 048	38 391	170 122	170 122	170 122	44 811	118 486	118 486	119 671
Total Inventory Consumed & Other Material		32 436	42 048	38 391	484 125	484 125	484 125	44 811	440 738	440 738	445 146

Table 52 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

NW403 City Of Matlosana - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 01 - Public Safety	Vote 02 - Health Services	Vote 03 - Community Services	Vote 04 - Housing	Vote 05 - Sport Arts And Culture	Vote 06 - Council General	Vote 07 - Civil Engineering	Vote 08 - Water Section	Vote 09 - City Electrical Engineering	Vote 10 - Corporate Governance	Vote 11 - Budget And Treasury Office	Vote 12 - Cleansing	Vote 13 - Sewerage	Vote 14 - Market	Vote 15 - Other	Total
R thousand	1																
Revenue																	
Exchange Revenue																	
Service charges - Electricity										1 100 940							1 100 940
Service charges - Water									787 552								787 552
Service charges - Waste Water Management														162 319			162 319
Service charges - Waste Management													254 856				254 856
Sale of Goods and Rendering of Services		1 886		3 312	414	313	-					2 569	404		43		8 971
Agency services		-															-
Interest																	-
Interest earned from Receivables					0				242 190	57 043		125 998	129 520	3 429			558 181
Interest earned from Current and Non Current Assets												9 725			36		9 761
Dividends																	-
Rent on Land																	-
Rental from Fixed Assets		1 326		357	4 188	209	-				220	-			3 001	1	9 300
Licence and permits		8 909															8 909
Operational Revenue		17 649		-	36 215		421				2 020	1 447			19 867		77 620
Non-Exchange Revenue																	
Property rates												561 076					561 076
Surcharges and Taxes					241												241
Fines, penalties and tributes		1 569				2		466		368		319					3 104
Licences or permits		50															50
Transfer and subsidies - Operational		-				1 418		9 259		4 000		602 204					616 921
Interest												54 756					54 756
Fuel Levy																	-
Operational Revenue																	-
Gains on disposal of Assets		-		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains																	-
Discontinued Operations																	-
Total Revenue (excluding capital transfers and contributions)		31 778	-	3 669	41 058	1 942	421	9 754	1 029 742	1 162 351	2 240	1 358 123	384 780	165 748	22 947	1	4 214 556
Expenditure																	
Employee related costs		142 430	5 044	57 993	20 932	50 161	58 797	73 237	41 594	55 075	49 857	85 336	72 905	48 668	13 709	10 152	785 821
Remuneration of councillors							41 586										41 586
Bulk purchases - electricity										1 109 287							1 109 287
Inventory consumed									322 252				118 486				440 738
Debt impairment		-		-	-	-	-	-									-
Depreciation and amortisation		5 553	661	35 285	1 303	26 420	12 868	99 029	94 807	81 379		3 966	1 608	73 308	3 815		440 000
Interest		127	23	65	14		949	641	197	124	168	8 232	29	126	12	6	10 711
Contracted services		71 405	1 250	19 948	2 173	14 884	42 766	30 935	74 192	44 947	16 086	38 169	66 037	17 634	4 130	527	465 892
Transfers and subsidies																	-
Irrecoverable debts written off									110 645	225 213		155 307	32 010	56 174			579 349
Operational costs		33 090	3 877	3 317	21 819	6 588	85 845	3 499	5 020	103 628	12 262	28 373	3 164	4 630	2 004	2 460	319 737
Losses on disposal of Assets		-		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses																	-
Total Expenditure		252 565	10 855	116 548	46 241	98 053	242 809	207 340	648 507	1 619 654	78 384	437 870	195 752	200 930	23 668	13 145	4 192 321
Surplus/(Deficit)		(220 787)	(10 855)	(112 879)	(5 183)	(96 111)	(242 388)	(197 586)	381 235	(457 303)	(76 144)	920 254	189 029	(35 181)	(721)	(13 144)	22 235
Transfers and subsidies - capital (monetary allocations)						7 000		43 685	19 000				40 014	76 555			186 263
Transfers and subsidies - capital (in kind)																	-
Surplus/(Deficit) after capital transfers & contributions		(220 787)	(10 855)	(112 879)	(5 183)	(89 111)	(242 388)	(153 902)	400 235	(457 303)	(76 144)	920 254	229 043	41 383	(721)	(13 144)	208 498

NW403 City Of Matlosana - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

2023/24 Medium Term Revenue & Expenditure Framework											
Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				Budget Year 2023/24		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		539 291	567 800	630 282	1 509 064	1 516 864	1 516 864	772 040	1 745 457	1 949 900	2 126 064
Water		2 382 804	2 345 010	2 762 005	2 872 132	2 880 132	2 880 132	3 367 749	2 845 825	3 269 726	3 388 317
Waste		662 533	606 852	716 940	832 411	830 411	830 411	874 802	726 624	920 381	953 903
Waste Water		346 023	313 401	397 246	472 060	478 060	478 060	473 829	485 807	514 933	535 556
Other trade receivables from exchange transactions		253 092	1 418 908	314 794	222 891	217 891	217 891	341 248	(133 532)	(145 455)	169 739
Gross: Trade and other receivables from exchange transactions		4 183 744	5 252 060	4 821 266	5 908 558	5 923 358	5 923 358	5 829 668	5 670 181	6 509 486	7 173 579
Less: Impairment for debt		(3 812 373)	(4 581 305)	(5 726 049)	(5 406 704)	(5 406 704)	(5 406 704)	(6 138 446)	(6 031 987)	(6 657 269)	(6 723 842)
Impairment for Electricity		(2 154 443)	(420 258)	(481 505)	(1 394 331)	(1 394 331)	(1 394 331)	(699 413)	(1 679 331)	(1 964 331)	(1 983 974)
Impairment for Water		(1 104 308)	(1 666 345)	(2 025 332)	(2 680 243)	(2 680 243)	(2 680 243)	(2 113 150)	(2 910 526)	(3 140 808)	(3 172 216)
Impairment for Waste		78 128	(428 299)	(522 537)	(708 426)	(708 426)	(708 426)	(543 845)	(773 426)	(838 426)	(846 810)
Impairment for Waste Water		(43 574)	(222 192)	(296 505)	(434 719)	(434 719)	(434 719)	(320 411)	(479 719)	(524 719)	(529 966)
Impairment for other trade receivables from exchange transactions		(588 176)	(1 844 209)	(2 400 170)	(188 985)	(188 985)	(188 985)	(2 461 627)	(188 985)	(188 985)	(190 875)
Total net Trade and other receivables from Exchange Transactions		371 371	670 755	(904 783)	501 854	516 654	516 654	(308 778)	(361 806)	(147 784)	449 737
Receivables from non-exchange transactions											
Property rates		76 286	(10 104)	1 583 762	142 057	189 809	189 809	2 030 781	(30 519)	81 509	139 047
Less: Impairment of Property rates		(54 938)	(137 570)	(62 849)	-	-	-	(571 026)	-	-	-
Net Property rates		21 348	(147 674)	1 520 913	142 057	189 809	189 809	1 459 756	(30 519)	81 509	139 047
Other receivables from non-exchange transactions		31 847	68 536	70 961	123 734	123 734	123 734	70 961	162 112	203 508	208 763
Impairment for other receivables from non-exchange transactions		(31 847)	(68 536)	(70 961)	(123 734)	(123 734)	(123 734)	(70 961)	(165 215)	(206 696)	(208 763)
Net other receivables from non-exchange transactions		-	-	-	-	-	-	-	(3 104)	(3 189)	-
Total net Receivables from non-exchange transactions		21 348	(147 674)	1 520 913	142 057	189 809	189 809	1 459 756	(33 622)	78 320	139 047
Inventory											
Water											
Opening Balance		2 763	2 841	3 383	3 087	3 087	3 087	3 087	3 087	3 087	3 087
System Input Volume		78	542	(296)	314 003	314 003	314 003	-	322 252	322 252	325 475
Water Treatment Works					-	-	-	-	-	-	-
Bulk Purchases		78	542	(296)	314 003	314 003	314 003	-	322 252	322 252	325 475
Natural Sources					-	-	-	-	-	-	-
Authorised Consumption	6	-	-	-	(314 003)	(314 003)	(314 003)	-	(322 252)	(322 252)	(325 475)
Billed Authorised Consumption		-	-	-	(314 003)	(314 003)	(314 003)	-	(322 252)	(322 252)	(325 475)
Billed Metered Consumption		-	-	-	(314 003)	(314 003)	(314 003)	-	(322 252)	(322 252)	(325 475)
Free Basic Water					-	-	-	-	-	-	-
Subsidised Water					-	-	-	-	-	-	-
Revenue Water					(314 003)	(314 003)	(314 003)	-	(322 252)	(322 252)	(325 475)
Non-revenue Water		-	-	-	-	-	-	-	-	-	-
Closing Balance Water		2 841	3 383	3 087	3 087	3 087	3 087	3 087	3 087	3 087	3 087

Consumables												
Standard Rated												
Opening Balance			47 325	42 737	29 910	35 452	35 452	35 452	35 452	36 960	38 474	39 988
Acquisitions			127 982	43 829	46 359	171 630	171 630	171 630	67 629	120 000	120 000	121 200
Issues		7	(32 436)	(42 048)	(38 391)	(170 122)	(170 122)	(170 122)	(44 811)	(118 486)	(118 486)	(119 671)
Adjustments		8	(20)	(13 463)	(67)	-	-	-	(0)	-	-	-
Write-offs		9	(100 114)	(1 144)	(2 359)	-	-	-	-	-	-	-
Closing balance - Consumables Standard Rated			42 737	29 910	35 452	36 960	36 960	36 960	58 270	38 474	39 988	41 517
Opening Balance			192	186	186	186	186	186	186	186	186	186
Acquisitions						-	-	-	-	-	-	-
Sales			(5)			-	-	-	-	-	-	-
Adjustments												
Correction of Prior period errors												
Closing Balance - Land			186	186	186	186	186	186	186	186	186	186
Closing Balance - Inventory & Consumables			45 765	33 479	38 725	40 233	40 233	40 233	61 543	41 747	43 261	44 790
Property, plant and equipment (PPE)												
PPE at cost/valuation (excl. finance leases)			12 376 207	12 573 520	12 853 344	13 804 015	13 817 629	13 817 629	12 933 464	13 296 827	13 418 983	13 552 381
Leases recognised as PPE		3										
Less: Accumulated depreciation			7 575 310	6 874 275	7 021 120	9 005 968	9 005 968	9 005 968	7 293 670	9 445 541	9 885 083	9 983 934
Total Property, plant and equipment (PPE)		2	4 800 897	5 699 245	5 832 224	4 798 047	4 811 660	4 811 660	5 639 794	3 851 286	3 533 899	3 568 447
LIABILITIES												
Current liabilities - Financial liabilities												
Short term loans (other than bank overdraft)												
Current portion of long-term liabilities			1 614	(1 539)	(5 042)	2 000	2 000	2 000	(5 042)	2 000	2 000	2 020
Total Current liabilities - Financial liabilities			1 614	(1 539)	(5 042)	2 000	2 000	2 000	(5 042)	2 000	2 000	2 020
Trade and other payables from exchange transactions												
Trade and other payables from exchange transactions		5	1 298 095	1 639 187	2 646 802	1 135 478	1 662 380	1 662 380	2 777 512	(912 561)	(563 312)	(265 347)
Other trade payables from exchange transactions												
Trade payables from Non-exchange transactions: Unspent conditional Grants			43 668	42 709	23 273	41 953	41 953	41 953	115 209	69 756	71 907	44 069
Trade payables from Non-exchange transactions: Other												
VAT			360 368	552 242	741 130	-	-	-	992 729	-	-	-
Total Trade and other payables from exchange transactions		2	1 702 131	2 234 138	3 411 205	1 177 431	1 704 332	1 704 332	3 885 451	(842 806)	(491 404)	(221 278)
Non current liabilities - Financial liabilities												
Borrowing		4	83 274	48 848	42 018	81 274	81 274	81 274	33 183	81 274	81 274	82 087
Other financial liabilities												
Total Non current liabilities - Financial liabilities			83 274	48 848	42 018	81 274	81 274	81 274	33 183	81 274	81 274	82 087
Provisions												
Retirement benefits			-	-	-	-	-	-	-	-	-	-
Refuse landfill site rehabilitation			-	-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-	-
Total Provisions			-	-	-	-	-	-	-	-	-	-
CHANGES IN NET ASSETS												
Accumulated surplus/(deficit)												
Accumulated surplus/(deficit) - opening balance			4 266 728	3 710 641	3 709 220	4 233 752	4 233 752	4 233 752	3 223 786	4 162 868	4 162 868	4 204 497
GRAP adjustments			-	-	-	-	-	-	-	-	-	-
Restated balance			4 266 728	3 710 641	3 709 220	4 233 752	4 233 752	4 233 752	3 223 786	4 162 868	4 162 868	4 204 497
Surplus/(Deficit)			(160 460)	133 590	(158 592)	(65 759)	(167 183)	(167 183)	837 724	213 704	375 479	467 757
Transfers to/from Reserves			-	-	-	-	-	-	-	-	-	-
Depreciation offsets			-	-	-	-	-	-	-	-	-	-
Other adjustments			(14 996)	258 810	135 830	-	-	-	(311)	-	-	-
Accumulated Surplus/(Deficit)		1	4 091 272	4 103 042	3 686 458	4 167 993	4 066 569	4 066 569	4 061 199	4 376 572	4 538 347	4 672 254
Reserves												
Housing Development Fund												
Capital replacement												
Self-insurance												
Other reserves												
Revaluation												
Total Reserves		2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY		2	4 091 272	4 103 042	3 686 458	4 167 993	4 066 569	4 066 569	4 061 199	4 376 572	4 538 347	4 672 254

NW403 City Of Matlosana - Supporting Table SA9 Social, economic and demographic statistics and assumptions

[illegible]

Detail on the provision of municipal services for A10

Total municipal services	Ref		2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	146 398	156 939	15 000	158 587	158 587	158 587	172 670	174 518	176 385
		Piped water inside yard (but not in dwelling)	30 897	33 122	6	33 470	33 470	33 470			
	8	Using public tap (at least min service level)	2 111	2 263	1	2 287	2 287	2 287	13 495	13 639	13 785
	10	Other water supply (at least min service level)	2 111	2 263		2 263	2 263	2 263	1 031	1 042	1 053
		<i>Minimum Service Level and Above sub-total</i>	181 517	194 587	15 007	196 607	196 607	196 607	187 196	189 199	191 223
	9	Using public tap (< min service level)									
	10	Other water supply (< min service level)									
		No water supply									
		<i>Below Minimum Service Level sub-total</i>									
		Total number of households	181 517	194 587	15 007	196 607	196 607	196 607	187 196	189 199	191 223
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	127 253	136 416	146 238	165 936	165 936	165 936	171 322	171 322	171 322
		Flush toilet (with septic tank)	218	234	251	251	251	251	288	288	288
		Chemical toilet	622	667	715	715	715	715	745	745	745
		Pit toilet (ventilated)	2 807	3 009	3 225	4 002	4 002	4 002	4 066	4 066	4 066
		Other toilet provisions (> min service level)	1 161	1 244	1 334	23 631	23 631	23 631	23 660	23 660	23 660
		<i>Minimum Service Level and Above sub-total</i>	132 061	141 570	151 763	194 535	194 535	194 535	200 081	200 081	200 081
		Bucket toilet	1 010	1 083	1 083	1 033	1 033	1 033	1 070	1 070	1 070
		Other toilet provisions (< min service level)									
		No toilet provisions	3 617	3 877	3 877	3 877	3 877	3 877	3 900	3 900	3 900
		<i>Below Minimum Service Level sub-total</i>	4 627	4 960	4 960	4 910	4 910	4 910	4 970	4 970	4 970
		Total number of households	136 688	146 530	156 723	199 445	199 445	199 445	205 051	205 051	205 051
		Energy:									
		Electricity (at least min service level)	144 247	154 633		121 795	121 795	121 795	123 207	123 707	126 407
		Electricity - prepaid (min service level)	23 654	25 357		51 655	51 655	51 655	53 067	55 767	56 267
		<i>Minimum Service Level and Above sub-total</i>	167 901	179 990		173 450	173 450	173 450	176 274	179 474	182 674
		Electricity (< min service level)	144 247	154 633	154 633	4 389	4 389	4 389	4 491	4 601	4 715
		Electricity - prepaid (< min service level)	23 654	25 357	25 357	15 595	15 595	15 595	15 703	15 850	15 955
		Other energy sources									
		<i>Below Minimum Service Level sub-total</i>	167 901	179 990	179 990	19 984	19 984	19 984	20 194	20 451	20 670
		Total number of households	335 802	359 980	179 990	193 434	193 434	193 434	196 468	199 925	203 344
		Refuse:									
		Removed at least once a week				164 644	164 644	164 644	170 047	170 181	170 798
		<i>Minimum Service Level and Above sub-total</i>				164 644	164 644	164 644	170 047	170 181	170 798
		Removed less frequently than once a week									
		Using communal refuse dump		5 716	5 716	6 378	6 378	6 378	8 518	8 518	8 518
		Using own refuse dump		2 430	2 430	2 430	2 430	2 430	3 564	6 985	5 538
		Other rubbish disposal									
		No rubbish disposal									
		<i>Below Minimum Service Level sub-total</i>		8 146	8 146	8 808	8 808	8 808	12 082	15 503	14 056
		Total number of households		8 146	8 146	173 452	173 452	173 452	182 129	185 684	184 854
Municipal in-house services		Household service targets (000)									
		Water:									
		Piped water inside dwelling	146 398	156 939	15 000	158 587	158 587	158 587	172 670	174 518	176 385
		Piped water inside yard (but not in dwelling)	30 897	33 122	6	33 470	33 470	33 470			
	8	Using public tap (at least min service level)	2 111	2 263	1	2 287	2 287	2 287	13 495	13 639	13 785
	10	Other water supply (at least min service level)	2 111	2 263		2 263	2 263	2 263	1 031	1 042	1 053
		<i>Minimum Service Level and Above sub-total</i>	181 517	194 587	15 007	196 607	196 607	196 607	187 196	189 199	191 223
	9	Using public tap (< min service level)									
	10	Other water supply (< min service level)									
		No water supply									
		<i>Below Minimum Service Level sub-total</i>									
		Total number of households	181 517	194 587	15 007	196 607	196 607	196 607	187 196	189 199	191 223
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	127 253	136 416	146 238	165 936	165 936	165 936	171 322	171 322	171 322
		Flush toilet (with septic tank)	218	234	251	251	251	251	288	288	288
		Chemical toilet	622	667	715	715	715	715	745	745	745
		Pit toilet (ventilated)	2 807	3 009	3 225	4 002	4 002	4 002	4 066	4 066	4 066
		Other toilet provisions (> min service level)	1 161	1 244	1 334	23 631	23 631	23 631	23 660	23 660	23 660
		<i>Minimum Service Level and Above sub-total</i>	132 061	141 570	151 763	194 535	194 535	194 535	200 081	200 081	200 081
		Bucket toilet	1 010	1 083	1 083	1 033	1 033	1 033	1 070	1 070	1 070
		Other toilet provisions (< min service level)									
		No toilet provisions	3 617	3 877	3 877	3 877	3 877	3 877	3 900	3 900	3 900
		<i>Below Minimum Service Level sub-total</i>	4 627	4 960	4 960	4 910	4 910	4 910	4 970	4 970	4 970
		Total number of households	136 688	146 530	156 723	199 445	199 445	199 445	205 051	205 051	205 051
		Energy:									
		Electricity (at least min service level)	144 247	154 633		121 795	121 795	121 795	123 207	123 707	126 407
		Electricity - prepaid (min service level)	23 654	25 357		51 655	51 655	51 655	53 067	55 767	56 267
		<i>Minimum Service Level and Above sub-total</i>	167 901	179 990		173 450	173 450	173 450	176 274	179 474	182 674
		Electricity (< min service level)	144 247	154 633	154 633	4 389	4 389	4 389	4 491	4 601	4 715
		Electricity - prepaid (< min service level)	23 654	25 357	25 357	15 595	15 595	15 595	15 703	15 850	15 955
		Other energy sources									
		<i>Below Minimum Service Level sub-total</i>	167 901	179 990	179 990	19 984	19 984	19 984	20 194	20 451	20 670
		Total number of households	335 802	359 980	179 990	193 434	193 434	193 434	196 468	199 925	203 344
		Refuse:									
		Removed at least once a week				164 644	164 644	164 644	170 047	170 181	170 798
		<i>Minimum Service Level and Above sub-total</i>				164 644	164 644	164 644	170 047	170 181	170 798
		Removed less frequently than once a week									
		Using communal refuse dump		5 716	5 716	6 378	6 378	6 378	8 518	8 518	8 518
		Using own refuse dump		2 430	2 430	2 430	2 430	2 430	3 564	6 985	5 538
		Other rubbish disposal									
		No rubbish disposal									
		<i>Below Minimum Service Level sub-total</i>		8 146	8 146	8 808	8 808	8 808	12 082	15 503	14 056
		Total number of households		8 146	8 146	173 452	173 452	173 452	182 129	185 684	184 854

Detail of Free Basic Services (FBS) provided			2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Electricity	Ref	Location of households for each type of FBS									
List type of FBS service		Formal settlements - (50 kwh per indigent household per month Rands)	25 753 674	10 975 506	28 789 472	36 514 895	36 514 895	36 514 895	37 066 270	40 488 044	42 633 911
		Number of HH receiving this type of FBS	25 753 674	10 975 506	28 789 472	-	-	-	48 767 333	57 681 947	60 544 517
		Informal settlements (Rands)	25 748	57 748	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS									
		Informal settlements targeted for upgrading (Rands)									
		Number of HH receiving this type of FBS									
		Living in informal backyard rental agreement (Rands)									
		Number of HH receiving this type of FBS									
		Other (Rands)									
		Number of HH receiving this type of FBS									
		Total cost of FBS - Electricity for informal settlements	25 748	57 748	-	-	-	-	-	-	-
Water	Ref	Location of households for each type of FBS									
List type of FBS service		Formal settlements - (6 kilolitre per indigent household per month Rands)	50 135 245	54 223 019	74 795 136	96 062 408	96 062 408	96 062 408	101 730 090	107 732 165	114 088 363
		Number of HH receiving this type of FBS	50 135 245	54 223 019	74 795 136	-	-	-	101 826 153	107 935 722	112 900 765
		Informal settlements (Rands)	50 136	85 719	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS									
		Informal settlements targeted for upgrading (Rands)									
		Number of HH receiving this type of FBS									
		Living in informal backyard rental agreement (Rands)									
		Number of HH receiving this type of FBS									
		Other (Rands)									
		Number of HH receiving this type of FBS									
		Total cost of FBS - Water for informal settlements	50 135	85 719	-	-	-	-	-	-	-
Sanitation	Ref	Location of households for each type of FBS									
List type of FBS service		Formal settlements - (free sanitation service to indigent households)	18 987 071	20 907 551	23 605 098	24 552 644	24 552 644	24 552 644	26 001 250	27 535 324	29 159 908
		Number of HH receiving this type of FBS	18 987 071	20 907 551	23 605 098	-	-	-	25 632 960	26 786 444	28 018 620
		Informal settlements (Rands)	18 987	22 646	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS									
		Informal settlements targeted for upgrading (Rands)									
		Number of HH receiving this type of FBS									
		Living in informal backyard rental agreement (Rands)									
		Number of HH receiving this type of FBS									
		Other (Rands)									
		Number of HH receiving this type of FBS									
		Total cost of FBS - Sanitation for informal settlements	18 987	22 646	-	-	-	-	-	-	-
Refuse Removal	Ref	Location of households for each type of FBS									
List type of FBS service		Formal settlements - (removed once a week to indigent households)	34 401 910	37 569 968	47 511 112	47 107 228	47 107 228	47 107 228	30 000 000	30 000 000	30 000 000
		Number of HH receiving this type of FBS	34 401 910	37 569 968	47 511 112	-	-	-	49 179 946	51 393 044	53 757 124
		Informal settlements (Rands)	34 402	45 700	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS									
		Informal settlements targeted for upgrading (Rands)									
		Number of HH receiving this type of FBS									
		Living in informal backyard rental agreement (Rands)									
		Number of HH receiving this type of FBS									
		Other (Rands)									
		Number of HH receiving this type of FBS									
		Total cost of FBS - Refuse Removal for informal settlements	34 402	45 700	-	-	-	-	-	-	-

Table 55 MBRR SA32 – List of external mechanisms

NW403 City Of Matlosana - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
Name of organisation					

Table 56 MBRR SA11 PROPERTY RATES SUMMARY

NW403 City Of Matlosana - Supporting Table SA11 Property rates summary

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Valuation:	1	2019/01/29	2019/01/09	2020/07/01	2000/01/01					
Date of valuation:		0	0	0	0			0		
Financial year valuation used		Yes	Yes		Yes					
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes		Yes					
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes		Yes					
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of data collectors (FTE)	3	-	-	-	-	-	-	-	-	-
No. of internal valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of external valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of additional valuers (FTE)	4	-	-	-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)		Yes	Yes	No	Yes			Yes		
Implementation time of new valuation roll (mths)		12	12	-	12			-		
No. of properties	5	-	102 646	-	107 944	107 944	107 944	115 700	116 857	116 868
No. of sectional title values	5	-	3 315	-	3 654	3 654	3 654	3 650	3 687	3 724
No. of unreasonably difficult properties s7(2)		-	3	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	5 000	5 000	5 000	4 386	4 430	4 475
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-
No. of objections by rate payers		-	-	-	-	-	-	-	-	-
No. of appeals by rate payers		-	-	-	-	-	-	-	-	-
No. of successful objections	8	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	8	-	-	-	-	-	-	-	-	-
Supplementary valuation		-	-	-	-	-	-	-	-	-
Public service infrastructure value (Rm)	5	-	0	-	0	0	0	0	0	-
Municipally owned property value (Rm)		-	0	-	0	0	0	1	1	1
Valuation reductions:		-	0	-	7	7	7	1	1	2
Valuation reductions-public infrastructure (Rm)		-	0	-	7	7	7	1	1	2
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	13	13	13	14	15	16
Valuation reductions-other (Rm)		-	-	-	-	-	-	-	-	-
Total valuation reductions:		-	0	-	20	20	20	16	17	17
Total value used for rating (Rm)	5	-	-	-	-	-	-	-	-	-
Total land value (Rm)	5	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	5	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5	-	-	-	-	-	-	-	-	-
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes	Yes	No	Yes			Yes		
Differential rates used? (Y/N)	5	Yes	Yes	No	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)		No	No	No	No	No	No	No	No	
Special rating area used? (Y/N)		No	No	No	No			No		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		Yes	Yes	No	Yes			Yes		
Fixed amount minimum value (R'000)		-	-	-	-	-	-	-	-	-
Non-residential prescribed ratio s19? (%)		-	-	-	-	-	-	-	-	-
Rate revenue:										
Rate revenue budget (R '000)	6	-	-	-	479	479	479	500	629	659
Rate revenue expected to collect (R'000)	6	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)		-	-	-	-	-	-	-	-	-
Special rating areas (R'000)	7	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	15	15	15	24 278	25 468	26 665
Rebates, exemptions - pensioners (R'000)		-	-	-	0	0	0	0	0	-
Rebates, exemptions - bona fide farm (R'000)		-	-	-	1	1	1	1	1	1
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-
Total rebates, exemptns, reductns, discs (R'000)		-	-	-	16	16	16	24 279	25 469	26 665

NW403 City Of Matlosana - Supporting Table SA12a Property rates by category (current year)

[illegible]

NW403 City Of Matiosana - Supporting Table SA12b Property rates by category (budget year)

[illegible]

Table 59 MBRR SA13a SERVICE TATIIFS BY CATEGORY

NW403 City Of Matlosana - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		
							Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Property rates (rate in the Rand)	1								
Residential properties			0.0124	0.0131	-	0.0151	0.0159	0.0167	0.0175
Residential properties - vacant land		390	0.0313	0.0313	-	0.0360	0.0379	0.0398	0.0410
Formal/informal settlements			0.0131	0.0131	-	0.0151	0.0159	0.0167	0.0175
Small holdings			0.0124	0.0131	-	0.0151	0.0159	0.0167	0.0175
Farm properties - used			0.0033	0.0033	-	0.0038	0.0040	0.0042	0.0044
Farm properties - not used			-	0.0131	-	0.0151	0.0159	0.0167	0.0175
Industrial properties			0.0296	0.0313	-	0.0360	0.0379	0.0398	0.0417
Business and commercial properties			0.0296	0.0313	-	0.0360	0.0379	0.0398	0.0417
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties			0.0296	0.0313	-	0.0360	0.0379	0.0398	0.0417
Municipal properties									
Public service infrastructure			0.0124	0.0131	-	0.0151	0.0159	0.0167	0.0175
Privately owned towns serviced by the State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Property rates by usage									
Business and commercial properties			-	-	-	0	0	0	0
Industrial properties			-	-	-	0	0	0	0
Mining properties			-	-	-	0	0	0	0
Residential properties			-	-	-	0	0	0	0
Agricultural properties			-	-	-	0	0	0	0
Public benefit organisations			-	-	-	0	0	0	0
Public service purpose properties			-	-	-	0	0	0	0
Public service infrastructure properties			-	-	-	0	0	0	0
Vacant land			-	-	-	0	0	0	0
Sport Clubs and Fields (Bitou only)									
Sectional Title Garages (Drakenstein only)			-	-	-	0	0	0	0
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			-	-	-	-	-	-	-
General residential rebate			50 000	50 000	-	50 000	50 000	50 000	50 000
Indigent rebate or exemption			50 000	50 000	-	50 000	50 000	50 000	50 000
Pensioners/social grants rebate or exemption			50 000	50 000	-	50 000	50 000	50 000	50 000
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption			-	-	-	1	1	1	1
Other rebates or exemptions	2								

Water tariffs								
Domestic								
Basic charge/fix fee (Rands/month)		136	150	-	166	175	184	192
Service point - vacant land (Rands/month)		136	150	-	166	175	184	192
Water usage - flat rate tariff (c/kl)	-	-	150	-	166	175	184	192
Water usage - life line tariff	7-20kl	-	23	-	32	34	36	37
Water usage - Block 1 (c/kl)	21-50kl	24	28	-	33	35	37	39
Water usage - Block 2 (c/kl)	51-100 Kl	-	29	-	34	36	38	40
Water usage - Block 3 (c/kl)	101-200 Kl	26	30	-	36	38	40	42
Water usage - Block 4 (c/kl)	1-6kl	-	-	-	26	28	29	31
Water usage - Block 5 (c/kl)	201-300kl	-	-	-	38	41	43	45
Water usage - Block 6 (c/kl)	301-ex cess	-	-	-	48	51	54	56
Other								
Waste water tariffs								
Domestic								
Basic charge/fix fee (Rands/month)		75	82	-	92	96	101	106
Service point - vacant land (Rands/month)		75	82	-	92	96	101	106
Waste water - flat rate tariff (c/kl)								
Volumetric charge - Block 1 (c/kl)	(fill in structure)							
Volumetric charge - Block 2 (c/kl)	(fill in structure)							
Volumetric charge - Block 3 (c/kl)	(fill in structure)							
Volumetric charge - Block 4 (c/kl)	(fill in structure)							
Other								
Electricity tariffs								
Domestic								
Basic charge/fix fee (Rands/month)		-	142	-	175	202	212	222
Service point - vacant land (Rands/month)		127	142	-	175	202	212	222
FBE	(how is this targeted?)							
Life-line tariff - meter	(describe structure)							
Life-line tariff - prepaid	(describe structure)							
Flat rate tariff - meter (c/kwh)								
Flat rate tariff - prepaid(c/kwh)								
Meter - IBT Block 1 (c/kwh)		-	1	-	1	2	2	2
Meter - IBT Block 2 (c/kwh)		118	1	-	2	2	2	2
Meter - IBT Block 3 (c/kwh)		-	2	-	2	3	3	3
Meter - IBT Block 4 (c/kwh)		-	2	-	3	3	3	3
Meter - IBT Block 5 (c/kwh)		191	2	-	3	3	3	4
Prepaid - IBT Block 1 (c/kwh)		91	1	-	1	2	2	2
Prepaid - IBT Block 2 (c/kwh)		118	1	-	2	2	2	2
Prepaid - IBT Block 3 (c/kwh)		158	2	-	2	3	3	3
Prepaid - IBT Block 4 (c/kwh)		-	2	-	3	3	3	3
Prepaid - IBT Block 5 (c/kwh)		191	2	-	3	3	3	4
Other								
Waste management tariffs								
Domestic								
Street cleaning charge		-	151	-	181	200	205	205
Basic charge/fix fee								
80l bin - once a week								
250l bin - once a week								

Table 60 MBRR SA13b SERVICE TATIIFS BY CATEGORY - EPLANATORY

Description	Ref	Provide description of tariff structure where appropriate	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		
							Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Property rates (rate in the Rand)	1								
Residential properties			0.0124	0.0131	-	0.0151	0.0159	0.0167	0.0175
Residential properties - vacant land		390	0.0313	0.0313	-	0.0360	0.0379	0.0398	0.0410
Formal/informal settlements			0.0131	0.0131	-	0.0151	0.0159	0.0167	0.0175
Small holdings			0.0124	0.0131	-	0.0151	0.0159	0.0167	0.0175
Farm properties - used			0.0033	0.0033	-	0.0038	0.0040	0.0042	0.0044
Farm properties - not used			-	0.0131	-	0.0151	0.0159	0.0167	0.0175
Industrial properties			0.0296	0.0313	-	0.0360	0.0379	0.0398	0.0417
Business and commercial properties			0.0296	0.0313	-	0.0360	0.0379	0.0398	0.0417
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties			0.0296	0.0313	-	0.0360	0.0379	0.0398	0.0417
Municipal properties									
Public service infrastructure			0.0124	0.0131	-	0.0151	0.0159	0.0167	0.0175
Privately owned towns serviced by the State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Property rates by usage									
Business and commercial properties			-	-	-	0	0	0	0
Industrial properties			-	-	-	0	0	0	0
Mining properties			-	-	-	0	0	0	0
Residential properties			-	-	-	0	0	0	0
Agricultural properties			-	-	-	0	0	0	0
Public benefit organisations			-	-	-	0	0	0	0
Public service purpose properties			-	-	-	0	0	0	0
Public service infrastructure properties			-	-	-	0	0	0	0
Vacant land			-	-	-	0	0	0	0
Sport Clubs and Fields (Bitou only)									
Sectional Title Garages (Drakenstein only)			-	-	-	0	0	0	0
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			-	-	-	-	-	-	-
General residential rebate			50 000	50 000	-	50 000	50 000	50 000	50 000
Indigent rebate or exemption			50 000	50 000	-	50 000	50 000	50 000	50 000
Pensioners/social grants rebate or exemption			50 000	50 000	-	50 000	50 000	50 000	50 000
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption			-	-	-	1	1	1	1
Other rebates or exemptions	2								

Water tariffs								
Domestic								
Basic charge/fixd fee (Rands/month)		136	150	-	166	175	184	192
Service point - vacant land (Rands/month)		136	150	-	166	175	184	192
Water usage - flat rate tariff (c/kl)	-	-	150	-	166	175	184	192
Water usage - life line tariff	7-20kl	-	23	-	32	34	36	37
Water usage - Block 1 (c/kl)	21-50kl	24	28	-	33	35	37	39
Water usage - Block 2 (c/kl)	51-100 Kl	-	29	-	34	36	38	40
Water usage - Block 3 (c/kl)	101-200 Kl	26	30	-	36	38	40	42
Water usage - Block 4 (c/kl)	1-6kl	-	-	-	26	28	29	31
Water usage - Block 5 (c/kl)	201-300kl	-	-	-	38	41	43	45
Water usage - Block 6 (c/kl)	301-excess	-	-	-	48	51	54	56
Other	2							
Waste water tariffs								
Domestic								
Basic charge/fixd fee (Rands/month)		75	82	-	92	96	101	106
Service point - vacant land (Rands/month)		75	82	-	92	96	101	106
Waste water - flat rate tariff (c/kl)								
Volumetric charge - Block 1 (c/kl)	(fill in structure)							
Volumetric charge - Block 2 (c/kl)	(fill in structure)							
Volumetric charge - Block 3 (c/kl)	(fill in structure)							
Volumetric charge - Block 4 (c/kl)	(fill in structure)							
Other	2							
Electricity tariffs								
Domestic								
Basic charge/fixd fee (Rands/month)		-	142	-	175	202	212	222
Service point - vacant land (Rands/month)		127	142	-	175	202	212	222
FBE	(how is this targeted?)							
Life-line tariff - meter	(describe structure)							
Life-line tariff - prepaid	(describe structure)							
Flat rate tariff - meter (c/kwh)								
Flat rate tariff - prepaid(c/kwh)								
Meter - IBT Block 1 (c/kwh)		-	1	-	1	2	2	2
Meter - IBT Block 2 (c/kwh)		118	1	-	2	2	2	2
Meter - IBT Block 3 (c/kwh)		-	2	-	2	3	3	3
Meter - IBT Block 4 (c/kwh)		-	2	-	3	3	3	3
Meter - IBT Block 5 (c/kwh)		191	2	-	3	3	3	4
Prepaid - IBT Block 1 (c/kwh)		91	1	-	1	2	2	2
Prepaid - IBT Block 2 (c/kwh)		118	1	-	2	2	2	2
Prepaid - IBT Block 3 (c/kwh)		158	2	-	2	3	3	3
Prepaid - IBT Block 4 (c/kwh)		-	2	-	3	3	3	3
Prepaid - IBT Block 5 (c/kwh)		191	2	-	3	3	3	4
Other	2							
Waste management tariffs								
Domestic								
Street cleaning charge		-	151	-	181	200	205	205
Basic charge/fixd fee								
80l bin - once a week								
250l bin - once a week								

Table 61 MBRR SA 37

NW403 City Of Malibu - Supporting Table SA37 Projects delayed from previous financial years

Project Name												Previous Year	Current Year 2023/24	2023/24 Western Town Renewal & Infrastructure Program			
Function	Project Name	Project Number	Type	WSP Service Outcome	WSP	Core Strategic Objective	Asset Class	Asset Sub-Class	Asset Location	GPS Longitude	GPS Latitude	Budget Year 2023/24	Original Budget	Full Year Forecast	Budget Year 2023/24	Budget Year 2024/25	Budget Year 2025/26
List all capital projects grouped by Function																	
Electricity	Grid 10 Redundant Mesh Project	PC030005840	NEW	As efficient	Growth	Water Supply Infrastructure	Pump Station		RE-AVAIL OF MAIN CAPACITY	0	0	2023	\$100	—	—	—	—
Seawage	Weggs-Mechan & East Equip Pump Stn	PC030005950	NEW	As efficient	Growth	Sanitation Infrastructure	Pump Station		RE-AVAIL OF MAIN CAPACITY	0	0	2023	\$105	\$105	—	—	—
List all capital projects grouped by Entity																	
Entity Name																	
Project Name																	

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2.12 Municipal Manager's Quality Certificate